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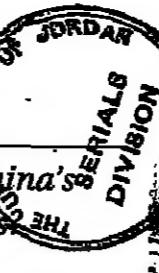
Ghana's economy
Still a long way to go
for an IMF model
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Japanese textiles
Companies cut coats
to suit their cloth
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Can he tame China's
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Chemicals in Europe
East's cheap exports
upset the applecart
Page 5

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JULY 6 1993

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Britain shelves £500m plan for air defence system

Britain is to shelve a £500m-plus plan for a new air defence missile system, defence secretary Malcolm Rifkind announced on publication of the government's annual defence white paper. There would be broad-ranging cuts in warships, submarines and fighters and the cancellation of two weapons projects. The UK would also follow the US and Germany in withdrawing from a new anti-tank weapon to be fired from multiple rocket launchers. Page 18

Siemens Nixdorf, the Siemens group's lossmaking computer subsidiary, warned of no uplift as appreciation of the D-Mark and price-cutting dashed hopes of improved results this year. Page 19

Telecoms are Europe's 'obstacle': Companies in eastern Europe and Russia see poor telecommunications as their main barrier to exports, says an international survey. Page 18

GEC/BAe talks 'cease': The two companies said discussions on combining their defence interests were called off because of press publicity. The resumption of talks was not ruled out. Page 18; Lex, Page 18

National Power, the UK's largest power generator, is to take its biggest step overseas to date with a \$160m acquisition in the US. Page 19

Scope for UK growths: Britain has the potential for a period of relatively high growth without undue inflation, a panel of independent economic forecasters said. Page 8; Lex, Page 18

Kohl appoints Kanther as interior minister

Manfred Kanther (left), leader of the Christian Democratic Union in Hesse, was appointed German interior minister following the resignation of Rudolf Seifert over a bungled anti-terrorist operation. Mr Seifert's departure is potentially the most damaging blow in recent months to the political credibility of Chancellor Helmut Kohl. He was the ninth minister to leave the cabinet in the past 18 months. Kohl acts to fill the breach. Page 2

Bosnia aid worker shot dead: British relief worker Christine Wilcock was shot dead by a sniper in the Bosnian capital Sarajevo when the truck she was travelling in came under fire. Disease fears as Bosnia fighting flares. Page 3

Italy wants say in Somalia: Italy demanded a greater say in running the United Nations military operations in Somalia as an emotional funeral was staged for the three Italian soldiers killed in the Somali capital Mogadishu. Page 6

Groupes Bull, the troubled French computer company, plans to cut its worldwide workforce by 6,500 by the end of next year in the hope of returning to profit in 1995. Page 20

Murdoch in magazine talks: Rupert Murdoch, head of News Corporation, is negotiating the purchase of a substantial shareholding in Better Life, a Shanghai-based lifestyle magazine. Page 19

Europe moves on acid rain: A compromise is emerging between European countries seeking a timetable to reduce emissions from power stations which cause acid rain. Page 2

González wins union backings: Spanish prime minister Felipe González won agreement from the country's two leading unions to start talks on a long-term wages pact. Page 2

Confidence win for Turkey PM: Turkey's first woman prime minister Tansu Ciller won a parliamentary vote of confidence as deputies rallied to her support. Debut of fire, Page 3

SA death toll rises: South Africa's political violence death toll rises to at least 40 in the three days since a date was set for the country's first multiracial election. Page 19

Anglo American Industrial Corporation of South Africa and the South Korean Daewoo group have established a 50-50 joint venture to manufacture high-value consumer goods and exploit international technology markets. Page 20

Poll protest disrupts Lagos: Traffic in Nigeria's biggest city, Lagos, was disrupted at the start of a one-week protest called by civil rights activists after the military government's cancellation of last month's presidential poll.

Mafia millions seized: Italian police confiscated an estimated \$90m worth of assets from the Mafia's reputed boss of bosses, Salvatore Riina, his relatives and his suspected chief henchman. Riina was arrested in January.

London cordon goes up: London's "ring of steel" came into force, limiting traffic access to the financial district in a move to prevent terrorist attacks. Editorial Comment, Page 19

STOCK MARKET INDICES

	GOLD	
FT-SE 100	2838.5	(-19.2)
Yield	4.03	
FT-SE Eurotrack 100	1197.81	(-1.30)
FT-A All Share	1408.38	(-0.67)
Nikkei	19,823.06	(+1.60)

	STERLING	
DM	1.5119	(1.5075)
DM	2.5822	(2.5575)
FY	8.6778	(8.6525)
FT	2.2078	(2.2775)
Y	164.75	(163.75)
£ Index	91.3	(91.1)

	LONDON MONEY	
3-mo Interbank	5.15%	(5.05%)
Life long gilt future	Jun 107.1%	(Jun 107.3%)
Brent 15-day Y	318.95	(16.78)

The New York markets were closed yesterday

EC single market 'at risk from race to apply subsidies'

By Andrew Hill in Brussels

THE EC risks embarking on a damaging race to subsidise state-owned industries which could endanger the single market, Mr Karel Van Miert, the EC's competition commissioner, warned yesterday.

The reluctance of Italy and Spain to co-operate with the European Commission on the restructuring of their steel industries is likely to force postponement of a crucial meeting of ministers later this month, he said.

The meeting, set for July 26, was due to discuss the politically sensitive question of state aid and capacity cuts in the Italian, Spanish and east German steel industries. Agreement on July 26 would have laid the groundwork for an accord this autumn on restructuring of the whole EC industry.

Mr Van Miert said: "Private enterprises are making a salutary effort to fall in with Commission plans, but state enterprises are ready to use aid without making a positive contribution by reducing their capacity. That is unacceptable."

"Members are not only disre-

garding the rules of the game, they increasingly don't accept them," Mr Van Miert said.

In particular, he said state-owned steelmakers were refusing to make drastic capacity cuts as the price for state subsidies.

Speaking in Bonn, Mr Van Miert indicated that the overall steel restructuring plan would be at risk if member states did not co-operate. "In the steel sector, it has become clear that we do not have enough power at our disposal to carry out our policies," he said.

Belgium, which has just taken over the presidency of the EC, said yesterday the July 26 meeting was likely to be postponed until mid-September, but a spokesman added that Mr Melchior Wathelet, economics minister, had yet to approve the change. Officials at the econo-

my ministry were unavailable for comment on the reasons for the proposed delay.

The success of the overall plan has always depended on the fragile goodwill of steelmakers and politicians, who must co-operate to cut capacity and reduce state aids.

Commission officials said yesterday that Italy was particularly reluctant to adapt to Brussels' demands that Ilva, the state-owned steel group, should make 3m tonnes of capacity cuts. They indicated that Brussels would try to find other ways to force Ilva into line over the next few weeks.

The EC steel industry has been hit by recession, overcapacity, and an influx of cheap steel imports from eastern Europe.

The Commission - in principle backed by member states - has insisted that the industry comes up with a viable restructuring plan by October.

In return steel producers will

receive EC support for between 50,000 and 100,000 redundancies

which could be necessary, protection from unfair non-EC competition and regular reports on the

evolution of the market.

Traffic backs up in London's financial district where security checkpoints have been set up following recent terrorist bomb attacks

Italy cuts discount rate after pay deal

By Robert Graham in Rome

THE BANK OF ITALY yesterday cut its discount rate by a full percentage point to 8 per cent, the lowest level since 1978.

The cut, effective from today, follows Saturday's four-year agreement between employers and trade unions on wages and work conditions.

The agreement also enabled Mr Carlo Azeglio Ciampi, the prime minister, to leave for the Group of Seven summit in Tokyo with clear evidence of his government's determination to hold down inflation and tackle the public sector deficit.

Mr Ciampi had set Saturday as the deadline for Confindustria, the industrialists' confederation, and the three trades union confederations to resolve the issue.

The agreement is Mr Ciampi's first important achievement since taking office two months ago. Nevertheless, the outcome still leaves Italy with the most rigid labour system in the European Community.

The wage element in Italy's high labour costs may now tend downwards but other aspects (social security, pensions and job security) are scarcely affected.

However, the deal is a compromise with many unresolved aspects. The most important is how to tackle employers' demands to avoid matching a rise in social security contributions on wage increases above the national minimum. This was one of the sticking points in the talks and had to be left out of the agreement.

As a result, the agreement will not be signed until July 22. This will give Mr Ciampi time to produce a proposal, probably based on offering tax concessions against the extra cost of social security contributions.

The union leadership will also have time to test the reaction of its members, who could be hostile. Many view the concessions which have been made as a further erosion of union bargaining power.

Within the framework of a four-year pact, the trades union

Clinton calls for summit on jobless

By Jurek Martin in San Francisco

PRESIDENT BILL CLINTON yesterday proposed a global ministerial unemployment summit in the US in the next few months.

The advance text of Mr Clinton's speech offered the use of his presidential retreat at Camp David as a possible venue. But the President did not mention this as he spoke and a senior official said later only that it should be held in the US.

Mr Clinton said he had directed his senior economics and labour advisers to invite their counterparts among the Group of Seven leading industrial nations to a meeting "in the coming months to search for the causes and possible remedies for this structural unemployment".

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Within the framework of a four-year pact, the trades union

cal problems. In an interview with foreign correspondents last Friday he had speculated on the causes of rising unemployment in France and Japan, two nations with radically different labour markets.

The second main string to his pre-summit bow here was to advance the cause of greater US-Asian co-operation. He promised that speeches in Tokyo and Seoul later this week would "lay out a vision of our engagement in that region for the coming decades".

This would include not only a "stronger and more balanced" economic relationship with Japan, but the enlistment of the support of both Japan and Korea behind the successful conclusion of a more open trade agreement by the end of the year.

The general focus of his address was to re-emphasise a favourite theme - that "we have entered an era in which the line between our domestic and foreign policy has evaporated."

This was reflected, he said, in the "new global economy," with its mobile money and technology, its flexible working habits and its requirement of new skills, such as language capabilities.

Hopes rise for German rate cuts

By Christopher Parkes in Frankfurt and Quentin Peel in Bonn

CONDITIONS for further interest rate cuts in Germany improved yesterday amid fresh signs and renewed claims that the German recession was approaching its low point.

Hope of an upturn rose when the economics ministry reported an increase of almost 1 per cent in new industrial orders in May compared with the previous month.

The figures supported the Bundesbank's belief - aired last week when it reduced interest rates, and repeated by Mr Helmut Schlesinger, the Bundesbank president yesterday - that the worst may be over.

While last week's reductions in the discount and Lombard rates to 6.75 per cent and 6.25 per cent respectively were largely motivated by a government agreement on public spending cuts and encouraging inflation indicators, they were designed to support economic recovery.

The fragility of the situation was underlined yesterday by aggregate figures for April and May showing that demand for German products was still 10 per cent down on the comparable two months in 1992.

However, Chancellor Helmut Kohl joined the optimists, echoing Mr Schlesinger's remarks and citing reduced interest rates, the closer linkage of pay to productivity, and improving export demand as grounds for believing that recovery should come by the turn of the year.

He told a delegation of industry leaders, headed by the critical Mr Tilly Necker, president of the German industry federation (BDI), that conditions had been improved by Bonn's spending cuts package, corporate tax reforms and a draft law aimed at increasing working hours flexibility.

Taken together with the likelihood of lower inflation, the possible end to economic decline will raise hopes that the bank will continue its cautious monetary easing.

According to Mr Schlesinger west German inflation had come a "step closer" to the bank's goal of 2 per cent with a

Continued on Page 18

explosion of activity in the past year, with the economy continuing to surge ahead at rates exceeding 13 per cent in the first five months of this year.

Mr Zhu, 65, has expressed particular concern about rampant property speculation and lax controls over China's fledgling stock markets. He is certain to add his weight to efforts now under way to strengthen the regulatory environment.

He would know that, with inflation spiralling towards 20 per cent in the cities and amid signs of increasing unrest among hard-pressed farmers, he has little time to waste. He would also be aware that he has been handed something of a poisoned chalice in his efforts to cure China's economic ills.

Success would confirm his status in the front rank of Chinese leaders and strengthen his claims to the premiership. Failure would be penalised.

Among China's ruling seven-man standing committee of the politburo, Mr Zhu is almost certainly best-qualified for the task of bringing order to the economy. But it is also a measure of the

China

Seiters resignation is severe blow to Chancellor

Kohl acts to fill the breach

By Quentin Peel in Bonn

THE resignation of Mr Rudolf Seiters, the German interior minister, over a bungled anti-terrorist operation, is potentially the most damaging blow in recent months to the political credibility of Chancellor Helmut Kohl.

The latter moved rapidly yesterday to appoint the relatively unknown Mr Manfred Kanther, leader of his Christian Democratic Union in the state of Hesse, to take over the portfolio. He then flew off to Tokyo to attend the Group of Seven world economic summit.

Back in Bonn, however, the impression remains that Mr Seiters' resignation has robbed Mr Kohl of one of his closest associates in the coalition government simply because he had lost the political will to fight for his job.

"Mr Seiters is like a captain

who leaves his ship before it has even begun to sink," said Mr Willi Stenzel, political commentator for Südwestfunk, the south-western broadcasting organisation. "It is not even clear what went wrong with the operation, and yet he has resigned."

His decision to quit, against Mr Kohl's pleading, followed a series of conflicting reports from different security agencies about a shoot-out with suspected members of the Red Army Faction terrorist group a week ago. A suspected terrorist and a policeman in the elite GSG-9 anti-terrorist group were shot dead.

A new report from the federal crime office yesterday failed to cast any new light on the death of Mr Wolfgang Grams, the suspected terrorist, to counter allegations that he was executed in cold blood at the end of the shoot-out.

He is the ninth minister to

leave the cabinet in a resignation or forced retirement over the past 18 months, and the fifth to resign because of a scandal. In this case, however, Mr Seiters made clear he was taking political responsibility for possible mistakes committed by units under his command.

Close political allies suggested yesterday that he was exhausted by the infighting in the governing coalition, and by the prospect of a long drawn-out inquiry into the operation.

The issues of law and order, and immigration, over which the interior ministry presides, are also likely to be the most politically-charged in next year's election campaign. Some observers believe Mr Seiters was concerned at the conservative drift of the policies of Mr Kohl and the Christian Democratic Union.

"He simply did not have the stomach for a fight with the media," according to one senior government official yesterday. "He is a very honourable, and a very sensitive man."

He is the ninth minister to

Irish talk tough but look for development aid deal

By Tim Coone in Dublin

THE Irish government is ostensibly digging in its heels in its fight to win £58bn (£7.7bn) from the European Community regional development programme for 1994-1999. However, it is also quietly softening up public opinion for a possible compromise.

Mr Dick Spring, the foreign minister, blocked a deal at the weekend on the share-out of the Ecu157bn (£121.4bn) package, after he had been offered only £7.5bn at the EC foreign ministers' meeting.

The Irish government insists it had received verbal assurances from the European Commission at last December's Edinburgh summit that Ireland's percentage share of the 1994-1999 programme would remain the same as during the 1989-1993 programme.

On returning from that summit, Mr Albert Reynolds, prime minister, had told the Dail (parliament): "The agreement now reached ensures, and I say this with complete confidence, that Ireland will obtain in excess of £2bn over seven years. This will comprise up to £1bn from the new cohesion fund and more than £2bn from the structural funds."

He also boasted that the summit had been "one of the greatest negotiating successes ever by an Irish government... My strategy and negotiating tactics have been vindicated."

After the devaluation of the Irish punt in January, he said the total he had been promised would now be worth some £8.6bn.

Having laid his political reputation on the line, despite having received no written assurances at Edinburgh, Mr Reynolds has been caught in the embarrassing situation of either having to compromise and face criticism at home, or be seen in Brussels as the principal obstacle to the biggest ever package of regional aid to



Prime minister Albert Reynolds: reputation on the line

be disbursed to the EC's disadvantaged areas.

Mr John Bruton, leader of the opposition Fine Gael, said yesterday that Mr Reynolds should not settle for anything else than the £8.6bn "that he promised or was promised by an EC official". It was a sum "which represents 100,000 jobs" for Ireland's economy.

At the weekend Mr Reynolds insisted that he would not "sell out" Ireland's interests and a foreign ministry spokesman

said yesterday that "our target remains not less than £8.6bn".

However, the latter said: "It is a matter of serious national concern and we will fight as hard as we can for the maximum. But we are in a negotiating stance. There is room for manoeuvre and there is space between the two figures."

Attention now shifts to an EC ambassadors' meeting tomorrow where further arm-twisting can be expected to take place.

NEWS IN BRIEF

French franc slips against D-Mark

THE FRENCH franc continued to weaken against the D-Mark inside the European exchange rate mechanism yesterday, as dealers suggested that signs of weakness in the economy were putting pressure on the Bank of France to cut interest rates, writes James Blitz.

It closed at FF12.386, having been at FF12.383 in London on Friday night. Last night's close left it some 2 centimes weaker against the D-Mark than it had been a week ago. Against its ERM divergence indicator, the franc closed at minus 61 percentage points.

Dealers said a spate of poor economic indicators, last week's unemployment figures among them, had made an interest rate cut even more urgent. Although the Bundesbank reduced its official interest rates by half a percentage point last week, some saw this yesterday as insufficient for France's economic needs.

VAT introduced in Poland

Poland brought in value added tax yesterday, set generally at 22 per cent but with a 7 per cent rate for items such as children's goods and construction materials, and a zero rating for basic food items, writes Christopher Bobinski from Warsaw.

The government expects VAT, which replaces a turnover tax, to add only 1.5 percentage points to the annual inflation rate.

The tax rises will be phased in as old VAT-free stocks are replaced. In a last-minute rush to avoid price rises, Poles have been on a shopping spree. Cars and lorries have also blocked border crossings with Germany in a scramble to import goods before the tax took effect.

Portuguese trim their rates

The Bank of Portugal yesterday cut its money market intervention rates by 0.25 of a point to 10.25 per cent for mopping up liquidity and 11.25 per cent for short-term lending, Reuters reports from Lisbon.

Economists expect money rates to fall below 10 per cent by the end of the year providing the escudo remains stable and the government achieves its target of reducing the inflation rate to 5.7 per cent this year from 8.9 per cent in 1992.

Romanian PM urged to quit

Leaders of eight Romanian opposition parties yesterday demanded the resignation of Mr. Nicolae Vacară's left-wing minority government, Reuters reports from Bucharest.

"The government is incompetent, it does not function properly and therefore it must go," said Mr Cornelius Coposu, leader of the opposition National Peasant Party.

The demand was a response to a statement by the government last week praising the way it had governed the country since taking office last September. It accused the opposition of mounting a "furious campaign against the government, aimed at creating social tension".

The government also faced opposition attempts last week to call a session of parliament to discuss a report on corruption and to introduce a no-confidence motion. It accused the opposition of wanting to stage a coup to remove the cabinet.

Georgians scorn threat of sanctions

By Leyla Boulton in Moscow

GEORGIA yesterday shrugged off Russian threats of sanctions, aimed at imposing a peace settlement on it and its separatist region of Abkhazia, as it emerged that Mr Eduard Shevardnadze, the Georgian leader, was almost killed on Sunday.

An aide said a shell narrowly missed Mr Shevardnadze's car as he was driving through the war-torn province, where hundreds of people have died in almost a year of fighting.

Mr Andrei Kozyrev, the Russian foreign minister, warned on Sunday that Russia would take harsh measures unless the two sides signed a peace agreement within two days.

However, a spokesman for the Georgian Foreign Ministry said sanctions would make no difference as the republic was "under an economic blockade from Russia anyway".

The Abkhaz parliament said heavy fighting was raging yesterday after an offensive on the regional capital, Sukhumi, which is in government hands, was repulsed.

• Russia's Vice-President Alexander Rutskoi claimed yesterday that President Boris Yeltsin's home region had declared itself a republic, as part of a plot sanctioned by the Russian leader.

The latest broadside against Mr Yeltsin, who has not commented on the proclamation of a Ural's republic within Russia, came as Mr Sergei Shakhrai, deputy prime minister, warned the declaration could upset attempts to hammer out a new constitution.

Brussels goes to court in dispute over trade policy

By Lionel Barber in Brussels

• Last week, Germany lost an appeal to the European Court of Justice against a new EC banana regulation which discriminates against high-quality bananas from Latin America in favour of Caribbean and African producers.

The Commission wants to abolish or harmonise national quotas on imports in order to impose an EC-wide quota to match the single European market. These national quotas number around 6,500, with many dating back to the second world war.

As in the telecommunications dispute, the Germans and Dutch appear to have the law on their side, but only at the expense of political solidarity within the Community.

Last December, EC foreign ministers were supposed to

agree to liberalise quotas, but failed because the issue was linked to a proposal to strengthen the use of EC trade weapons such as anti-dumping.

The British, Dutch and Germans all opposed strengthening the Commission's powers.

The Germans and Dutch argued that the lack of a council of ministers' decision meant that all national quotas were eliminated and all import restrictions lifted. The Commission said this was premature, but it was prepared to discuss temporary authorisation.

Britain has sent in a list of quotas it plans to apply, and so has avoided court action. "Germany," said an EC diplomat, "is becoming less reticent in defending what it sees as its national interest."

Defiant outpost awaits the Armenian onslaught

Azeris are reeling before a military offensive from Nagorno-Karabakh, writes John Lloyd

COLONEL Eyyan Jafarov commands the last Azeri outpost in Nagorno-Karabakh. The army post is outside the village of Markara, 4km inside the Karabakh border and it is unlikely he will hold out for long.

The colonel expects a push against his base this morning. A veteran of the Soviet army with service in Russia, Kazakhstan and east Germany, he has a handful of teenagers and big guns whose numbers he will not reveal.

"No matter if they send me more troops or not," he shrugs, "we stay here and do our duty." In command of a sloppy and demoralised army, he tries

to stick to the book. "Do up your button," he orders a lad clattering down the stairs with a Kalashnikov, and does it up for him.

But Col Jafarov's last stand is an anomaly. At Agdam, 5km inside Azerbaijan itself, the town is all but surrounded by Armenian forces from Karabakh. On Sunday evening refugees streamed out of the town in trucks, farm wagons and carts. The flames from the villages burning to the south of the town were clearly visible from the road.

In the administration building near the centre of the town, Mr Ashot Chernov said the Armenians were only a few hundred yards away. On a map, his colleagues pointed to a crescent of villages to the south of Agdam taken on Saturday and Sunday in the Armenian offensive.

The firing and shelling eased yesterday, only to increase around midday. A walk about the town, however, showed that the Armenians were close: the Azeri forces are holding a perimeter 1km or so out, just beyond the suburbs. But the town is demoralised and weak and the Armenians can fire at will on it and on the road out.

Agdam is important. Mr Fakherdin Abusov, the deputy administrator of the border town of Ter-Ter, said that "if

Agdam goes to the Armenians, many say why should we stay in Agdam. It will be the end of us".

More than that, Agdam has for the past two years been the main frontline base for the Armenians in their operations against Nagorno-Karabakh.

The Armenians came close to it early last year: the Azeri counter-offensive in the north of Karabakh relieved the pressure around the border. Then, from February this year the Azeris weakened and their foes surged back towards their eastern border.

Mr Ali Asadov, one of the leaders of the 20,000-strong population left in Agdam, spent Sunday night and yesterday morning driving to and from a base near Agdam to bring up shells to continue the struggle.

The politicians in Baku,

whoever they are, only fight among themselves for the chairs that will make them rich. We are alone here and will fall here with the town," he said.

On the road leading out of Agdam the refugees, mostly women, children and old men, camp under army tents or makeshift shelters from hay bales. The United Nations in Baku estimates that 40,000-50,000 refugees have been displaced by the fighting around the town.

The authorities in Ter-Ter said yesterday that about 24,000 people had recently passed through the town or were still living there.

The politicians in Baku,

TENDER

The State Property Agency and PHARE jointly announce a two-round public tender for the implementation of bankruptcy and crisis management training project in the Autumn of 1993. Hungarian firms and Hungarian-foreign joint ventures involved in organization of training projects may submit their bids. The detailed Terms of Reference is available at the Information Office/1133 Budapest, Pozsonyi ut. 56. in the lobby.

Proposals should be submitted to the SPA within 15 days of the announcement, in 3 English and 3 Hungarian language copies, placed in a sealed envelope bearing the following slogan:

"TRAINING PROJECT"

STATE PROPERTY AGENCY
1133 Budapest, Pozsonyi ut 56.
External Human Policy Directorate

The State Property Agency will notify the bidders about the result of the tender within 3 months of submission deadline.

González gets unions on side

By Peter Bruce in Madrid

SPAIN'S prime minister, Mr Felipe González, yesterday won agreement from the country's two leading unions - the Socialist UGT and the Communist Comisiones Obreras - to start talks on a long-term wage pact. Both unions have in the past been extremely critical of the government's liberal economic policies.

He spent nearly two hours with the unions' leaders, Mr. Nicols Redondo and Mr. Antonio Gutiérrez, and, in what may presage a new rapprochement, he promised not to toughen a controversial strike law whose passage through parliament was blocked by his decision to call last month's general election.

Figures showing the Spanish economy in a much sharper recession than had been feared - gross domestic product shrank by 1.1 per cent in the first quarter - have added to the sense of urgency Mr. González has to give in to the "social pact" talk and to the work that has already begun on producing a restrictive budget.

The budget has to be presented in September and many analysts believe the short-term fate of the peseta depends on

front of the employers is far-reaching reform of the labour market, with the unspoken promise that negotiations will result in laws that make it easier and cheaper to sack workers. Mr. González also met employers yesterday.

He is toying with naming a provisional minority government until the Catalans feel the right fiscal and federal policies are in place for them to join. But analysts warn that Mr. González can ill afford to begin this administration with anything smacking of the provisional. His failure to name a new cabinet for 16 months after winning the 1989 election crippled policy-making for almost all of his third term.

The depth of public spending cuts.

Mr. González is also scrambling to put a government together before the August summer holiday, but both the leading Catalan and Basque regional parties are reluctant (in varying degrees) to join a coalition.

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The government also

faces opposition attempts last week to call a session of parliament to discuss a report on corruption and to introduce a no-confidence motion. It accused the opposition of wanting to stage a coup to remove the cabinet.

Europe moves closer on acid rain

for addressing the acid rain problem. Sulphur emissions were one of the main reasons Britain was christened the "dirty man of Europe" years ago, a tag it has found difficult to shake off.

The ECE deal, including countries from east and west, is expected to lay the basis for new emission standards for power stations in the European Community next year.

The compromise will aim at reducing sulphur emissions by up to 90 per cent by the year 2005. This is being proposed to bridge the gap between the year 2000 being sought by countries seeking to accelerate the clean-up and the 2010 target preferred by those, particu-

larly in east Europe, with a long way to go.

The reductions would be based on the "critical load" approach, which takes account of an area's ability to withstand acid rain.

The UK's position is diplomatically sensitive because its large coal

A debut of fire for Turkey's premier

First woman PM names cabinet amid troubles at home and abroad, writes John Murray Brown

MRS Tansu Ciller's first days as Turkey's new prime minister have been nothing if not fiery.

The country's first woman prime minister is barely a week into the job, and the international focus is back on Turkey's Kurdish rebellion, its single biggest problem. At the same time, Turkey's image as a secular democracy has been badly damaged by the spectre of Islamic fundamentalism, after the deaths of 37 people, when radical Moslems last week set fire to a hotel where the Turkish publisher of Salman Rushdie's *Satanic Verses* was staying.

And Turkey's best efforts to encourage peace in the Caucasus are in tatters, after the ousting of President Abufaz Elchibey of Azerbaijan.

Now Mrs Ciller faces dissent from among her own backbenchers over the composition of her cabinet, announced on June 25.

As if that was not enough, amid the continuing debate about the status of Turkish workers in Germany, opposition parties have turned on Mrs Ciller, questioning her patriotism after allegations she applied for US citizenship when she was lecturing there in the 1980s. Mrs Ciller's two children have dual nationality.

However, after the shock of the fundamentalist violence,

Mrs Tansu Ciller, Turkey's first woman prime minister, yesterday secured a parliamentary vote of confidence, as deputies rallied to her support in the wake of the worst outbreak of Islamic violence in more than a decade, writes John Murray Brown.

Despite earlier complaints about the composition of her cabinet, her radical economic plans and the potentially embarrassing revelation about her decision to seek US nationality, Mrs Ciller won the confidence vote backed by 247 deputies with 184 voting against in the 450-member assembly.

Deputies rallied behind her yesterday, securing a vote of confidence in parliament.

An impulsive character, Mrs Ciller, aged 47, was faulted during her term as economics minister for not building a consensus behind her policies. An unknown force in party terms - she only joined the True Path Party (DYP) in 1990, entering parliament in 1991 - she has now to prove she can handle the rough and tumble of Turkish politics.

She has her hands full. The Kurdish crisis deteriorated with the co-ordinated violent protests in European cities two weeks ago in the wake of the breakdown of a recent rebel ceasefire. More worrying, the Kurdish Workers party, the PKK, has for the first time extended its nine-year campaign of violence to Turkey's tourist resorts with a bomb attack recently at Antalya on Turkey's Mediterranean coast.

Like Mr Suleyman Demirel, whom she replaced when he ascended to the presidency after Mr Turgut Ozal's death in April, Mrs Ciller promises a two-pronged policy on the Kurds. It offers them legal and



Ciller: thrown straight into rough and tumble of Turkish politics

cultural rights while giving carte blanche to the military to prosecute what, with the recent backlash against Kurdish properties in western Turkey, looks like becoming a full-scale civil conflict.

Diplomats are concerned about her appointment of the untried Mr Mehmet Gazioglu as interior minister. They fear he may not have the grasp of the difficult law and order portfolio, not just in tackling the rebellion but in curbing the excesses of the security forces - a big problem given Turkey's bid to improve its human rights image abroad.

On the foreign policy front, Mrs Ciller's immediate task is Azerbaijan, where Mr Gaidar Aliyev the former communist boss has wrested power from the luckless Mr Elchibey.

The Azerbaijani envoy in Ankara, sought to reassure Turkey this week that commercial deals undertaken by the Elchibey administration would be honoured. However Mr Elchibey was the central player in Turkey's policy in the Caucasus, where support for the moderate forces in Azerbaijan, Armenia and Georgia was viewed as the only way to bring peace to a volatile ethnically-divided region.

In choosing her cabinet, Mrs Ciller gave a clear warning that she intends to be her own woman and not defer to Mr Demirel, her political mentor.

On paper at least, with 17 new ministers, the 32 member cabinet was a radical transformation, with the departure of most of the Demirel loyalists. The changes represent a Turkish version of musical chairs where Mrs Ciller paid tribute to her supporters in the only way available to her, by dispensing ministerial jobs.

Mrs Ciller has chosen to retain the economic portfolio herself. She will have a difficult task meeting her promise of farm reform in a party which depends on rural constituencies where subsidies will be hard to withdraw.

She can expect even more resistance to her privatisation programme from her coalition partners the Social Democratic Populists SHP, traditionally the party of organised labour and white collar civil servants.

As a political outsider her task is to secure her footing in the

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Disease fear as Bosnia fighting flares

AN 11-YEAR old girl was killed and 11 children were wounded yesterday during a renewed Serbian bombardment of Sarajevo, writes Laura Silber in Belgrade.

Relief workers reiterated that the situation was becoming unbearable in the besieged Bosnian capital. They said blood plasma could not be kept without power to run refrigerators. UN officials have also expressed grave concern

about the possible outbreak of typhoid and cholera because of the lack of electricity and running water.

Meanwhile, General Rasim Delic, commander of the Moslem-led Bosnian army, ordered his troops to grant safe passage to two Bosnian Croat commanders blockaded inside a Canadian UN base in central Bosnia. Sarajevo radio said UN officials mediated their release in exchange for four

Moslems held by Croat troops.

Elsewhere in Bosnia, Serb and Croat forces used "all available weapons" to step up joint attacks on Maglaj, Zavodici and Zepce, the strategic triangle of towns in north-central Bosnia, Sarajevo radio reported.

At least five people were killed when fighters from the Croatian Defence Council (HVO) shelled Mostar in the south-west. Trapped Moslems were "literally dying" without water or food in soaring temperatures, the radio said.

• Mrs Danielle Mitterrand, wife of the French president, yesterday travelled to Belgrade to plead for the release of Mr Vuk Draskovic, the jailed opposition leader. Government physicians yesterday said Mr Draskovic's condition had "deteriorated." He began a hunger strike at the weekend to press the Serb authorities to release him.

Dalmatians count cost of war

By Laura Silber

"THE Republic of Dalmatia" proclaims a banner headline in a satirical newspaper published in Split, Croatia's port city on the Adriatic.

With no prospect of gaining Serb-held territory, the headline is indicative of the mood in Croatia. The once prosperous Dalmatian coast has started questioning the stewardship of Mr Franjo Tudjman, the president of Croatia.

All but cut off from mainland Croatia by Serb-held territories under UN protection, Dalmatia's inhabitants have been hit hard by the forgotten war. Previously accustomed to a comfortable style afforded by tourist receipts, which amounted to as much as £2bn a year, they are living under

stringent restrictions with daily power cuts.

Many Dalmatian towns are hostage to Serb rebels who lob artillery from the hinterland. Inflation is running at 25 per cent a month. Croatia's current GNP of £5.3bn is 30 per cent of the pre-war GNP, estimates Mr Zvonimir Baletic, a Zagreb economist.

Aware of growing discontent, President Tudjman on Sunday vowed to assert control over "every inch of Croatian territory... if necessary by force."

Speaking in Split, he promised that trains would soon resume service to the Adriatic through Knin, the rail junction which is also the centre of the self-styled Serb state which cuts Croatia in half.

"It is not only for the good of

Dalmatia, but for Croatia as well," he said.

His ruling Croatian Democratic Union (HDZ) is bitterly divided over how to establish control over the republic's borders.

One faction headed by Mr Goran Susak, defence minister, is aggressively pursuing the carve-up of neighbouring Bosnia-Herzegovina with Serbia.

In an interview this week, he said Croatia will seize control of the frontiers by the end of the year "with or without the UN." According to a recent opinion poll published in Globus, the Zagreb weekly, 70 per cent of Croatians favour war to re-assert control over the borders.

Mr Susak denied accusations that he wants to annex Herzegovina to Croatia, although

last month he reportedly hoisted a Croatian flag over the central Bosnian town of Travnik.

The HDZ hardliners are at loggerheads with a corp of old-time politicians opposed to the partition of neighbouring Bosnia. Critics of Mr Susak's nationalist Herzegovina lobby have warned that the carve-up would set a dangerous precedent for Croatia which could become an unstable confederation with Serb rebels.

In an interview with Danas, the Zagreb news weekly, Mr Franjo Greguric, director of the Croatian oil company INA, said: "I don't think Croatia should permit three states to be created out of Bosnia before resolving the status of the UN zones and returning them to Croatian control.

• "I am more afraid of the regionalisation that is brewing in Croatia."

But an opposition politician sees increased autonomy for regions of Croatia as the only blueprint for a stable democracy. "There is no other choice for the state. Croatia needs the renewal of regions with a strong degree of autonomy," he said.

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NEWS: THE G7 SUMMIT

Japan's premier faces a clash between his responsibilities as G7 host and as a leading LDP campaigner

Lame duck Miyazawa will try to do his duty

By Charles Leadbeater in Tokyo

THE summit of the Group of Seven leading industrial nations this week has become caught in the swirl of campaigning for Japan's snap general election on July 18. Mr Kiichi Miyazawa is almost certain not to remain prime minister after the election.

His mismanagement of the ruling Liberal Democratic party's warring factions provoked the split in its ranks which led to its defeat in a no confidence motion, thence to the election.

Since then, Mr Miyazawa's authority has drained away. Mr Michio Watanabe, former foreign minister, has called for his

resignation. Mr Katsuhiko Muto, present foreign minister, who will be alongside the prime minister at many of the summit sessions, has remarked darkly that Mr Miyazawa's greatest contribution to the LDP election campaign might be to die suddenly, inspiring sympathy votes.

In spite of the attacks on him within his own party, as well as from the opposition, Mr Miyazawa will want to be seen to be fulfilling his national and party duty.

The LDP will want to use the summit to show it is the only party capable of the statesmanship needed to represent Japan at the top table of international politics. Mr Miyazawa will make polite noises about Japan's aspiration to become a permanent

member of the United Nations security council, about its international aid programme and its role as a representative of Asian interests within the G7.

Yet several issues will present him with a clash between his responsibilities as host and his duties as leading LDP campaigner.

President Bill Clinton and other leaders are likely to play up the significance of the planned \$3bn privatisation fund for Russia, even though most of the money will be redirected from existing aid programmes. The idea of giving more money to Russia is unpopular in Japan, however, partly because President Boris Yeltsin has twice cancelled recent visits to Tokyo to discuss unsettled territorial disputes.

As host, Mr Miyazawa will be unable to distance himself from the fund, which he will officially present to the world. As LDP leader, he knows his party's electoral standing would be improved by taking a hard line on the issue.

So one of the more significant meetings for Japan could be Mr Miyazawa's session with Mr Yeltsin. The LDP hopes the Russian leader will stress the significance he attaches to good relations with Tokyo and promise to reschedule his visit. Such a pledge might soothe Japan's badly wounded pride and get Mr Miyazawa out of his dilemma.

Electoral considerations will also weigh heavily in Japan's conduct of talks with

the US and over the Gatt world trade negotiations. Mr Miyazawa will not want to be seen to concede anything to the US president on trade talks between the two countries. A tougher line will play better with the Japanese electorate.

Japan would like to claim responsibility for overseeing a Gatt talks breakthrough, but it will not make concessions that could hurt domestic constituencies which, two weeks later, could punish the LDP.

Even so, Mr Miyazawa will not be able to do much about his main problem - his image as a tired, ageing politician alongside the youthful Mr Clinton, who is to meet some of the opposition leaders who could form the next government.

The president's zest will only strengthen the reformers' argument - particularly that of relatively young leaders such as Mr Morihiro Hosokawa of the New Japan Party and Mr Tsutomu Hata of the Japan Renewal Party - that Japanese public needs to jump generations so as to bring new policies for Japan's expanding world role.

The more this is Mr Clinton's summer, the less it will be Mr Miyazawa's. A few weeks ago, the latter was looking forward to the summit as a staging post to his second two-year term as LDP president and prime minister. Instead, it could be an uncomfortable end to a long career at the top of Japanese politics.

US officials talk tough - off the record

By Jurek Martin in Washington

US OFFICIALS, like their counterparts everywhere, speak differently depending on whether they are on or off the record. This has been more than usually the case in briefings on US hopes for the Group of Seven leading industrial nations' summit in Tokyo this week.

Speaking for publication, and identifiable by name, President Bill Clinton and senior administration members are bullish about both the economic and political debate in Tokyo. The president, in his interview with foreign correspondents last Friday, had little doubt that the G7 could still serve a valuable problem-solving purpose under US example and leadership.

Mr Lloyd Bentsen, the treasury secretary, was more circumspect. Economic summits, he said, "usually don't bring surprises and if they do something's wrong".

But he followed deflation with inflation. At Tokyo, he said, "there is something of a surprise and it is a pleasant one because economics is actually at the top of the agenda again - and it's pocketbook economics - jobs, growth and standards".

Mr Warren Christopher, the secretary of state, trotted off the economic agenda, including aid to Russia, before waxing eloquent about the symbolic and practical significance of the fact that Mr Clinton's first foreign trip outside North America is to Asia.

For the record, US officials emphasise how much of a leadership role the US has played since Mr Clinton took office - finally meeting the long-standing demands of its G7 partners that it do something about its budget deficit and in putting together the economic package for Russia.

All subscribe to the impor-

tance of reaching a Uruguay Round trade agreement by the end of the year, without raising hopes for Tokyo.

All are equally circumspect about the bilateral negotiations with Japan. Mr Bentsen talks about "an outside chance" of a breakthrough in Tokyo, while Mr Christopher, a shade tougher but also further removed from the talks, points out that Mr Miyazawa "is acting for the Japanese government" and thus technically not yet without authority.

However, off the record, the language is less diplomatic. US officials see the attack by Mr Edouard Balladur, the French prime minister, on US anti-dumping levies on steel as totally egregious and ignorant and French policies generally as a serious threat to any hopes for the Uruguay Round.

Mr Bentsen, who is absenting himself from Tokyo, was described by one senior official as an outright protectionist and obstructionist, cut off the ordinary even by French standards.

Nor is there any sympathy for the EC's latest stand on trade in textiles, a simmering issue but not one the US had thought could block the round. However, there remain hopes of sufficient accord between US and EC positions to make some form of market access agreement feasible.

Mr Clinton declines to criticise the monetary policies of the Bundesbank because it is an independent central bank. But other officials will go to Tokyo with charts pointing out how much growth can be generated in the US economy by each basis point reduction in interest rates, presumably with a view to suggesting that Germany is not so different from the US that the same results cannot be achieved.

Officials can be caustic in private about Japan, too, reflecting the constant see-saw on or off the record.



Miyazawa: authority is draining away

battle inside the administration between the Japan-bashers and those seeking more creative engagement.

Last week, out of deference to Japan's political uncertainty, the US postponed retaliatory sanctions against Japanese discrimination against foreign construction contractors. But there was no evidence of any weakening of the US view that its proposed new framework for negotiations, which includes voluntary numerical targets for import penetration and reduction of the Japanese current account surplus, was reasonable.

Perhaps the bleakest Tokyo prospect of all - and about the only one which ever causes the name of Britain to pass the lips of US officials - concerns Bosnia. All Mr Christopher would say, on the record, was "I don't have any idea what the political communique will say with respect to that".

Mr Clinton's great advice is not to pay too much attention to whatever is in the summit communiques, already mostly drafted in advance. He professes no interest in summit formalities, as exemplified by communiques and large dinners and entertainments. He wants a proper talking shop -

about \$2bn from the \$4bn requested by US President Bill Clinton.

Russian President Boris Yeltsin has three requests for more, to put to leaders of the Group of Seven when he attends the summit in Tokyo this week: more money, more trade and more understanding.

Although support for Russia's market reforms is not high on their list of priorities, it is one of the few areas on which leaders of the world's seven richest countries will be able to agree.

"The rails have already been laid down for this," said one western diplomat, referring to the \$23bn (\$28.5bn) package of aid and loans drawn up in April. Some of it has already been delivered, in the shape of a \$15bn debt rescheduling by the Paris Club of creditor governments.

The only disagreement is over the size of a fund which Russia wants to help in the restructuring of its industrial enterprises after their rough and ready privatisation. The EC and Japan have already scaled it down - to

about \$2bn from the \$4bn requested by US President Bill Clinton.

Mr Boris Yeltsin, Russian finance minister, who is accompanying Mr Yeltsin to Tokyo for the meeting on Friday, says the only "real failure" since April has been the European Bank for Reconstruction and Development's inability to deliver, "even in prototype form", a \$300m fund to promote small businesses.

But, as he battles at home on several fronts, Mr Yeltsin wants to avoid appearing a weak supplicant on the international stage. "Yeltsin is quite cautious. He does not want to be in the position of [former Soviet leader Mr Mikhail] Gorbachev in London in 1989. He wants to come for concrete results," Mr Yeltsin said.

Unlike Mr Gorbachev, who presented an unimpressive reform programme when he made a first request for G7 support, Mr Yeltsin has earned western support since launching economic reforms in January 1992. The relationship has developed so far that the Russian president will even be able to tell western leaders what he does not want from them. For instance, he will be pressing for more western assistance in the form of grants and soft loans, saying that loans at commercial interest rates to pay for western imports do not really amount to help.

Mr Alexander Shokhin, deputy prime minister for foreign economic relations, said at the weekend Russia could not afford to borrow more than \$5bn of the G7 package's \$10bn in export credits and guarantees.

It is difficult to see what concessions can be granted at Tokyo on this front, apart from a vague statement supporting Russia's speedy admission to the General Agreement on Tariffs and Trade and a pledge to remove outstanding Cold War restrictions.

Mr Shokhin says the most important task at the summit is to end trade "discrimination" against Russia, so that it shall be in a stronger position to help itself through increased export revenues.

But, since Mr Yeltsin's referendum victory over his conservative opponents in April, Mr Yeltsin and other reformers in the government have been able to secure a liberalisation of coal prices and big increases in interest rates, as part of the conditions for a new \$1.5bn loan from the IMF granted last week.

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Mr Shokhin says the most useful result of the summit would be "a change in language" to one between equals.

For Mr Anatoly Chubais, deputy prime minister for privatisation, the enterprise fund is of utmost importance for the

west to prove itself a "historic partner" in Russia's striving for economic freedom and democracy.

As he sets about transferring to private hands half Russia's industrial capacity this year alone, his main concern is to prevent privatisation being discredited by failures while domestic credit is increasingly hard to come by.

Mr Yeltsin says his top priority at Tokyo is to start discussing further loans from the IMF - including a more traditional stand-by loan which carries strict conditionality and which Moscow wants to conclude by October 1.

He will also be telling G7 leaders that Russia is on track to cut its budget deficit and inflation rate, and that the rouble has at last stabilised at about 1,000 to the dollar.

There are doubts as to how these developments may last but progress has been made in furthering market mechanisms - for instance, in widening the foreign exchange market and controlling the distribution of central bank credits.

hopes of concluding the long-stalled Uruguay Round this year.

Mr Peter Sutherland, the new director general of Gatt, has called the G7 summit in Tokyo a "crucial catalyst" for rescuing the stalled round.

Officials in Tokyo were, however, cautious about the prospects for reaching agreement so late in the day. Whatever progress is made will be made hereafter, said one official yesterday.

Tail-end Yeltsin asks for more

By Leyla Boulton in Moscow

RUSSIAN President Boris Yeltsin has three requests for more, to put to leaders of the Group of Seven when he attends the summit in Tokyo this week: more money, more trade and more understanding.

Although support for Russia's market reforms is not high on their list of priorities, it is one of the few areas on which leaders of the world's seven richest countries will be able to agree.

"The rails have already been laid down for this," said one western diplomat, referring to the \$23bn (\$28.5bn) package of aid and loans drawn up in April. Some of it has already been delivered, in the shape of a \$15bn debt rescheduling by the Paris Club of creditor governments.

But, as he battles at home on several fronts, Mr Yeltsin wants to avoid appearing a weak supplicant on the international stage. "Yeltsin is quite cautious. He does not want to be in the position of [former Soviet leader Mr Mikhail] Gorbachev in London in 1989. He wants to come for concrete results," Mr Yeltsin said.

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his campaign. Even if he wins, the governor will be a president elected by a minority and unlikely to have a secure majority in Congress.

In fact, whoever wins, Congress is likely to be more fragmented - because of the declining popularity of the traditional parties and the fact that, as in 1988, half the deputies in the lower house will be elected from constituencies, rather than from the traditional party slate.

The legislature will also probably be antagonistic to reform.

According to some, potential amalgamation between the presidency and Congress will be accentuated by the effort to impeach Mr Pérez - successful so far - which legislators may try to emulate against other unpopular presidents.

All of which suggests Venezuela will remain difficult to govern for the foreseeable future. Asked how he rated the chances of the next president ruling constitutionally for his full five-year term, Mr Romero answered: "Not very high. I'm afraid."

Suharto in plea on farm reform

By Robert Thomson in Tokyo

PRESIDENT Suharto, the Indonesian leader and head of the Non-Aligned Movement, yesterday urged the Group of Seven (G7) leading industrialised nations to reach a quick agreement on the liberalisation of farm trade, which would assist developing countries.

In a pre-G7 meeting, Mr

Suharto told Mr Kiichi Miyazawa, Japan's prime minister, that a settlement of the Uruguay Round of trade talks must be fashioned with the needs of developing countries in mind, as these were particularly vulnerable to shifts in trade policy and protectionism.

Mr Suharto, in his role as chairman of the 108-member group, said economic assistance from developed countries should not be linked to human rights issues. He was reflecting the concerns of various developing countries, in particular China, which complains that the US has linked trade and aid policies to progress in human rights issues.

Mr Suharto did not get his original wish to address the summit himself.

Officials can be caustic in private about Japan, too, reflecting the constant see-saw on or off the record.

The Caricom leaders will also deal with the controversy over access for bananas to the European market, particularly the continuing efforts by Latin American producers to have the General Agreement on Tariffs and Trade rule on the propriety of the EC's new import regime, implemented last week, which favours fruit from traditional sources, including the Caribbean, while limiting access to cheaper Latin American fruit.

Since it was created 20 years ago, Caricom has struggled, with limited success, to realise the integration of the region's economies, leading eventually to the creation of a common market.

Several delegates to the summit have suggested that unless the deliberations conclude at the weekend with clear indications of how Caricom intends to deal with these and other problems, public credibility in the achievement of a common market for its 6m people will fall even lower.

Mr Caldera, the leading candidate for the December presidential election, only one, former president Mr Rafael Caldera, can be described as a politician of the old school, but he is not standing for a traditional party.

Mr Fernández, 77, was forced to defect from Coepi, the party he founded, to stand for president this time. As the candidate of

EC studies US soda ash 'dumping'

By David Dodwell and Andrew Hill

ALLEGED US dumping of soda ash - the main ingredient in glass making, and a \$650m (3400m) business in Europe - is to be investigated by the European Commission, following a complaint from European chemicals manufacturers.

The complaint, which is being pressed through Cefic, the European chemical industry council, was heard yesterday by the EC's anti-dumping committee.

It is headed by Solvay, the Belgian company which is the world's leading soda ash producer.

A spokesman claimed yesterday that US imports had increased from 50,000 tonnes in 1990 to 634,000 tonnes last year, while prices have dropped by 15 per cent since 1991. "Some people would consider this to be a sign of injury," he said.

US soda ash manufacturers say sales to Europe have slumped by 25 per cent in the first five months of 1993. They also insist that almost one third of US exports are from

subsidiaries owned by Solvay and Rhône-Poulenc.

Solvay claims that the dumping margin is as much as 15 per cent, and argues that pressure from cheap US imports was one reason why it was forced to close its 100-year-old soda ash plant in Couillet, Belgium, and to consider closure of another plant at Heilbronn in Germany. However, both were small and comparatively inefficient, and production has been shifted to newer plants, including a new plant at Bernberg in eastern Germany.

Europe is one of the world's most fiercely protected soda ash markets, with tariffs averaging 10 per cent. This compares with zero tariffs in Japan and 1.2 per cent in the US. In 1990, ICI and Solvay were fined a record Ecu47m (£32m) for carving up the soda ash market. ICI has since sold its UK production facilities to an Australian company.

Complaints by European manufacturers have risen recently as eastern Europe - in particular Poland - has joined the US as an aggressive exporter of soda ash. The loudest complaints have

European chemicals face the acid test

Paul Abrahams looks at the market implications of increased competition from eastern manufacturers

THE WEST European chemical industry has been making vociferous complaints about the damage being wrought by increasing levels of east and central European imports.

Last week, Cefic, the European chemical industry's trade association, urged the EC to implement trade instruments against some imports from the region. The grumbling comes in spite of the large overall benefits to the EC's chemical industry from the opening of east and central European markets.

EC chemical exports to Bulgaria, the Czech and Slovak republics, Hungary, Poland and Romania increased from Ecu1.38bn (£1.06bn) in 1990 to Ecu2.10bn last year, according to figures from Eurostat, the EC's statistics institute. The EC's surplus in chemicals trade with its eastern neighbours rose to Ecu1.01bn last year from Ecu527m in 1990.

A large proportion of that improvement has been in high value medicines. The EC's surplus in pharmaceuticals rose from Ecu175m in 1990 to Ecu371m last year. However, such successes in high-value products are little consolation to west European commodity chemical companies suffering the brunt of east European imports.

The loudest complaints have

come from west European companies manufacturing fertilisers, soda ash, polyvinyl chloride (PVC), caprolactam (a precursor of nylon), and melamine (a plastic).

Imports of east European PVC, for example, have increased from 84,000 tonnes in 1989 to 270,000 tonnes last year. Soda ash imports from the east have risen from 27,000 tonnes to 162,000 tonnes. And imports of caprolactam have gone up from 608 tonnes to 33,000 tonnes.

These imports have replaced west European production at a time when manufacturers have been grappling with sluggish or falling demand. Western manufacturers also argue that the flood of eastern imports has depressed west European price levels, because the imports have been sold at unduly low prices.

Admittedly, some sectors were suffering from significant structural overcapacity before the appearance of large-scale eastern imports. Nevertheless, the problem is serious in some markets, claims Mr Hugo Lever, director general of Cefic.

Mr Richard Bauer, secretary general of the European Fertilisers Manufacturers' Association (EFMA), warns: "We want to help these countries, but not if it means committing suicide." Last year, the west Euro-

pean fertiliser industry lost \$1bn on a turnover of \$2.4bn. Between 1988-89 and 1991-92 imports of nitrogen fertilisers from central and east Europe, excluding the former Soviet Union, have more than doubled from 366,000 tonnes to 827,000 tonnes, according to the EFMA. Their share of the EC market has increased from 4 per cent to 9 per cent. Imports from the former Soviet Union have increased from 55,000 tonnes to 300,000 tonnes.

"It's not just a question of the increasing penetration by east European imports. It's the prices at which they are coming in. They've got no idea of costs," says Mr Bauer.

The position in PVC is

broadly similar to that in fertilisers. Manufacturers claim east and central European imports have aggravated an already difficult situation.

Nearly half of PVC imports are now from eastern European suppliers. Polish imports have increased from 17,000 tonnes in 1988 to about 67,000 tonnes last year, according to Cefic. Over the same period, imports from the Czech and Slovak republics have risen from 28,000 tonnes to 75,000 tonnes. By 1992, east European imports captured about 9 per cent of the EC market.

Mrs Josée Lafleur, at Cefic, argues most of the damage in the PVC market has been generated through low-price imports.

Imports undermining the pricing structure. In Germany, Europe's largest market, the price of pipe-grade PVC

slumped last year from about DM1.75 a kilogramme to DM1.45 to break even.

Western soda ash manufacturers, which include Solvay, Rhône-Poulenc and BASF, also claim they are suffering, although their case is less convincing than in the other sectors.

Imports from Bulgaria, the largest eastern importer, more than doubled from 42,000 tonnes in 1991 to 91,000 tonnes last year. But American imports have caused far much more damage in volume terms,

increasing from 350,000 tonnes in 1991 to about 600,000 tonnes last year.

Meanwhile, in the caprolactam sector, Mr Hans van Lier, president of DSM, the Dutch group, says competition from eastern Europe has contributed to a fall of up to 40 per cent in prices.

The reaction of the chemical industry as a whole to the east and central European problem is one of ambivalence. So far, Cefic is not considering anti-dumping action. Firstly it does not want to, and secondly, there are difficulties of comparing prices in east Europe with those in the west.

"In principle we support the EC's efforts to liberalise trade with that part of the world," says Mr Lever. "If we do not help they will never become significant markets for our products. We must explain to these manufacturers about marketing techniques."

Even without western help, central and east European manufacturers are beginning to learn about the adverse effects of aggressively priced imports.

Mr Lever says they too are suffering low-price imports - this time from the former Soviet republics. With just a hint of Schadenfreude, he says: "Hungarian fertiliser manufacturers are really beginning to suffer from Russian imports."

Sutherland warning for G7

By Frances Williams in Geneva

MR Peter Sutherland, the new director-general of the General Agreement on Tariffs and Trade, warned yesterday that failure by the Group of Seven leaders to inject new momentum into the stalled world trade talks at their summit in Tokyo later this week would put not only the Uruguay Round but the multilateral trading system and the world economy at risk.

"Concrete progress" on a package to open markets to foreign goods and services was needed to relaunch the 116-nation negotiations in Geneva,

he said. With just five months before the December 15 deadline for concluding the round, a failure to move forward would deal the round "a very serious blow" and endanger the multilateral trading structure built up since the war.

In his first news conference since taking over at the helm of Gatt on July 1, Mr Sutherland said the best hope for the 28m jobless in the G7 countries lay in bolstering business confidence with a rapid and successful conclusion to the round.

Calling on the summit to resist protectionist pressures, he said some 22m jobs in the

seven countries depended on exports of goods and would be at risk from protection of alluring industrial sectors.

"It cannot surely be the case that special interest groups within the major trading areas can hold the whole process to ransom," he said. "If the G7 leaders are serious about attacking the root of chronic long-term unemployment, about re-igniting growth and prosperity, about creating a new dynamism, the way to do it is by actively assisting in the conclusion of the Uruguay Round."

This could boost world income by \$200bn a year.

However, his "fundamental role" was as an honest broker between the parties.

Mr Sutherland added that despite recent setbacks, he expected a successful conclusion to the round. "I cannot believe we are capable of taking such a collectively ridiculous decision as to endanger the multilateral system."

Making clear he intended to take an active role in shepherding the seven-year-old round to completion in December, Mr Sutherland said he would "devote every bit of energy" he had to finding solutions to problems blocking progress.

However, his "fundamental role" was as an honest broker between the parties.

Machine tool deal

By Andrew Baxter

JONES & SHIPMAN, the UK machine tool builder, has won an important £400,000 order from Tong Nam Precision, a South Korean toolmaker, for one of its sophisticated "creep-feed" grinding machines.

J&S described the order as a breakthrough in terms of industrial application and market.

Creep-feed grinding involves passing the component under the grinding wheel at a slow pace, allowing more metal to be removed. The order for Tong Nam includes a cylindrical grinding machine.

THE last round of Brazilian tariff reductions under former President Fernando Collor's import liberalisation programme have come into operation but they could mark the last tariff cuts until 1995, if leading politicians, business people and labour officials get their way, writes Bill Hinckley in São Paulo.

The average tariff dropped to 14 per cent, down from 17.1 per cent. The standard tariff, charged for the greatest number of products, fell to 20 per cent, and the maximum rate was reduced to 35 per cent.

Brazil's next scheduled revision is set for January 1995 under the Southern Cone Com-

mon Market (Mercosur) umbrella, where Argentina, Brazil, Paraguay and Uruguay are to establish a unified external tariff system.

Business leaders have been insisting that tariff reductions should be put on hold until there is a recovery in the Brazilian economy. They are also urging the government to reduce tax rates and infrastructure costs.

Mr Luiz Fernando Furlan, international director for the São Paulo Federation of Industry (FIESP), the country's leading business group says: "The factors that burden production are rooted in the government." Politicians and officials from

the administration of President Itamar Franco are cautious over further import liberalisation. Rising imports and actions against Brazilian exporters, such as anti-dumping action by the US against steel producers, have been adding fuel to the debate over trade.

Since last year, Brazilian chemical and petrochemical producers have been increasingly vociferous in their calls for more anti-dumping regulations.

Some industries, including textiles and automobiles, are calling for import quotas, arguing that these would reflect international practices.



Edoardo Volontieri, Country Manager Akzo Coatings Italy.

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CREATING THE RIGHT CHEMISTRY

AKZO

New Delhi to press ahead with reform

By Alexander Nicoll,
Asia Editor

INDIA plans further substantial reforms over the next three years, according to a Finance Ministry discussion paper marking the first two years of the government's economic restructuring programme.

The document - Economic Reforms: Two Years After and the Task Ahead - says a number of further measures are needed to remove disincentives to exports, including the phasing out of quantitative restrictions on exports and reductions in the customs duty structure.

The 1991 payments crisis which triggered the reforms underlined India's vulnerability on the external payments front, it says. "Rapid export growth is the only sure way of achieving self-reliance, enabling us to finance our import needs without excessive reliance on foreign borrowing."

Among the changes planned are further cuts in subsidies, a more flexible approach to prices administered by the government, a move to a simpler tax structure with a broader base, greater emphasis on primary education and basic health, and faster reform of the financial sector.

However, the ministry is restrained on plans for privatisation, a sensitive political issue. It says there is "considerable merit" in a proposal for a committee on restructuring and disinvestment in public sector enterprises. Among the committee's tasks would be to detect incipient financial problems in the enterprises, and to shut down those which were irretrievably loss-making.

It highlights a problem in the implementation of industrial reforms: although the cen-

tral government has removed many restrictions on industrial investment and production, these are still pervasive in many states.

"The requirements for licences, permits and inspections at state and local level continue to be onerous and extract a heavy toll in terms of effort and resources from industrial units," the report says. Companies face difficulties in obtaining land, water and electricity.

To achieve its goal of reducing

the central government's

fiscal deficit to 3 per cent of GDP by 1996-97, the ministry plans further cuts in fertiliser, food and energy subsidies. User charges for basic services such as electricity, irrigation, road transport and non-primary education must be raised

progressively.

Where prices for services

such as power and transport

continue to be administered by the government, they should be changed frequently to prevent build-up of losses.

The ministry aims in the long term to introduce a value-added tax, but says this requires constitutional changes on the allocation of taxation powers between New Delhi and state governments.

Editorial Comment, Page 17

Unstable coalition predicted in Japan

By Robert Thomson in Tokyo

JAPAN could face another general election in the next year as the poll later this month is likely to create an unstable coalition government with a limited life, Mr Ichiro Ozawa, the former Liberal Democratic party power broker, forecast yesterday.

Campaigning has begun for the July 18 election, but Mr Ozawa, the force behind the new Japan Renewal

party, said the LDP would not gain a clear majority and an opposition coalition, including the JRP, would have difficulty staying together.

A Japanese television news poll yesterday found the leader of the JRP, Mr Tsutomu Hata, was the most popular choice for the next prime minister. Mr Ozawa said his party

would consider a coalition with the opposition Social Democratic party, formerly the Japan Socialist party, as

long as Mr Hata controlled the cabinet.

Mr Ozawa predicted this month's election would be the start of a transitional period of instability, with the possibility of further splits in the LDP and SDP, the creation of new parties, and the collapse of the next government leading to a new election in the next year.

"If we have a non-LDP administration, the priority must be reform of the political system, and

then there will be real changes in the political world," Mr Ozawa said. By reform he meant redrawing of electoral boundaries and replacement of the present multi-seat constituencies with single seats.

But he saw these structural changes as only the starting point for political change which would end when there was a change in Japan's political consciousness. "We need to have a political system in which

politicians are responsible and take responsibility."

He suggested the current election campaign was cheaper to run than those in the past because of the rise of new parties and general enthusiasm for reform, reducing the importance of corporate donations. Mr Ozawa was famed at the LDP for his fundraising abilities.

"It's different from past elections - we can feel the reform wind and it is helping our campaign," he said.

Lagos hit by protest over poll breakdown

By Paul Adams in Lagos and Reuters

TRAFFIC in Lagos, Nigeria's biggest city, was disrupted yesterday at the start of a planned one-week protest called by civil rights activists after the military government's cancellation of last month's presidential poll.

A pall of smoke from burning tyres hung over some areas but there were no reports of violence in the sprawling city of more than 6m people.

The protest was the most serious in Lagos since the annulment of elections which Mr Moshood Abiola, a millionaire Moslem businessman, claimed to have won, and the biggest in the city since riots in May 1992 over fuel shortages.

Civil disobedience in south-west Nigeria, organised by the Campaign for Democracy (CD), is aimed at persuading Mr Abiola's Social Democratic party (SDP) to reject President Ibrahim Babangida's plan to hold fresh elections before a handover to civilian rule on August 27.

The CD, a non-party organisation, is the only group to take an uncompromising stance against the government's latest agenda for transition to democracy. The group - comprised of civil rights activists, students and academics - has also called for student groups to be formed to force the military government out of office.

Tens of thousands of people marched through the business centre of Lagos Island and the densely populated mainland to a rally at the SDP's campaign headquarters.

Many of the protesters appeared to be so-called "area boys", youths hard hit by unemployment brought on by Nigeria's battered economy.

A Reuters correspondent said protesters starting off from Mr Abiola's home in Ikeja in mainland Lagos had virtually taken over the suburb where the domestic and international airports are located.

"It's like a carnival," he said.

Many of the protesters chanted or waved placards saying "Go now IBB" (the president's initials) or carried posters of Mr Abiola, declaring him the election winner.

Markets and businesses stayed closed and public transport was scarce. The main trunk road through the city was blocked by barricades and burning tyres.

There were no reports of similar protests elsewhere in Nigeria.

Tight security was reported in Kano and Kaduna in the mostly Moslem north, home region of Mr Bashir Tofa of the National Republican Convention (NRC), the other candidate in the June poll.

The SDP and the NRC have been holding meetings for the past week and were due to meet President Babangida in Abuja last night.

The NRC supports free elections but a strong faction of the SDP believes that the June poll results should be upheld.

UK offers £15m development aid to Vietnam

By Alexander Nicoll,
Asia Editor

BRITAIN yesterday agreed to give Vietnam £15m to help in the development of management expertise and infrastructure following President Clinton's decision to end a US ban on loans from international financial institutions.

Mr Vo Van Kiet, Vietnam's prime minister, yesterday met Mr John Major, his British counterpart, as part of a four-day visit to Britain which took place in a new atmosphere of optimism about business prospects following Mr Clinton's announcement last Friday.

Mr Kiet held talks with Lady Chalker, minister for overseas development, Lord Wakeham, Lord Privy Seal, Mr John MacGregor, secretary of state for transport, and Mr Eddie George, Bank of England governor. He has also met executives of British Petroleum, British Aerospace, British Gas and John Laing, the construction group, as well as many other British businessmen.

Some European officials expect Mr Clinton not to extend the embargo when it comes up for renewal in September. He will come under strong pressure from US business to lift the ban.

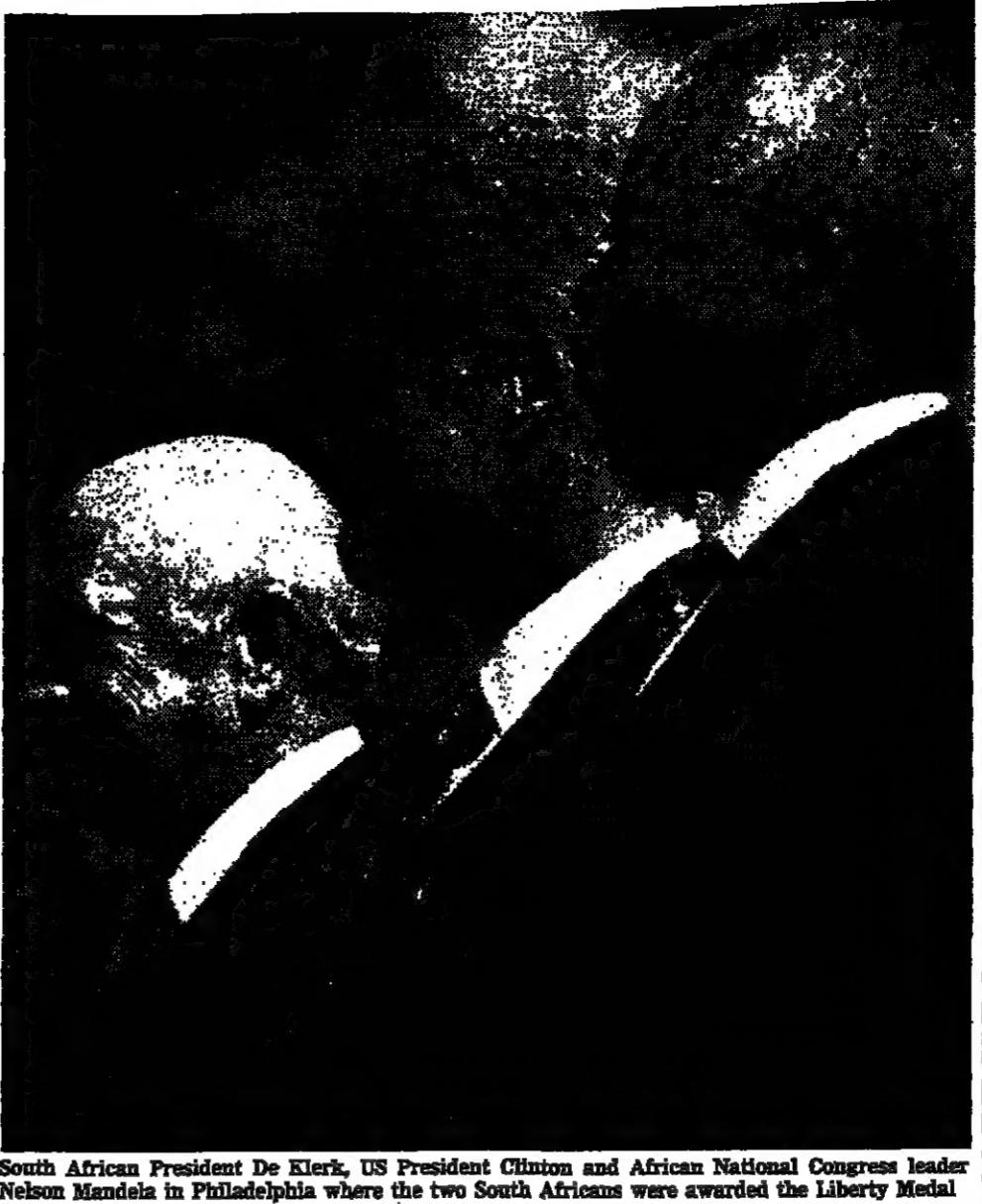
infrastructure which will be funded by loans from the World Bank and Asian Development Bank once the ban on multilateral lending is lifted as a result of the latest Washington move.

The UK is granting £5m for a programme to train managers in industry and finance, and will make £10m available to fund consultants who will help Vietnam to establish priorities in infrastructure projects.

Non-US companies may have temporary advantage in winning Vietnamese business since Mr Clinton has given the go-ahead for international financing but has not yet lifted a US trade embargo.

However, this may be short-lived. The International Monetary Fund's executive board is expected next week to approve a plan for repayment of Vietnam's arrears to the fund, but an IMF programme - a pre-requisite for other multilateral lending - is unlikely to be in place until the autumn.

Some European officials expect Mr Clinton not to extend the embargo when it comes up for renewal in September. He will come under strong pressure from US business to lift the ban.



South African President De Klerk, US President Clinton and African National Congress leader Nelson Mandela in Philadelphia where the two South Africans were awarded the Liberty Medal

NEWS IN BRIEF

Iran seeks \$670m for metro project

IRAN is seeking \$670m of investment by Chinese, Korean and European companies to complete the two main lines of Tehran's underground railway, the head of the Tehran Metro authority said yesterday, Reuters reports from Nicosia.

Iran's IRNA news agency quoted the official, Mr Asghar Ebrahimi, as saying Chinese companies would invest \$300m of the total. He was speaking while accompanying China's vice-premier Li Lanfang on a tour of Metro construction sites. Mr Ebrahimi also said that China would provide \$120m in credits to build subway carriages.

Other agreements with Chinese enterprises covered the building of a 145MW gas-fired power plant and electricity distribution networks, he said.

Peres positive on peace plan

Mr Shimon Peres, Israeli foreign minister, said after more than two hours of talks yesterday in Cairo with Mr Amr Moussa, his Egyptian counterpart, that the US draft document could "serve as a basis for continuation" of the stalled Middle East peace talks, writes Mark Nicholson in Cairo.

However, he offered nothing on the inclusion of the issue of Jerusalem in talks aiming towards interim Palestinian self-rule. "Israel has a position on Jerusalem that is clear and known and decided," he said. "I don't think we're going to depart from this."

Mr Moussa also added his backing to the US draft, calling it a "good basis" but repeating Egypt's position that Jerusalem should be part of the talks.

UN inspectors leave Iraq

United Nations weapons inspectors left Baghdad yesterday after failing to persuade Iraq to comply with UN Security Council resolutions and let them install monitoring cameras at missile test sites, Reuters reports from Baghdad. A Baghdad newspaper said the inspectors were US lackeys and Iraq would never succumb to intimidation.

The experts flew to Larnaca in Cyprus, where Mr Nicanor Simeonov, their leader, said: "Iraq chose this specific issue to put a political spotlight on relations between Iraq and the UN special commission [on destroying Iraqi weapons]. Iraq considers it has implemented all the provisions of resolution 687 while the special commission still has questions."

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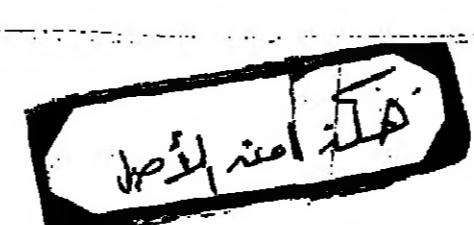
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'Money is not everything, but having no money is worse'

Tony Walker reports from Beijing on the ideological and economic dilemmas of the China that Zhu Rongji must set out to tame

WHEN IT was reported in China recently that someone had paid Yn400,000 (\$70,000) for a goldfish, *People's Daily*, the Communist party newspaper, was aghast.

Launching a tirade rarely witnessed these days in its grey columns, the paper railed against "shockingly uncivilised" behaviour of the *nouveaux riches* whom it accused of wanting nothing more than to flaunt their wealth.

By way of example it related the episode of two entrepreneurs, or *get it hot*, China's new class, who had set out to prove who was the wealthier by lighting an endless string of fire crackers, and when this contest ended inconclusively, they proceeded to set fire to handfuls of banknotes.

"People cannot see a trace of civilisation in these scenes," *People's Daily* thundered. "Instead we see ugliness, vulgarity, ignorance and stupidity..."

Behind this outburst, and other similar imprecations against "money worship" that are crowding China's official press, lies deepening concern over a get-rich-quick mood that appears to have overtaken the country, exemplified by several recent cases of massive fraud.

One involved a pyramid scheme in which an entrepreneur built a shell company by issuing some Yn100 of virtually worthless junk bonds to 100,000 investors. Another scam involved an attempt to skim the equivalent of 25.6bn

from the Agriculture Bank of China using false letters of credit.

With Chinese enterprises having engaged in the past year or so in a barely regulated bond-issuing binge it would be surprising if there were not vast wads of worthless paper floating around the country.

China's embrace of capitalism, or to use its own phrase,

"money-oriented ideology". The minister ordered "public security organs at all levels" to clamp down on police extortion.

The Communist party, unsure how to ride the new capitalist tiger, has intensified its campaign against corruption and money worship, the officially sanctioned term for what is clearly perceived as

greed for money, and yet had not been prepared for such traumas in a society where issues such as "keeping up with the Wangs" stayed more or less in the background.

Typical of these letters was one that appeared in the *Tianjin Evening News* from a factory technician who lamented that attending a party with former classmates recently he discovered that those whose "pockets were bulging with money" were the ones who were naughtiest when they were in the lowest grades at school. Of himself, he said: "It was people like me who finished university who looked shabby and poor."

Signing himself a "useless man", the letter writer related his experience with his daughter whom he was using his meagre savings to educate at a fee-paying school, only to endure "shame" when he discovered how much better off other children were who were being delivered to the school in cars and on motorcycles.

The letter writer could perhaps be forgiven for being confused, buffeted by propaganda which on one hand has been urging Chinese to "liberate their thoughts", "change their brains", "get rich", and "seize the opportunity", and on the other being told to adhere to old-fashioned notions of "socialist morality" and "selflessness".

But at another level the emphasis in China on getting rich is stirring a painful debate about the ethics of wealth and how to achieve material well-being. The agony columns of Chinese newspapers are full of plaintive letters from individuals who worry they are being left behind in the scramble

quite sure whether they wish to advance to a glorious new entrepreneurial dawn or to fall back on to old methods and slogans.

While most correspondence in China's party-controlled press reflects the official line that money-worship is bad, there have been exceptions such as a letter recently in the *Workers' Daily*. "Some people say we should work ardently and live frugally, which is not a wrong slogan theoretically. But after all times are different now," a writer said.

"For the past decades we became accustomed to living with a tightened belt. Now, reform and opening have brought a better life to people, why should we oppose money worship?"

"We should pay some attention to moral issues," the writer added. "But I think the time to do it is not yet ripe, for I'm afraid... it would slow down the pace of people changing their brains and renewing their ideas. Therefore, the building of morality should come slowly."

While the writer did not say it outright, he appeared to be suggesting that the accumulation of wealth should be the primary goal after the austerity of the past 40 years.

"Money is not everything" he wrote, "but having no money is worse." China's rulers would seem to have their work cut out to counter the latter sentiment.



Raising the colours: A boy waves an Italian flag as an Italian troop carrier speeds by in Mogadishu

Italians demand greater say in Somalia operation

By Robert Graham in Rome

ITALY yesterday demanded a greater say in running the United Nations military operations in Somalia. Unison, an emotional funeral was staged for the three Italian soldiers killed in a skirmish on Friday in Mogadishu, the Somali capital.

Also, in an unusually outspoken statement on a foreign policy issue, Mr Beniamino Andreatta, the foreign minister, said the focus had to shift towards finding a political solution in Somalia. If not the UN commitment risked being both ineffective and indefinite.

The soldiers' deaths - the first of Italian ground troops in

combat since the second world war - shocked the nation and prompted questioning about the role of the 2,500 troops who are part of the UN mission there to stop fighting and aid delivery of food to Somalis caught up in the civil war.

Italian opposition parties have called for the withdrawal of Italy's force.

However, the Ciampi government is anxious for demonstrable evidence that they have a more direct say in how operations are managed.

● Germany's first big shipload of more than 1,000 vehicles and around 30 containers steamed for Somalia on Sunday after the Bonn parliament approved a controversial troop deployment there, Reuter adds.

Election fall-out over NZ reform

Terry Hall on controversial plans for sweeping healthcare changes

THE New Zealand government is pressing ahead with a sweeping and costly shake-up of the health service despite an opposition promise to return to the former system if elected in a general election later this year.

Controversy, which could resonate in Britain and the US, has surrounded the reforms since they were announced in 1991 by the then health minister, Mr Simon Upton.

He was replaced by Mr Bill Birch in March as government concern mounted over the electoral damage the plan was causing.

One of Mr Birch's first acts as minister was to launch a NZ\$35m (£1m) television campaign to explain the changes - a move labelled by the opposition Labour party, which leads in opinion polls, as "political propaganda". The changes, which came into force this month, are directed principally at funding, with the aim of introducing business efficiencies.

In future, large public hospitals, which have been renamed as crown health enterprises or CHEs, are expected to be run on business lines.

New managers have been hired from the private sector at high salaries.

The CHEs are expected to return a dividend of make a profit, and compete with private hospitals.

Healthcare funding is being split from the provision of services.

Four regional health authorities (RHAs) are taking over a budget of NZ\$35m. The RHAs also get a further NZ\$12m to fund the cost of disability services, previously the responsibility of the Social Welfare Department.

Australian premiers told to cut spending

AUSTRALIA'S Labor government, increasingly unpopular since its unexpected election victory in March, risked a further downturn yesterday when it told state premiers to tighten their belts, Reuter reports from Canberra.

Mr John Dawkins, the treasurer (finance minister), facing a stagnant economy and a ballooning budget deficit, asked premiers to come up with an austerity plan to help save the government billions of dollars.

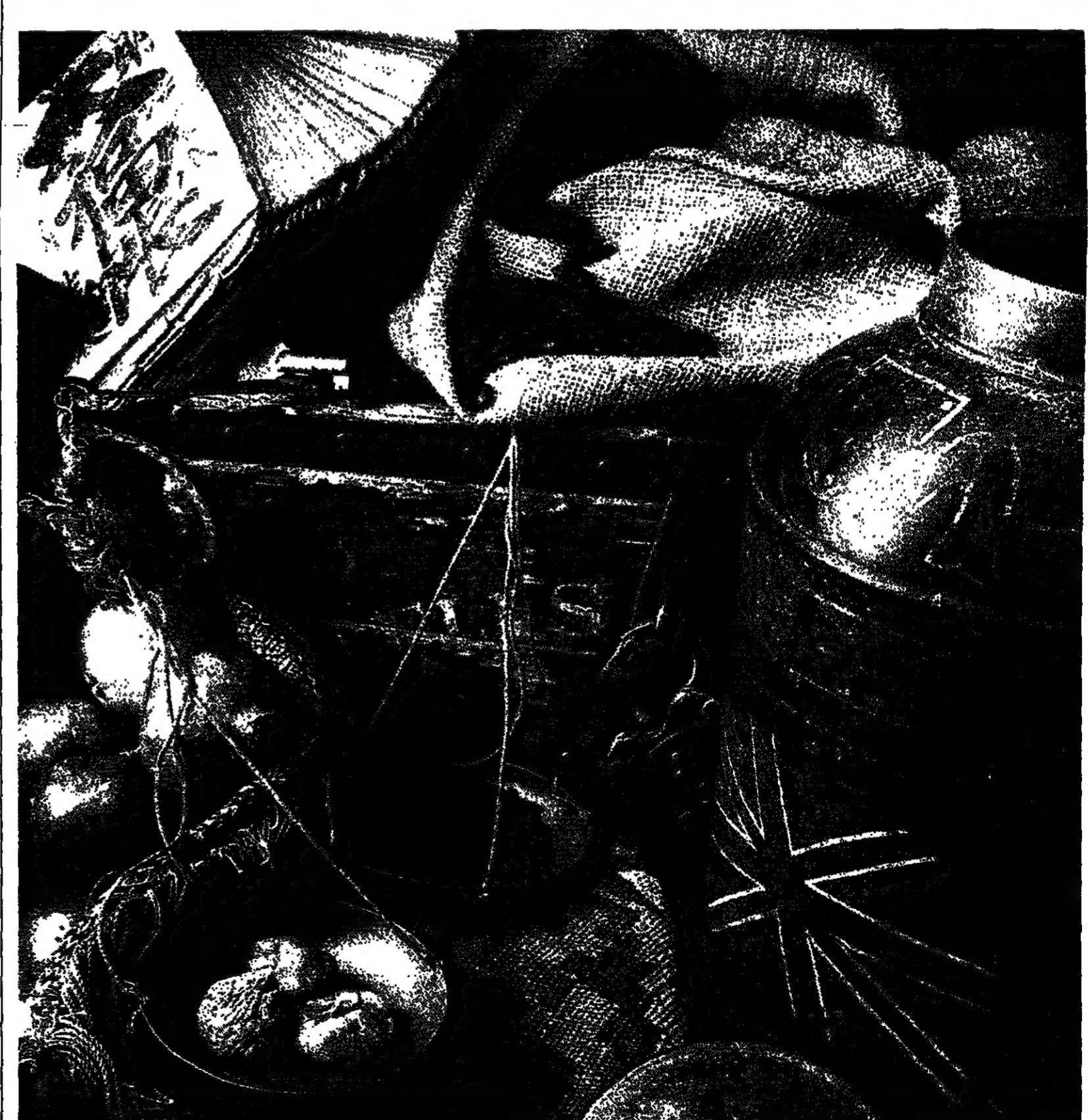
The government believed the old system was wasteful and inefficient. But the cost of setting up the new system has been substantial - more than NZ\$30m.

Ms Helen Clark, health spokeswoman for Labour, has warned of privatisation through what she says is the "Americanisation" of health services.

In defence of the new system, Mr Birch said: "Money was dished out to the old area health boards, but the elected members thought they were accountable to their voters, so there was a conflict." He added that the old boards always blamed the government for not giving them enough funds and claimed there was a lack of skill and competence in the boards.

He maintained that while the public would not notice any immediate difference, he expected real improvements would soon start to show, including reduced waiting times for surgery.

In response to criticisms last week that the new system was underfunded, the minister announced that health would be given an extra NZ\$12m in the next financial year.



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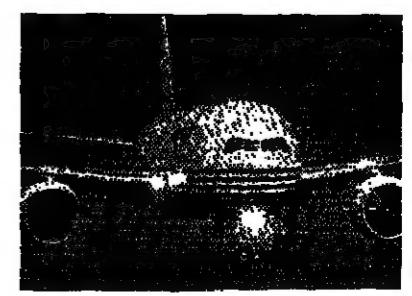
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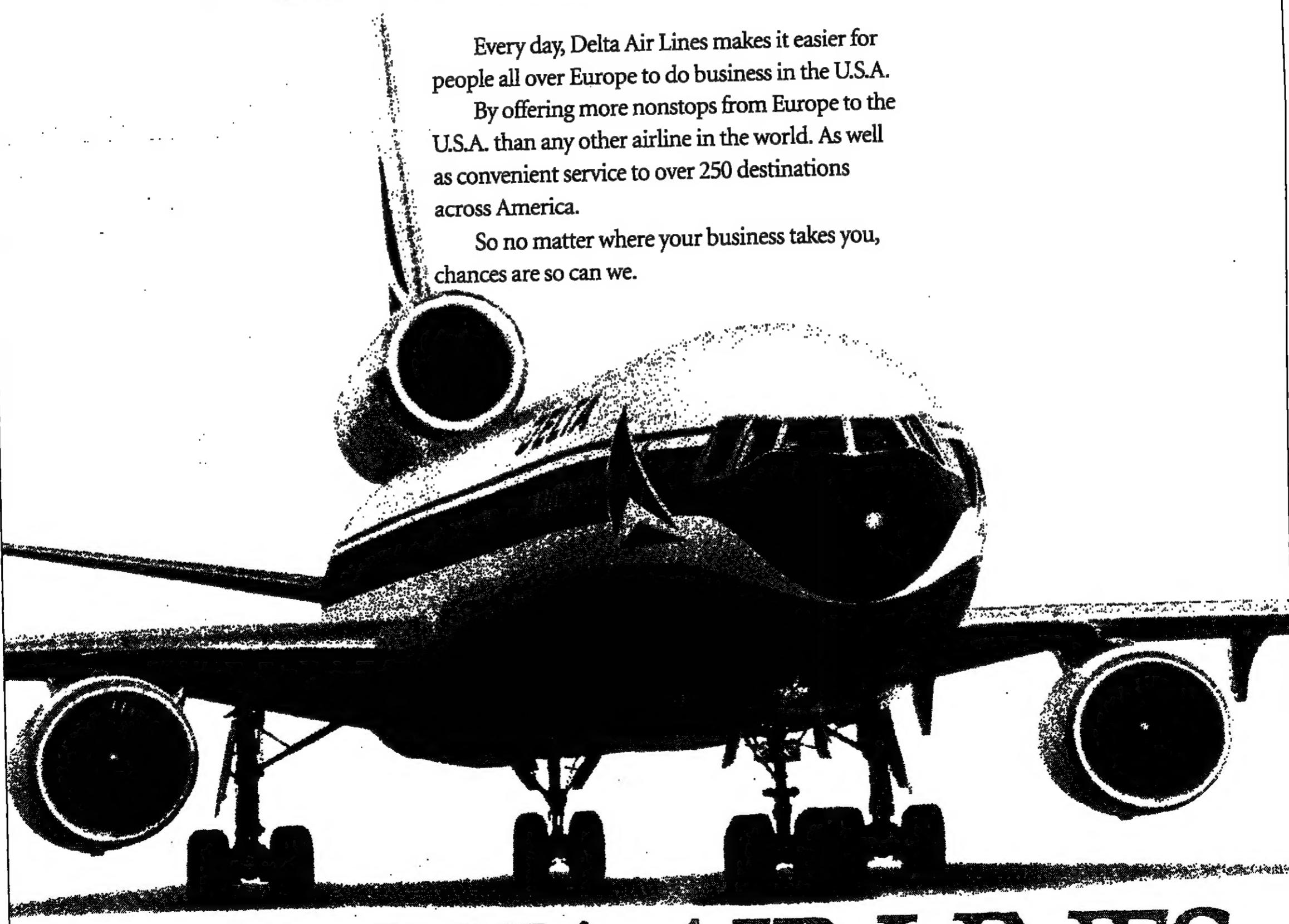


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NEWS: UK DEFENCE CUTS

Strategy outlined for blitz on defence costs

The government has tried to portray defence cuts as a response to a changed world and play down the impression of bowing to purely economic pressures. David White reports on the details

THIS YEAR'S defence policy document contains a series of cuts beyond Options for Change, the 1990 plan which reduced the armed forces by more than 20 per cent.

It contrasts sharply with previous years, when the annual Statement on the Defence Estimates has been little more than a recapitulation.

Following public expenditure cuts in November, the Ministry of Defence (MoD) lost £1.05bn from its spending plans for this financial year and 1994-95.

Even if it manages to defend itself against further Treasury pressure - which is by no means certain - defence spending is set to drop from 3.9 per cent of Britain's gross domestic product to 3.2 per cent in two years, the lowest level since the Second World War.

Two guided-weapon projects have been abandoned:

- An air defence system to replace the Bloodhound missile, withdrawn because of old age in 1991. British Aerospace was bidding for a £500m-plus contract jointly with Raytheon, makers of the Patriot missile.

GEC and Siemens Plessey were also bidding in separate partnerships with foreign companies. The MoD says there is "no near-term requirement", leaving open the possibility of a more advanced anti-missile system later.

- Guided anti-tank munitions for multiple rocket launchers. After spending £100m, Britain has joined Germany and the US in withdrawing from this project, leaving only France.

Other cuts in existing equipment are due to the reduced direct threat to the UK and to Atlantic shipping routes:

- The frigate and destroyer fleet. In the 1980s, the number

it long-promised troop-carrying helicopters, something the MoD says it is "urgently considering". Plans for a new helicopter carrier, once thought to have been axed, were already confirmed in May.

The changes form part of a long line of adjustments since the Second World War, made necessary by a mismatch between the role Britain has sought to play in the world and its means for fulfilling it. By setting out in detail the tasks allotted to Britain's forces and the resources earmarked for them, the white paper is a defence against arbitrary financial cuts and against parliamentary critics who argue that cuts have gone too far.

More cuts are to come. RAF and navy personnel are due to fall below the 70,000 and 52,500 levels set out in the white paper, already reduced since Options for Change.

A new air-launched nuclear missile, costing up to £50m and under discussion with France and the US since 1988, is virtually certain to be cancelled. A verdict is still awaited on whether the army will get more Challenger 2 tanks, or updated Challenger 1s. Also undecided is the extent of plans for upgrading Tornado bombers. The MoD's suppliers still do not have all the answers they have been waiting for.

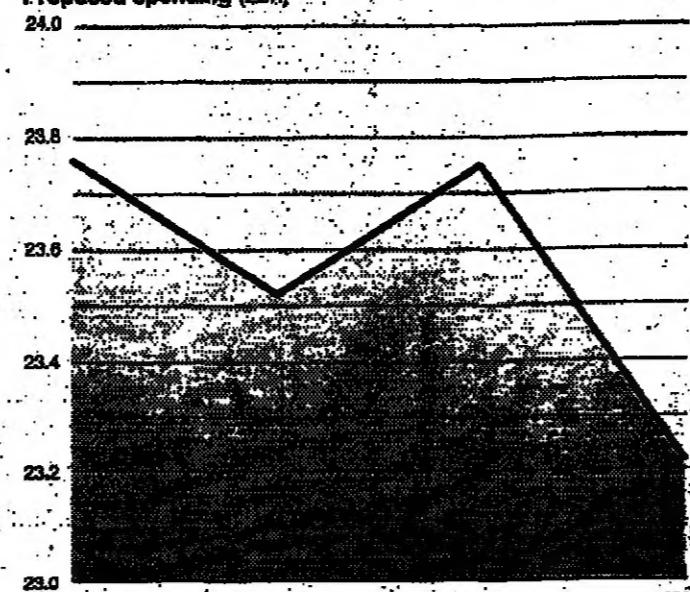
On the other hand, unspecified extra funds have been set aside to provide the RAF with

Graphic: Chris Walker

Editorial Comment, Page 17

Defence expenditure

Proposed spending (£bn)



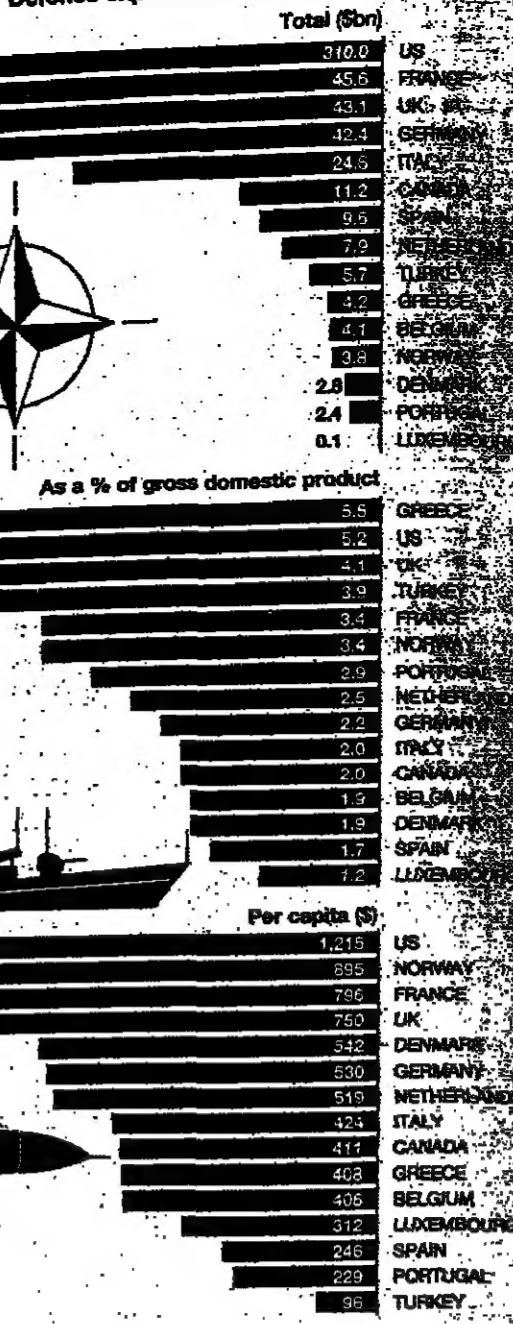
How the main forces could line up

	Actual level 1990	Options for Change	Current plan
Royal Navy			
Nuclear-powered submarines	14	12	12
Conventionally-powered submarines	10	4	0*
Destroyers/frigates	44	About 40	About 35
Mine warships	38	34	25**
Army			
Infantry battalions	55	35*	40*
Royal Air Force			
Tornado F3	92	122	100
Hawk *	72	52	50
E-3 Sentry (Awards)	0**	7	6
Transport & tanker aircraft	94	93	90

* Future of Upholder under consideration
** MCMV number will fall below this figure for a period following the pay-off or redeployment of Ton & River Class minesweepers & after new vessels come into service
* After withdrawal from Hong Kong in 1997
** Aircraft in Air Defence role only
** Successor to Chinook in early warning role

Graphic: Chris Walker

Defence expenditure of NATO countries



Per capita (£)

US

NORWAY

FRANCE

UK

NETHERLANDS

ITALY

CANADA

GREECE

BELGIUM

LUXEMBOURG

SPAIN

PORTUGAL

TURKEY

Defence contractors are 'reasonably relieved'

DEFENCE contractors cautiously welcomed the details of cuts and procurement plans in yesterday's white paper.

Few contracts were cancelled, and the reduction in the numbers of conventionally powered submarines and Tornado fighter aircraft should be achieved through the decommissioning or sale of existing equipment.

Mr Brian Lowe, chairman of the Defence Manufacturers' Association, said "the industry could be reasonably relieved that most of the cuts are lost opportunities to refurbish rather than cancelled orders".

Among those hearing bad news were GEC and British Aerospace, competing for one of the two cancelled missile contracts, the £500m-plus medium range surface to air missile (MSAM) to

replace the Bloodhound missile.

Both companies shrugged off the news: "We've known for some time this was likely to happen," said BAE, which was bidding with Raytheon of the US.

GEC, which had joined forces with Thomson and Aerospatiale of France and Italy's Alenia, would have contributed only about 10 per cent of the contract with its radar seeking equipment, but it has lost its chance to become a prime contractor to the UK in the project.

GEC and BAE said the cancellations were unlikely to lead to job cuts. They are working in international consortia which are selling their missiles to several markets other than the UK.

Thorn EMI may lose 200 jobs as a result of the MoD's with-

drawal from a four-nation collaborative programme to develop a ground-launched Multiple Launch Rocket System (MLRS). The company is hanging on to the slim hope of being involved in the supply of an air-launched version.

At the other end of the scale, Southampton shipbuilder Vosper Thorneycroft could receive orders for new minehunting ships worth up to £350m as a result of plans in the white paper to "build up a fleet of 25 mine countermeasure vessels".

Helicopter-maker Westland said that it was "good news" that the White Paper specified a need for additional support helicopters.

The company's EH101 helicopter is a strong candidate for the business.

Daniel Green

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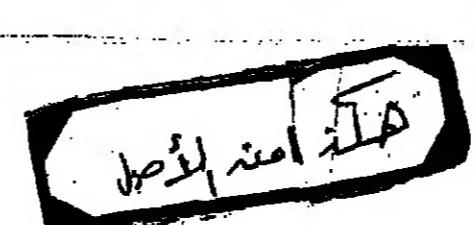
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TECHNOLOGY



THE conventional wisdom 30 years ago was that researchers worked best in peaceful isolation. Many UK companies tried to give them peace and quiet by converting country houses in idyllic landscapes into laboratories. In the 1990s, however, isolation is out and interaction is in. According to today's ideas, the perfect setting for a corporate laboratory is a university science park, where researchers can collaborate easily with fellow scientists.

Most companies stay put in their existing country house laboratories, however, imagining that a move would be prohibitively expensive and disruptive. The exception is Smith & Nephew, the healthcare group, which has just transferred its research centre from Gilston Park, an early Victorian mansion in rural Essex, to a new building on York Science Park.

S&N did, of course, incur substantial direct costs - at least £2.5m for moving all its staff and equipment to York plus £2.5m for fitting out the research centre. (The 83,000 sq ft building was put up by York Science Park, a joint venture between the university and P&Q Developments, and rented as a shell to S&N.)

The indirect costs of disrupted projects and distracted staff are not known. "We have different views on how much dislocation there has been but I would say it amounted to six months of research on average," says Alan Suggett, R&D director.

"We took some of our best scientists to be [relocation] project co-ordinators - which they did very well but we underestimated the amount of time involved. If we did it again, I would probably have used more external consultants, so as to preserve our research programme."

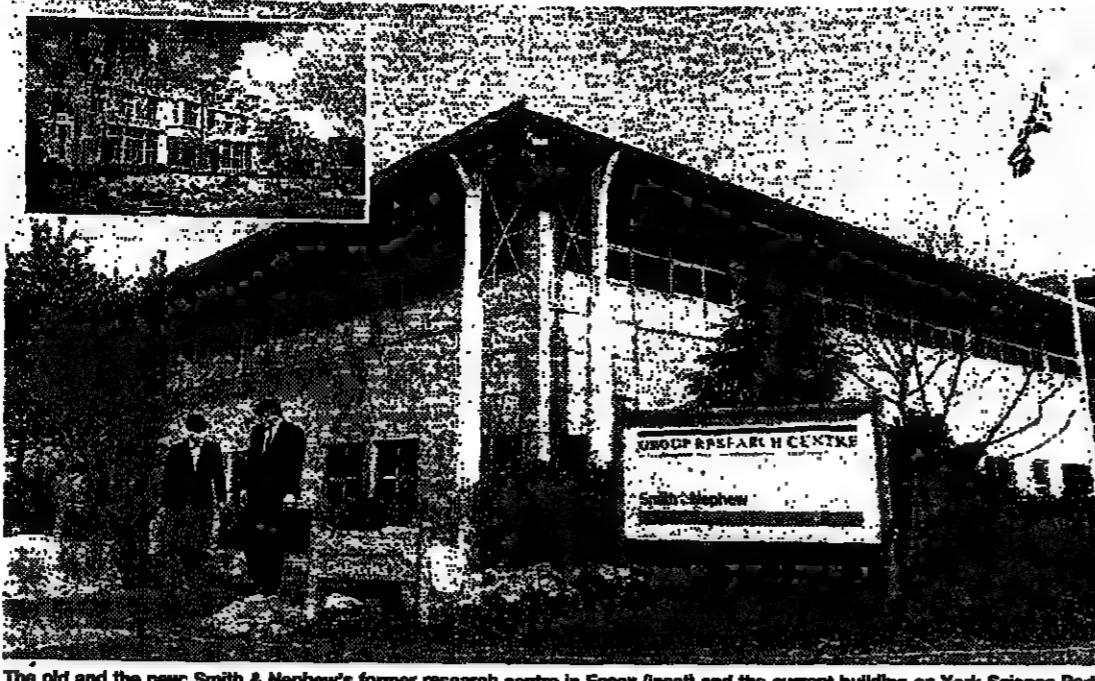
The total costs of the move, then, can be put at a minimum of £10m, or twice the annual budget of the group research centre. (S&N spent a total of £25m on R&D last year - £2m centrally and the remainder by its operating businesses.)

But John Robinson, chief executive, says the benefit far outweighs the costs. "This was not just about moving to a building designed for the next century rather than the last. It is about creating a new research culture."

The reasons for leaving Gilston Park included: poor communications; out-of-date facilities that could not be improved easily because of planning constraints; security problems on the country house estate; and, above all, the difficulty of recruiting and retaining good staff.

Smith & Nephew defied convention by relocating R&D from country home to science park, says Clive Cookson

Lure of the city lights



The old and the new: Smith & Nephew's former research centre in Essex (inset) and the current building on York Science Park

The attractions of York are the university's highly rated research which is not exploited by other science-based companies; the city's excellent international image; and proximity to S&N's main UK manufacturing base in Hull.

At the same time, S&N took advantage of the move both to refocus research more closely on its fast-growing core businesses and to introduce a new management structure.

The refocusing involves running down research in consumer products (such as the well-known Elastoplast brand in the UK) and in pharmaceuticals - an activity in which S&N cannot hope to compete with the large drug companies. The funds are being redirected to five strategic growth areas: orthopaedic implants; wound management products (such as hospital dressings and gels); minimally invasive surgery; casting and bandaging; and surgeons' gloves.

In place of the previous management hierarchy, the new research

centre has a flat "matrix" structure. Line managers are responsible for departments such as chemical and biological sciences, while programme managers handle specific projects like wound management research. "We've also introduced a 'scientific ladder' which enables senior scientists to have equal sta-

and the heads of the operating businesses. Outside input comes from a Scientific Advisory Panel of five university researchers chaired by Nancy Lane, a Cambridge University biologist who is a non-executive director of S&N. It also meets twice a year, to provide an independent review of the corporate research programme. "We act as an auditing body, giving the company feedback on the areas where it is weak and on the strengths that it can build on," she says.

One scientist familiar with S&N research says: "They have some catching up to do; they're still a bit sleepy Essex village." But Lane thinks that comment is unfair. "The work is good now and will become excellent in the new laboratory."

The building in York was designed to be as flexible as possible, in contrast to Gilston Park. "We decided to make the labs interchangeable, so that we could change the research programme overnight if we had to," says Suggett.

tus to managers, in terms of benefits and so on," says Gareth Lloyd-Jones, research director.

Strategic control of R&D rests with a Research Steering Group chaired by the chief executive, which meets twice a year. Its members include Suggett, Lloyd-Jones

The main laboratories are arranged on two floors, on both sides of a wide central aisle - the "write-up area" where the scientists have their desks and can sit with colleagues to gossip or discuss work. There is a separate product development lab where engineers build pilot manufacturing lines.

S&N employed 220 people at Gilston Park and has 180 working at York; the job cuts were among support services such as maintenance, security and cleaning. About 90 people made the move from Essex last autumn - only 18 months after the relocation was announced - and fortunately these included almost all of our key professional staff," Suggett says. That left another 90 to be recruited locally, mainly technicians and secretarial staff.

"What we were asking people to do was, in effect, to make a personal commitment to Smith & Nephew for the next few years," he adds. Although family commitments prevented some people moving, others took the opportunity to leave S&N because they had been uncertain about their long-term future with the company.

Jack Fenimore, the S&N chief technologist who managed the relocation project, says external advisers had predicted that only 50 to 60 would agree to move. Robinson had said he would be happy if 80 moved.

Lane, who also chairs the UK government committee on women in science, was particularly pleased that S&N lost very few of its female researchers. Several of them persuaded their partners to move with them to York.

Interaction between S&N and the university - a prime reason for the company's move - is already getting under way, says Tony Roberts, professor of applied biology. Informal early exchanges between the academic and corporate labs are leading to more formal arrangements, such as sharing of expensive equipment and placements of S&N staff to train with academic specialists. Joint research projects under the government's Link and Teaching Company schemes are also in prospect.

Will other companies follow S&N's example? One candidate might be Johnson Matthey, the UK metals group, which has a similar-sized research centre based at Blount's Court, a country house in rural Oxfordshire. "We have talked about moving many times; the subject comes up every two years or so but we just don't think it's worth the cost and effort," says George McGuire, Johnson Matthey research director. "We like it here."

But Robinson is convinced that for S&N the move was worth the effort. "It has given a new excitement about R&D to the whole group worldwide."

Technically Speaking

Disillusioned with computers

By Torgun Cane

ASPIRING young writers get tired of running out of pads and ball-points. So perhaps it was a good idea

"of my father's to let me use the Amstrad notebook computer which he had recently acquired. Then again, perhaps it wasn't."

month would be safe. They were not. The computer was sent back to us fully working but fully wiped of all my work.

It was a long time before I could use it again and when I did everything seemed fine. Although I had lost all my files and had no record of them, I built my work up again, slowly and painstakingly.

And then disaster struck again. I wrote a short piece - only two paragraphs, in fact. I put in a final full stop . . . and it started to beep . . . beep . . . beep. I got worried. Again, I sought advice but the instruction book did not mention high-pitched beeping. The only way to solve this seemed to be to remove the batteries. This we did . . . and all my files were rubbed. Again.

I never want to see this computer again. My father understands this and introduced me to the Olivetti Quaterno. The Quaterno (5585) is beautiful, much more attractive than the Amstrad. It has a larger memory, too, but it also takes memory cards - the same expensive memory cards. (These cost between £40 for 64K bytes, or 32 pages of text, and £150 for one megabyte, or 320 pages.)

The Quaterno has more functions. These include a tape recorder (for when you have sudden brain waves and don't have time to type them out), a calculator, address book and organiser. It takes longer to understand and it has a much smaller keyboard which is harder to type on.

With the Amstrad, I lost in total over six months' work and I have given up on the Quaterno, because school work means I do not have time to learn to use it properly. I'm sure that with a little time and patience it would be good . . . but not for someone who just wants to write rather than learn about computers.

As for me, I'm going to have to spend a large amount of money on ball-points and pads. At least they do not take ages to learn to use or break down when you least want them to.

Torgun is the daughter of Alan Cane, who covers the computer industry for the FT.

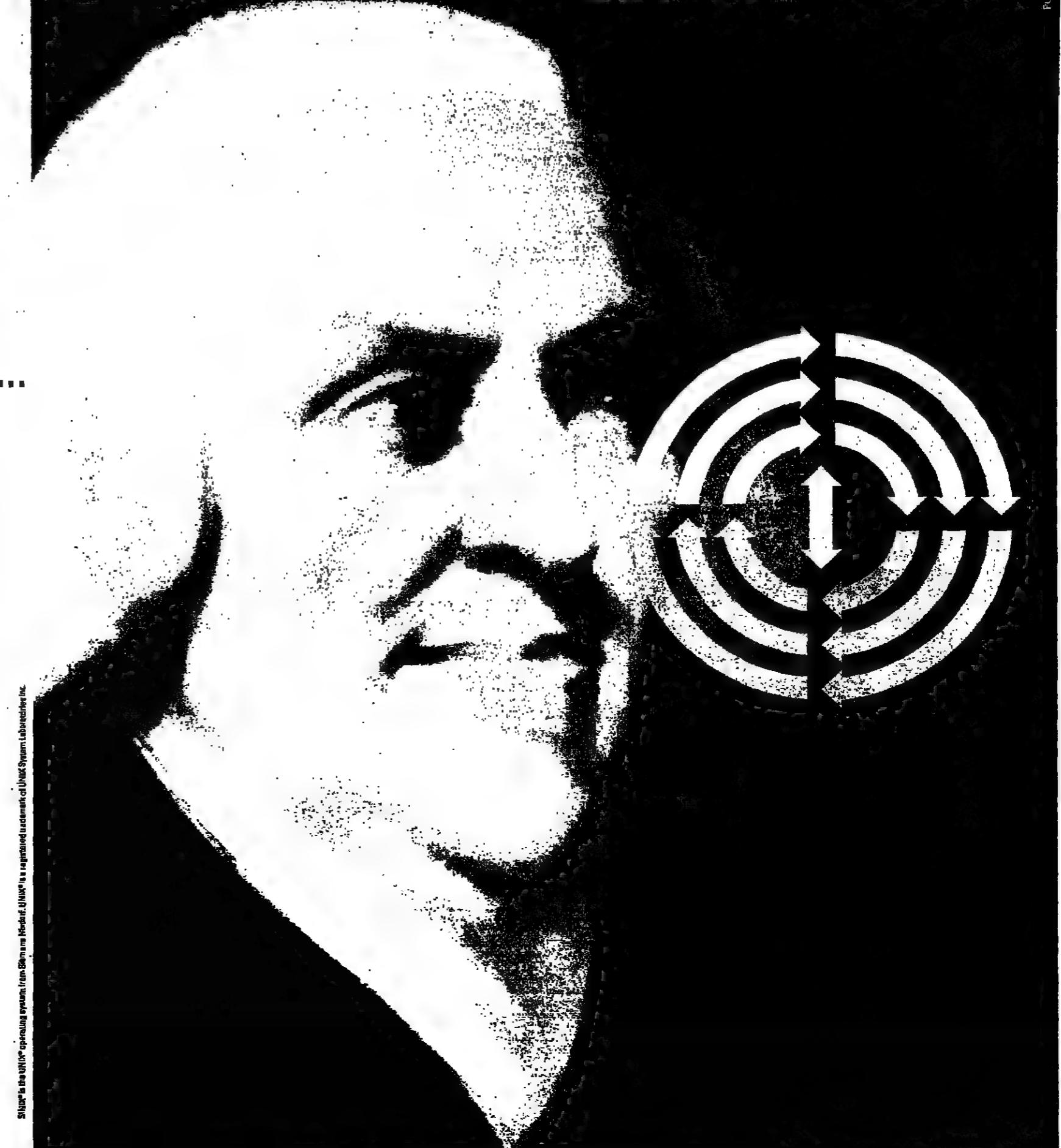
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Visiting time for TECs

Britain's Training and Enterprise Councils (TECs) should drop across-the-board schemes of business support and concentrate on business sectors where growth prospects are best. They must also become more active in visiting small business owners at their premises instead of waiting for them to contact the TEC. These are the two main recommendations to emerge from a "study" of the TECs by Kingston University.

A nationwide network of TECs was set up in 1990-91 to provide training and support for small businesses locally. But a number of surveys have shown that TECs are failing to reach many of the small businesses in their areas. Some businesses confuse the title with "tech", for technical college, while many TECs cover large geographical areas with a mix of different local economies and communities.

Business representatives on TEC boards are drawn mainly from large companies; many owners of small businesses cannot devote the time required.

A further problem is that TECs inherited many "pre-packaged" government support schemes such as the enterprise allowance scheme and business growth training, which are seen as irrelevant by many businesses. Most TECs subcontract the actual provision of services to organisations such as enterprise agencies and management consultants. "The problem here is that neither has proved popular with small business owners in the past," says the study.

Closer links might be established with industry training organisations and trade associations, the study suggests. Visiting companies is expensive and time consuming but the best way of reaching small firms, it notes.

CB

***TECs and Small Firms. Can TECs Reach the Small Firms Other Strategies Have Failed to Reach? Small Business Research Centre, Kingston University, Kingston Hill, Surrey KT2 7LE. Tel 081 547 7218. 18 pages. £5.**

Envopak Group, a manufacturer of reusable mail pouches and mail room equipment, has had mixed experience of selling to public authorities in continental Europe.

"We have had fewer successes than failures," admits Ric Skoulding, international director of the Sidcup, Kent-based company. Even for a business which has been exporting for nearly 30 years and which achieves a quarter of its £5m turnover overseas, the tendering process for public-sector contracts is fraught with difficulties.

"You only have to fail on one point and you are out," says Skoulding. Undeterred by these problems, Envopak has been honing its techniques. "We have been building up a fund of information and we will be ready for the next one."

One lesson Envopak has learned is the importance of having a good local source of information, in the shape of a distributor or agent, on forthcoming tenders so as to be able to respond in time. A recent invitation to supply mail sacks to the German Post Office did not leave enough time to research the materials and produce samples.

It is to overcome at least some of the problems associated with winning foreign tenders that a raft of new European Community legislation has been introduced over the past five years. No fewer than six directives have been passed to open up public procurement markets.

The aim is to extend the workings of the single market to the public sector by preventing governments, local authorities and the water, transport and power companies from discriminating against foreign suppliers. The often secretive tendering process is being opened up and buyers are being forced to apply objective criteria in choosing suppliers.

The often secretive tendering process is being opened up and buyers are being forced to apply objective criteria

"One of the purposes of the directives is to sever the link between the politicians and the buying decision," comments Jeremy Miles, chairman of Quasar Microwave Technology, which exports 80 per cent of its £2m turnover.

Previous attempts to open up the public procurement market, which accounts for no less than 15 per cent of the European Community's domestic product, achieved only limited success because the rules for enforcement were inadequate.

Charles Batchelor on new legislation which should make it easier to secure EC public-sector contracts

Return to tender

The latest legislation is backed by tougher compliance directives and, while most companies are reluctant to go to court against potential customers, lawyers report an increase in litigation in this area.

The latest directive, covering public services, took effect in the UK as recently as last week. On July 1, UK legislation covering public works, supplies and utilities, both publicly and privately-owned, was introduced earlier while an extension of the utilities directive, to cover services as well as works and supplies, is due to take effect in July 1994.

Key to the new regime is the requirement that public authorities publish the details of their contracts. This they are obliged to do in the S series of the EC's Official Journal, available on subscription. The information is also available through an EC electronic database, Tenders Electronic Daily, which classifies contract notices by product and industry.

The publication of tender information occurs at three stages in the life of a contract. Periodic indicative notices (PINs) provide advance warning of forthcoming tenders. These are followed by details of individual contracts. Finally, an announcement that a contract has been awarded must be made within 45 days.

Under the new directives public authorities must provide enough information for all potential bidders to take part and must not use, for example, trademarks which would exclude some suppliers. Technical specifications must not be used to exclude bidders and if a European standard exists it must be used.

Progress towards this goal is still only partial, reports Ian Anderson, general sales manager of Houseman, a supplier of water treatment systems. Some contracts still specify membership of a national professional body or certification by a particular organisation, he says.

To avoid imposing an impossible burden on public authorities the EC has set minimum thresholds for contracts which must be published. Works contracts valued at less than Ecu10m (£3.3m) need not be notified.



James Whishouse of Independent Facility Management: "We have concentrated on getting our name in front of as many government departments as possible"

A threshold of Ecu 200,000 applies to supplies contracts unless they are awarded by a utility, in which case the threshold is Ecu 400,000 (Ecu 600,000 for telecommunications contracts). For services contracts a minimum of Ecu 200,000 applies.

The temptation for public authorities and utilities would be to break up contracts to keep them below the thresholds, though EC lawmakers have attempted to prevent this.

Repair work on different parts of the same building would probably have to be aggregated into a single contract but a contract to repair buildings spread over different faculties of a university campus might be considered separate contracts.

"The authority must make a sensible decision based on whether the works are close enough together in place or time or if they would all be handled by one main contractor," says Mark Lane, a partner of solicitors Masons, told a conference arranged by ICM Marketing last week.

Public authorities must also decide on which of the three possible procedures they will follow.

They have a choice of the open procedure, whereby all interested contractors or suppliers may submit a tender; the restricted procedure, when only invited suppliers may tender; and the negotiated procedure, whereby the authority consults suppliers of its choice and

negotiates the terms of the contract with one or more of them.

If the purchaser is a utility it has greater freedom in its choice of procedure providing it has published a contract notice, a PIN or details of any pre-qualification system it operates. This is an area where the European Commission's desire for more open public procurement clashes with the wish on the part of many utilities to develop closer links with chosen suppliers, sometimes known as "partnership sourcing" agreements.

Utilities are allowed to operate qualification systems for would-be contractors or suppliers, providing they are based on objective criteria.

Once the purchaser has assessed all the bids it must then award the contract either on the basis of the lowest price or "the most economically advantageous" tender. This allows the public authority or utility to take into account more subjective factors but the criteria used must be published, where possible in descending order of importance, Lane suggests. Abnormally low bids may not be rejected without the purchaser having first found out why the bid was so low.

Even after these legislative changes, tendering for cross-border public-sector contracts can be a daunting process.

Independent Facility Management, a Berkshire-based company which provides building consultancy and management services, first looked at the European contracts market in earnest in February and now subscribes to the Official Journal.

But the company, which employs 28 people and has an income of £1.4m, has focused its efforts on breaking into the UK public contracts market. "We have concentrated on getting our name in front of as many government departments as possible," says James Whishouse, sales director.

"We would tender for an overseas contract if one came up but would then face the language problem and the cost of attending interviews in continental Europe. It would be a poor use of our resources to tackle Europe when we have yet to develop our home market."

It may well make sense for companies new to public-sector markets to start at home. But in the longer term, if the EC's initiative is successful, a very large European market place will be opened up.

The Official Journal can be ordered from government publishing organisations such as HMSO in the UK or consulted at Euro Info Centres and chambers of commerce. For information on TED contact these organisations or EC Direct Organisation, BP 2273, L-1023 Luxembourg. Tel +352 8000. 32 pages. Free.

In a Nutshell

DTI consolidates enterprise funding

The Department of Trade and Industry will no longer provide financial backing to help companies implement recommendations from consultants employed under the Enterprise Initiative.

The aim is to save the £5.4m annual cost of implementation guidance and devote it to subsidising the enterprise initiative proper.

The enterprise initiative provides half of the cost - two-thirds in some parts of the country - of up to 15 days of consultants' advice in areas such as marketing, quality and financial management. Implementation guidance consists of a discretionary extra five days of subsidy.

ABC of business plan writing

Many small and medium-sized businesses rely on the founder's instincts rather than formal planning. Practical Business Planning, a booklet* by accountants KPMG Peat Marwick, provides an introduction to a subject overlooked by many business owners.

Aimed mainly at the medium-sized company seeking outside funds, it is also of relevance to smaller business and start-ups.

Written business plans must be interesting to read and the main text should be no longer than 20 pages, the authors suggest. If the plan is intended for outsiders it must take account of their needs.

Obey the ABC rule - for accuracy, brevity and clarity - and avoid jargon. Well designed graphs, charts and tables can replace large amounts of text. Avoid unusual type-faces and page-outs.

*From Sarah Bonrose, KPMG, 1 Puddle Dock, Blackfriars, London EC4V 4PD. Tel 071 236 8000. 32 pages. Free.

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BUSINESS AND THE LAW

Japanese car decision annulled



The European Court of First Instance last week annulled a decision of the European Commission not to pursue five complaints relating to the sale of Japanese cars in France. The Court said, in making its decision, the Commission had committed legal errors in its appreciation of EC competition rules.

In the 1980s certain Japanese car importers had agreed with the French government to limit their sales in France to 3 per cent of the French market and 15 per cent of the Martinique market. In exchange for this voluntary restraint, the French agreed the importers should have exclusive access to these quotas. Complaints were lodged by five other importers, alleging the agreement was in breach of EC competition rules.

Six years after the first complaint was lodged, the Commission said it would not pursue the complaints because the agreement was an integral part of French policy on the importation of Japanese cars. The Commission added that the importers had had no margin for manoeuvre at the time they entered into the agreement, and that the application of EC competition rules would not give the complainants a remedy in the sense of access to the quota of imported Japanese cars.

The Court said that, in cases such as this where the Commission had a power of appraisal, that power had to be exercised with the greatest respect for procedural guarantees, such as the obligation to examine with care and impartiality the particular elements of the relevant case.

The Court said that documentary evidence showed that the importers covered by the agreement had agreed among themselves to divide up the quota. The Commission had seen that documentary evidence before it reached its decision not to pursue the complaints. The agreement to divide the quota was an agreement which fell within the scope of Rome treaty competition rules.

The Court said there was no evidence the partition of the market had been forced on the importers

by the French as the Commission had said. The Commission had committed an error of appraisal in concluding the importers had no margin of manoeuvre with regard to the agreement.

It also ruled that it was the agreement to partition the market, rather than the specific national rules, which was responsible for the lack of access to the market. Applying EC competition rules to the agreement could well have given the complainants access to the market.

T-7/92: SA Asia Motor France and others v Commission, CFI 2CH, June 29 1993.

Interim measures refused in banana case

An application from Germany for interim measures to exclude it temporarily from the new common organisation in the market for bananas was refused by the European Court last week.

Germany argued that, by setting quotas for bananas from dollar countries while allowing duty-free access to the Community and increasingly expensive exercise.

The cost of a two-year commercial dispute culminating in a one or two-month trial can run into millions of pounds. Yet litigation is on the increase. The Centre for Interfirm Comparison, an independent research group, says that on average London law firms reported a 25 per cent growth in litigation in 1992, on top of an average 43 per cent rise in 1991.

Given this unacceptable fact, few businesses will be happy to learn from the Heilbron/Hodge report that much blame for the expense of resolving commercial disputes lies with the civil justice system.

The Court said that, in the event that the quota proved insufficient for Germany's needs, there were provisions in the common organisation to remedy such a problem. Given this, and arguments put on behalf of France, Spain, Portugal and the UK that the exemption of Germany from the quota would lead to intolerable consequences for the ACP producing countries which could lead to social unrest, the Court ruled that Germany's application should be refused.

C-289/93: Germany v Council, ECJ PC, June 28 1993. BRICK COURT CHAMBERS, BRUSSELS

On the eve of publication of the report of the Royal Commission on Criminal Justice, set up two years ago after a damaging series of miscarriages of justice, the Bar and the Law Society have produced a damning indictment of the civil justice system.

The verdict of a joint committee of barristers and solicitors, led by Ms Hilary Heilbron QC and Mr Henry Hodge of London solicitors Hodge Jones & Allen, is that civil justice in England is trapped in a Dickensian time warp. Victorian court buildings remain unmodernised. The use of new technology is negligible - virtually all court documents and records are compiled manually. Court procedures are technical, inflexible, riddled with rules and often incomprehensible to litigants. The language of the law is wordy, archaic and littered with unintelligible and largely irrelevant jargon. Delay is widespread, leading to ever increasing costs and frustrating the efficient conduct of commerce and industry.

This verdict is all the more worrying as it comes just two years after the implementation of the government's reforms to speed up and improve the efficiency of civil justice by streamlining the jurisdiction of the High Court and county courts.

Companies involved in litigation find it a protracted, cumbersome and increasingly expensive exercise. The cost of a two-year commercial dispute culminating in a one or two-month trial can run into millions of pounds. Yet litigation is on the increase. The Centre for Interfirm Comparison, an independent research group, says that on average London law firms reported a 25 per cent growth in litigation in 1992, on top of an average 43 per cent rise in 1991.

In approach is the recommendation that the government should establish a pilot scheme for Alternative Dispute Resolution in one or two civil court centres.

ADR has its origins in the east, where it has been used for more than 30 years, and in the US. The Heilbron/Hodge report estimates that about 10 per cent of cases in the US are now resolved by ADR. About one-third of American states now have comprehensive plans for court-based ADR and there are approximately 1,200 ADR schemes receiving referrals from state courts.

Some US schemes indicate a settlement rate as high as 60 per cent and a substantial number of courts have introduced rules requiring lawyers to inform their clients of available ADR processes early in the litigation process.

ADR takes various forms: mediation, conciliation or mini-trial. But common to all these forms is the fact that they are non-binding. If

Way out of the time warp

Robert Rice on recommendations for a new approach to litigation



Verdict on the High Court: England's civil justice system is Dickensian

ADR does not work, or resolution proves impossible, the parties are still free to litigate.

In the UK, where ADR commonly takes the form of mediation, companies have slowly begun to embrace the concept. Since the Centre for Dispute Resolution (CDR), an industry-backed, non-profit-making organisation, was set up in 1990 to promote the use of ADR in the UK, almost 250 disputes involving more than £50m have been referred to it. Of these, 25 per cent went on to complete formal ADR processes. The centre estimates that more than £30m in potential legal costs has been saved - and considerably more than that, if the saving in management time is included.

But, despite these signs, and support from industry and consumer groups such as the National Consumer Council, ADR has not yet had the impact in the UK that it could have.

Dr Karl Mackie, the CDR's director, believes that part of the reason

for the slow take-up of ADR is the "traditional adversarial mindset and culture of lawyers and clients in litigation". The Heilbron/Hodge report agrees. "The legal system and those who participate in it have shown a marked reluctance to take advantage of its potential benefits," it says.

For ADR to work in the UK and produce savings for the civil justice system, it needs to be extended beyond commercial disputes to cover all civil litigation in particular personal injury actions. This means that it will require government support, as the majority of personal injury actions are brought by legally aided plaintiffs.

Some time ago a group including the Bar, the Law Society and the CEDR proposed to the Lord Chancellor's department that a court-annexed ADR pilot scheme be run in Bristol. The proposal was not taken up - largely, it seems, because in the current economic climate the government is reluctant to increase public expenditure on legal aid by extending it to ADR processes. It is also worried about the lack of evidence that ADR could produce savings for the legal aid fund by encouraging the earlier settlement of cases.

The Heilbron/Hodge report believes the government's fears are overplayed. If ADR produces earlier settlement of a dispute than would otherwise be the case, the saving in costs can be substantial, it says. Even where ADR only succeeds in narrowing the issues at dispute, rather than achieving a settlement, costs can be saved. And if costs to the legal aid fund can be saved by ADR, then the case for extending legal aid to cover ADR processes is unanswerable.

In the end, the report says, the only way the Lord Chancellor and the Treasury will be satisfied that ADR can produce savings is to generate enough data to allow a proper evaluation. And the only way that can be achieved is by establishing a pilot scheme at one or two court centres. If the government wants long-term savings, it must expect some short-term expenditure, Ms Heilbron says.

The establishment of a successful court-annexed ADR scheme can only encourage the development of ADR in other spheres. The Commercial Court is considering the introduction of a form of court-annexed mediation that is likely to prove popular with its foreign clients. A City Disputes Panel for banking and financial services is being set up and should be in operation this year, providing both mediation and arbitration services. But, without government support, the civil justice system will continue to be denied the overall benefits and savings that ADR can bring.

LEGAL BRIEFS



Revenues fall at top US firms survey shows

The fortunes of America's top law firms are on the wane, according to a survey of their 1992 earnings.

Four of the top 10 firms, ranked by turnover, showed a fall in gross revenues, according to the survey by The American Lawyer magazine. The four include New York's Skadden Arps Slate, Meagher & Flanigan, which was displaced at the top of the table by Baker & McKenzie, the largest law firm in the world. Skadden's gross revenues in 1992 were \$440m, down \$50m on 1991, while Baker's gross revenues increased from \$477m in 1991 to \$503.5m in 1992.

Skadden also suffered a fall in average profits per partner, from \$830,000 in 1991 to \$825,000. The most profitable firms in the top 10 are Sullivan & Cromwell, with profits per partner of \$1.08m on turnover of \$270m, and Davis Polk & Wardwell with profits per partner of \$1.02m on a turnover of \$267m.

Treaty question

The European Commission has intervened in a preliminary reference from the English High Court to the European Court of Justice which raises questions about the direct applicability of the competition rules of the European Coal and Steel Community (ECSC) treaty.

The question arose in an action brought by H J Banks & Co against British Coal alleging that the state-owned coal company had charged excessively high royalties in its licensing of private coal producers to extract coal.

According to Mr Stephen Kon, a partner with solicitors S J Berwin which is representing the Commission, this is the first time in 40 years that the question has arisen as to whether the ECSC treaty gives rise to individual rights in the national courts.

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PEOPLE

Wileman to find 'a vision for Sears'

Sears, the retail group that includes the Selfridges department store and chains such as Olympus, Miss Selfridge, Warehouse, and Adams, is splitting the role of corporate development director - which had become "too big for one person" - to create a new post of strategy director.

The man brought in to fill the post by chief executive Liam Strong is Andrew Wileman, 39, until now head of the retail practice at OC&C, the strategy consultancy. Strong was impressed by Wileman when OC&C was carrying out consultancy work for Sears.

Although the position is not at board level, Wileman will work closely with Strong on "coming up with a vision for Sears", the group says.

The task of restructuring Sears has been likened to turning

Non-executive
directors

Sir David Alliance (top), chairman of Coats Viyella since 1989 and of N Brown Group since 1988, and Sir Robert Davidson, (above), chairman of Balfour Beatty since 1991, a non-executive director of BICC and a former president of BEAMA, have been appointed part-time members of the BRITISH COAL CORPORATION.

Sir Harry Solomon, co-founder and former chairman of Hillsdown, and David Winterbottom, former chief executive of Evode, at PRINCEDALE GROUP.

Bryan Pugh has resigned from JOSEPH HOLT.

John Martin, president of the Institute of Actuaries, and Jeremy Wormell at the NATIONAL PROVIDENT INSTITUTION. Michael Harris is to stand down.

Bernard Fellzer, a member of the supervisory and executive board of Fortis Group, Jack Mather, chairman of the Bedfordshire Tea and former chief executive of NPF, and Angus Young, senior partner of Radcliffes, at CMG.

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Nicholas Clegg, co-chairman of Daiwa Europe, is taking on the chairmanship of Daiwa Europe Bank when Geoffrey Taylor, 65, retires at the end of July.

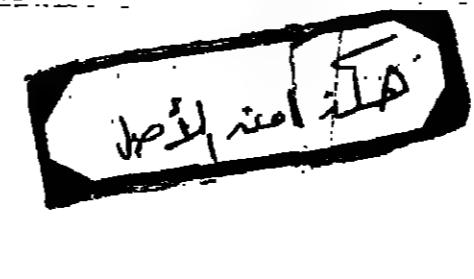
After 22 years at Hill Samuel, Clegg, 57, joined Daiwa as a managing director in 1986. With fluent French, German, Dutch and "dormant Russian", he has been involved in Daiwa's expansion into continental Europe, including Hungary and Russia.

Taylor, who had been chief executive of Midland between 1982 and 1986, had been chairman in a non-executive capacity

since the Japanese bank first obtained its licence in 1987. He stays on as a non-executive director and as a member of the audit committee.

The bank does only a limited amount of straight lending business, its main thrust being foreign exchange, derivatives and financial engineering as well as offshore banking out of Dublin.

While all four of the big Japanese securities houses have a European banking offshoot, it is unusual for the most senior European in the securities house also to run the bank.

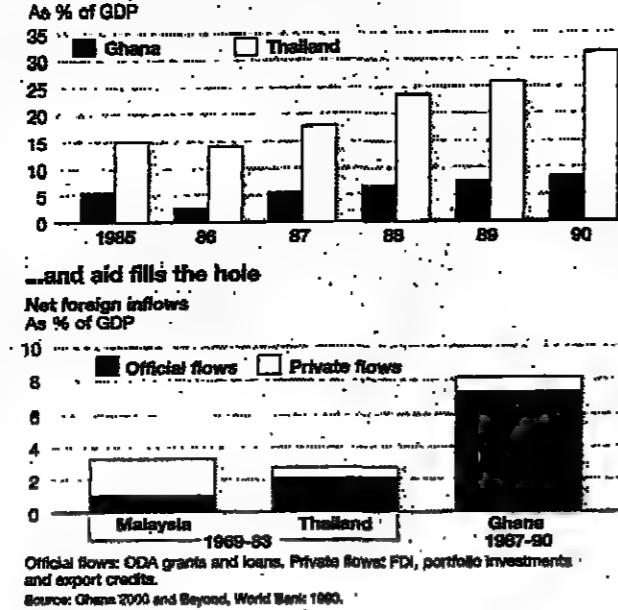


Success story's next chapter

Ghana is an African role model, but still relies on foreign aid, say Edward Balls and Leslie Crawford

Ghana: the second stage of development

Private investment remains low...



For a man responsible for black Africa's test case economy, Dr Kwesi Botchwey, Ghana's veteran finance minister, appears remarkably relaxed.

With some justification. Ghana's 10-year structural adjustment programme has attracted \$5bn in foreign aid, and the well has not run dry. Last week Dr Botchwey was back in Accra, two days after asking a Paris meeting of donors for additional funds and getting half a billion dollars more than he had asked for - a further \$2.1bn over the next two years.

Today, Mr Botchwey will attend a conference in London, sponsored by the Confederation of British Industry. He will try to woo foreign investors by publicising Ghana's streamlined investment code, which removes many curbs on multinational investment.

Times have changed. Ghana, the first British colony to achieve independence in 1957, became synonymous with African state socialism and economic mismanagement in the 1960s and 1970s. Now it has embraced the market.

The World Bank and the International Monetary Fund, starved of African success stories, are quick to present Ghana as a role model. Ten years of liberalisation, deregulation and devaluation, cushioned by annual aid flows amounting to 8 per cent of gross domestic product, have enabled the government to produce an average growth rate in income per head of 2 per cent a year since Flight Lieutenant Jerry Rawlings, then Ghana's military ruler, agreed to take the IMF medicine in 1983.

Compared with the rest of Africa, this is impressive. Since the "economic recovery programme" began, Ghanaian gross domestic product has grown by an average 4.8 per cent a year, more than twice the sub-Saharan average. It follows a decade in which real income per head in Ghana fell by 30 per cent.

Yet, after 10 years of adjustment, Ghana remains desperately poor. Its average income per head was only \$400 last year. The World Bank estimates that, at current annual growth rates (5 per cent for GDP, 3 per cent for population), it would take more than 20 years for the average poor Ghanaian to reach the current poverty threshold, defined as two-thirds of today's average consumption per head.

A recent World Bank strategy document, "Ghana 2000 and beyond - setting the stage for accelerated growth and

poverty reduction", estimates that Ghana needs to raise its growth rate to 8 per cent a year to free the average poor person from poverty in 10 years. The government hopes that a leaner, export-led manufacturing sector will enable it to reach that rate by 2000.

But Ghana's task is immense, as the World Bank report makes clear. The domestic economy remains heavily dependent on a narrow commodity base - primarily cocoa and gold - for export earnings while manufacturing exports are tiny. Private investment amounted to only 8 per cent of GDP in Ghana in 1990, compared with 32 per cent in rapidly growing Thailand - half the level at which Thailand started on the growth path back in 1966. Asia's newly industrialised countries, as well as Thailand and Malaysia, had also achieved universal primary education before they began to industrialise in the early 1980s. In Ghana, 20 per cent of young people are not registered at primary school.

The east Asian economies provide a benchmark against which Ghana can measure the task ahead. East Asia's experience also suggests lessons for the Ghanaian government's strategy in the second phase of development.

The focus of Ghana's policy over the past decade has been on reducing the role of government and, in some areas such as the privatisation of state industry, this focus continues. But the government also appears to be pursuing a form of intervention which goes beyond the traditional "enabling" role for government: providing information and investing in education, health and infrastructure.

The government now talks of "a new agenda of activism" that will offer special incentives to investors. Mr Botchwey has asked the private sector to draft guidelines for the selective protection of infant domestic industries. "Picking winners is a hazardous thing," he concedes. "The protection measures will have to be time-bound and the criteria must be clear and transparent, to avoid charges of political favouritism."

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At the same time, following the removal of credit ceilings, the Bank of Ghana, the central bank, is using its indirect influence in the foreign exchange market to support the government's growth strategy. By keeping foreign exchange in short supply, the central bank has encouraged the commercial banks to direct their supply of foreign exchange towards export-oriented customers who might earn and return foreign exchange in the future. In the words of one banker in Accra: "The banks now operate the Bank of Ghana's exchange control regime on its behalf."

A third focus of the government's new activism is foreign investment. The government plans to lure foreign companies with tax holidays and other fiscal incentives, particularly multinationals which have encountered quota problems in east Asia.

"A number of multinationals who quit in the 1970s are coming back," says Mr Botchwey. "They are looking at the comparative labour costs and are interested in producing on a large scale for export." Sunquist, the tuna fish company, plans to invest \$10m because it is encountering quota ceilings on exports from Thailand.

So far, progress has been slow. Ghana's private sector success stories in export diversification are few, while additional substantial foreign investments have yet to materialise. One reason is that investors have been waiting to see how Ghana's transition to democracy will develop after more than a decade of military rule. The government is engaged in a painful battle to offset the fiscal and inflationary problems incurred in the run-up to November's election which saw Jerry Rawlings declared civilian president.

Mr Botchwey has no illusions about achieving economic independence soon. Ghana's persistent current account deficit is expected to be 6 per cent of GDP this year.

"If you could assure me of an improvement in our terms of trade, and a greater measure of debt forgiveness, then Ghana could wean itself off aid in four to five years," he says.

Nowhere in Africa are structural reforms so far advanced, and the government's commitment so deeply rooted. But for Ghana to become Africa's success story, it must take the qualitative leap into accelerated, export-led growth. For now, it remains dependent on the patience of the international donor community.

The chancellor's dilemma: an inside view

1976 and all that



In his recent FT interview the new chancellor threatened to put up taxes if the economy did not recover. That was extraordinary because, before he came to the Treasury, Mr Clarke's instincts were Keynesian and Keynesians believe that when demand is weak, it should be boosted by tax cuts, not held back by tax increases.

It looks as though Mr Clarke, after talking to his officials and junior ministers, has come round to the Treasury view that the most important task confronting him is to get the public finances in order. A strong recovery would help in that respect, because tax revenues would rise and recession-linked spending would fall.

But, if a faltering economy fails to deliver this improvement automatically, Mr Clarke's first Budget will make good the shortfall.

This is the economics of the hard centre: tough on borrowing, tough on inflation. It will be deeply unpopular on the right, which will say it is anything but tough on public spending. Battered by recession, Mr Major's government has seen the reduction in public spending achieved under Lady Thatcher completely reversed. At 45 per cent, it now takes a greater share of GDP than in 1976.

The best way of reducing borrowing is to cut public spending, but that option has been ruled out this year. So Mr Clarke now faces the classic dilemma: borrow or tax? If he opts for higher taxes, the right, already upset by spending levels it sees as creeping socialism, might rebel. Labour will gloat over broken promises. So, more borrowing seems the easier option.

Though it might give Mr Clarke an easier time in the House of Commons it would

however, play badly on the financial markets.

The government's £50bn budget deficit has been funded relatively easily so far, but the price has been high. Despite core inflation down to 3 per cent, and headed lower, long interest rates remain around 8 per cent. The markets are far

from convinced that we have permanently kicked the inflation habit. They are worried by the worst deterioration in the public finances since 1976.

That was the year of recurrent sterling crises, remembered

as the about-turn at the airport followed by a cap-in-hand application for an IMF loan.

In 1976, public borrowing as

a share of GDP was nearly 11

percentage points higher than

six years earlier. Today, a

greater rise has occurred in

five years. On

both occasions the increase

had its origins in a tax-cutting boom, followed by a deep recession, with an election in between.

In 1976, the public borrowing problem was compounded by a balance of payments problem. The present balance of payments deficit, at 3 per cent of GDP, is three times as bad as in 1976, without the excuse of an oil price hike.

Many countries had current account deficits as big as the UK's in 1976. Few do today.

This year, Britain will borrow some £30bn from abroad to fund its current account deficit. The government could help in principle by selling some of its £50bn of debt to foreigners.

But persuading them to buy may prove difficult - as it did in 1976, and for similar reasons.

No lender likes putting

money into a country (or firm, or household) in which the

burden of debt is steadily

rising as interest charges are

rolled up into the outstanding

debt. Yet the present position of the UK government is even worse than that. Total debt is officially forecast to rise by much more than the interest bill over the next four years.

The debt burden will rise from less than a third of national income to over a half.

This will not be easy to change. The large international buyers of government bonds will, as in 1976, note the UK government has a small majority. That is why spending cuts have been ruled out. Backbench pressure may also preclude tax increases, based on the right for ideological reasons, and resisted across

the board (as in 1976) by those worried about their effect on a fragile recovery at risk from a world economic downturn.

It is because of the political risk of persistent budget deficits that yields remain so high in real terms. Selling gilts at an 8 per cent coupon with underlying inflation at 8 per cent is expensive, but preferable to the alternative.

In 1976, the

public borrowing problem was compounded by a balance of payments problem.

The present balance of payments deficit, at 3 per cent of GDP, is three times as bad as in 1976, without the excuse of an oil price hike.

seen in 1976, of a buyers' strike. For, once the Bank gets behind with its funding, another risk looms: the money supply starts to grow very rapidly, reinforcing inflationary fears.

Such fears would tend to be self-fulfilling, since they would weaken the pound, thus adding to inflationary pressures.

The events of Black Wednesday have left the authorities with depleted foreign exchange reserves (another parallel with 1976) so intervention would not be an option. A falling pound would make it almost impossible to sell gilts to foreigners, so the monetisation of the debt would accelerate unless interest rates were jacked up sharply. All the ingredients for a full-scale financial crisis would be in place.

This vicious circle actually occurred in 1976. But then the markets saw Britain as a strike-torn country run by a Labour government in the thrall of unruly trade unions paying a coupon on its debt which barely matched the endemic double-digit wage rate of inflation. The financial markets like peaceful labour markets, low inflation and high real interest rates. They will draw comfort from yields well above a low inflation rate underpinned by a remarkable fall in wage inflation and the lowest number of strikes on record.

A repeat of 1976 is not likely. But that distant horror reminds us that the new chancellor's first Budget has, above all, to reassure the financial markets. Another financial crisis, so soon after Black Wednesday, could bring down the government.

As he ponders his options, the new chancellor may reflect on another, more comforting precedent: the 1982 Budget, which raised taxes in the depths of a recession. That ran counter to the conventional Keynesian wisdom of the time and was deeply unpopular. But it is now generally agreed to have laid the foundations for the subsequent long period of sustained growth with low inflation.

It seems to be a fact of life that the deterioration in the public finances generally happens in the boom years, but becomes apparent only in the subsequent recession. Why that is so is a question to which I shall return next week. But because it is so I believe Mr Clarke should put up taxes in his first Budget and I believe he will.

Bill Robinson

The author is former director of the Institute for Fiscal Studies and special adviser to former chancellor Norman Lamont

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Japan the key to world economic stability

From Bill Castell

Str, A change of agenda for the Tokyo G7 meeting is essential if we are to move the world out of unemployment stalemate and public purse insolvency. Once again the political reality of trade liberalisation against the background of world recession will ensure that the requisite domestic restructuring and consequent economic dislocation are neither affordable for the public nor politically acceptable at the ballot box.

A change in agenda which enhances the international status of the Japanese, the only nation currently able to pump-prime world economic activity, is more likely to succeed than US pressure for managed trade and European pressure for immediate reductions in the Japanese trade surplus. Japan's industrial hegemony and the resultant forecast trade surplus may be a destabilising factor in world trade.

The Japanese, however, are rightly proud of their success post Hiroshima. They should not be publicly castigated, but rather shown a new agenda by the G7 leaders which requires Japan to shoulder its share of the cost of global security. Such an initiative would have the Japanese being applauded by the international community for their global statesmanship rather than mocked by our elected representatives because of Japan's industrial superiority.

The end of the cold war and the defeat of the heavy hand of communism have brought a greater threat to world security than at any time since President Kennedy faced off the Soviets in the 1960s Cuban missile crisis. The cold war is over but Ukraine is sabre rattling, the nuclear missiles are still in place, the Black Sea fleet has yet to get clear direction and there are more than 20 nuclear reactors in Russia

alone, which should be shut down immediately if the certainty of more Chernobyls is to be averted. Surely this threat to global security is an agenda item which, in our own self-interest, should be the major focus of the G7; an agenda item which national electorates can more readily understand than the dismantling of protective bilateral tariffs on spirits, rice, corn and textiles.

The G7 nations have the capacity and the technology to assist the Commonwealth of Independent States in its basic needs and to underwrite global nuclear security, but not through World Bank strait-jackets and trade wars with the Japanese. By allocating geographical areas within the CIS to each G7 member we can meet the immediacy of CIS needs. Such a programme needs a financial catalyst and the Japanese are in the position to shoulder the costs of

Too much protesting

From Mr Ian Powe

Sir, Recent editorials and letters about British Gas's supply monopoly and future structure confirm an industry view that British Gas doth protest too much. The assertion by its chief executive, Mr C H Brown, that a competitive framework would lead households to face gas bill increases of "up to 94 per cent" (Letters, June 30), is unworkable. No government would allow that threat to materialise and British Gas does itself no favours by pretending otherwise.

The heart of the matter is that energy consumers deserve choice and need regulatory protection. A new gas market, probably franchise based, must eventually empower competitors, including British Gas, to compete on price (below a regulated maximum) while meeting all obligatory standards of service British Gas so effectively provides today. Those standards include an obligation to supply gas at a tariff price to households which are connected to the mains; the British Gas notion that low-income households might one day pay more than the better-off is politically preposterous.

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Tuesday July 6 1993

Defence of the nation

THE UK government's defence white paper, published yesterday, is useful as far as it goes. Despite criticism from some backbench Tory MPs, nothing in the document, *Defending Our Future*, should come as a surprise. Since cutbacks in defence spending of £1bn over two years were announced last year, all that remained was to choose where the axe would fall. The decision to cut conventional submarines, frigates and Tornado aircraft is sensible given the reduced military threat following the end of the cold war.

The criticism of *Defending Our Future* is not that cuts are too savage, but that it fails to undertake a root-and-branch examination of Britain's defence commitments. This is not simply because of budgetary constraints, though they certainly cannot be ignored. At a time when other parts of the public sector - in particular, social security, health and education - are having to justify their programmes from first principles, defence commitments costing £24bn a year should not be immune from similar scrutiny.

A review is also necessary because Britain has yet to make a full adjustment to the changed economic and geopolitical realities of the past 50 years. Given that Britain is no longer a rich imperial power, it is not clear *a priori* that it should spend 4.1 per cent of its GDP on defence, while France spends 3.4 per cent, Germany 2.2 per cent, Italy 2.0 per cent and Spain only 1.7 per cent. Nor is it clear that taxpayers could not enjoy a more generous peace dividend.

Such questions are controversial. But that is no reason to avoid them. In addressing them, the guiding principle should be a hard-nosed assessment of Britain's realistic ambitions rather than a romantic view of its past.

India's two years

INDIA'S ECONOMIC progress in the two years since the government of Mr Narasimha Rao came into office has been impressive. For this, the prime minister, his minister of finance, Dr Manmohan Singh, and the officials who are pushing reform forward deserve both credit and support. Both of these were duly received at the meeting of aid donors in Paris at the end of last week, which pledged assistance worth US \$7.4bn (24.9bn) for 1993-94.

India contains nearly as many people as Sub-Saharan Africa and Latin America together. The attempt to reconcile economic progress with democracy in so huge and poor a country has something heroic about it. Until recently, however, that heroism was not matched by common sense over economic policy.

The trigger for change was a crisis. Two years ago India was on the brink of default. Decisive action at home, luck with the weather and strong support from abroad have brought a remarkable turnaround. Foreign exchange reserves have increased from \$1bn to \$6.4bn; annual consumer price inflation has fallen from a peak of 17 per cent to 6 per cent; the central government's fiscal deficit has been reduced from 8.4 per cent of gross domestic product in 1990-91 to the 4.7 per cent expected this year; overall economic growth, after dipping to 1.2 per cent in 1991-92, is expected to exceed 5 per cent again this year. Little wonder India is one of the IMF's models. Policymakers did not limit

Ring of anxiety

DISRUPTION TO business caused by the security cordon in the City of London was described as negligible yesterday. The first working day of anti-terrorist traffic restrictions in a small area of the capital's financial district failed to produce the threatened jams. Vital though it is to defeat terrorism, these measures do not look like part of a well-considered and coherent strategy for fighting the Irish Republican Army.

The plan has been instituted at the request of the City Corporation, the local authority for the district. On two recent occasions, the IRA has planted large bombs, causing death, injury and hundreds of millions of pounds of damage. Two other attempts, involving large quantities of explosives, were thwarted outside the City's boundaries. The Corporation felt that action was needed to protect the City's position as an international financial centre. Further successful attacks would harm London's prospects in competing for financial businesses which might be tempted to relocate to other European cities.

The Corporation's security cordon has, however, given the terrorists a propaganda coup by so publicly interfering with commercial activities in the capital. In its mainland bombing campaign, the IRA's avowed aim is to prevent the British living life normally, so long as Northern Ireland remains part of the UK. By setting up roadblocks and police checkpoints in the City, the Corporation has provided compelling evidence of the

success of the campaign.

The strategy is also unlikely to deter bomb attacks in London, only a tiny part of which is covered by the cordon. A similar security ring in Belfast has had some success in protecting a small part of the city centre. But the bombers have simply shifted their attacks to targets elsewhere in Belfast and to other provincial towns. There is a grave danger that the City of London's security cordon will displace the terrorist attacks to other parts of the capital.

Perhaps the most compelling argument against the security cordon is that once made permanent, it would be difficult to dismantle. Except in the unlikely event of the IRA publicly abandoning its mainland bombing campaign, the removal of the cordon would be seen as either an admission of failure or an invitation to the bombers to return.

The City traffic restrictions have been imposed as part of a six-month pilot study, since legislation would be required to make them permanent. The Corporation should think hard before proceeding to this stage. It would be wise to spend the next six months thinking of less disruptive and potentially more effective ways of deploying the very substantial resources involved in manning the new security system. Draconian car-parking restrictions and more intense surveillance, of the kind used around Whitehall since the mortar attack on Downing Street, are options worth considering.

When Toray, Japan's biggest textiles company, opens a £20m factory in the UK tomorrow there will be the usual ribbon-cutting and rice wine. But behind the razzaq lies a deep pessimism in the industry.

Like many leading western industrialised countries, Japan has seen the production of textiles and clothing drift to countries with lower wages elsewhere in Asia. Unlike its western counterparts, however, the Japanese government seems unwilling to protect domestic companies with trade barriers against imports.

An executive at Teijin, Japan's second-largest synthetic fibre textiles company, blames the lack of domestic protection on the US and the EC, both of which are pressuring Japan to cut its trade surplus, set to reach \$150bn this year. "The government has problems with the trade surplus. We believe that the [domestic] textile and clothing industry will be sacrificed," he said.

But Japan's textiles companies are not prepared to be martyrs in the trade war. Unable to beat the importers on home territory, they are engaged in an unprecedented diversion of investment abroad. Overseas, they can take advantage of a combination of lower labour costs, lower transport costs to local customers and access to local markets that have import tariffs.

Toray is typical of the new strategy. Sales from its domestic plants are worth about \$3bn a year, three times as much as those from overseas plants. Over the next seven years, however, it plans to treble foreign production while maintaining domestic output at its current level.

The UK plant is one of the several overseas ventures it has established to promote this process. Toray says it chose Britain because of the presence of one of its best customers: Marks and Spencer, the UK's largest clothed retailer. The plant will supply silk-like polyester fabrics to garment makers that supply M and S.

The fabric produced by the plant is unique in the UK. The yarn is twisted in different ways during weaving to create a variety of textures. Demand for such fabrics in the UK is currently satisfied by imports: Japan exported polyester fabric worth \$24m to the UK last year.

Britain is not alone in Europe in winning inward investment from Japanese textiles companies. France's largest textile company, DMC, has signed a joint venture with Japan's fourth-biggest textiles company, Unitika, for the production and marketing of polyester fabrics near Grenoble. Production started this spring, and sales are

still to come, says the finance ministry, are further fiscal consolidation, completion of tax reform (including introduction of a VAT), further reductions in tariffs (which still peak at 88 per cent), further financial sector reform, improvements to infrastructure (notably power generation), reform of the oil sector and, not least, "restructuring of weak and unreliable enterprises".

This is good as far as it goes, but it does not yet go far enough. The government is not yet prepared to admit that both efficiency and the need for additional investment make wholesale privatisation inescapable. It has been unwilling to recognise that private employers will not hire people they are unable to fire. It has hardly begun to reform perhaps the most intractable of all problems, centre-state relations.

India has far to go. But beginning a new departure is often the hardest part. Provided neither complacency nor instability set in, the chances for further reform and improved performance look excellent. The finance ministry talks of sustainable growth of 6 to 7 per cent. Six per cent is a minimum for a country like India. But 7 per cent need not be the ceiling.

This credit agreement reflects the growing political strength of the

government relative to the congress, to which the central bank is only stoat at the brink of hyperinflation. Today the stabilisation of the rouble and the end of high inflation are within reach.

The near-hyperinflation at the end of last year was caused by virtually unrestrained central bank credit creation, amounting to an astonishing 40 per cent of gross domestic product in 1992. Since then, Mr Boris Fedorov, the new finance minister, has gradually been gaining control of macroeconomic policy.

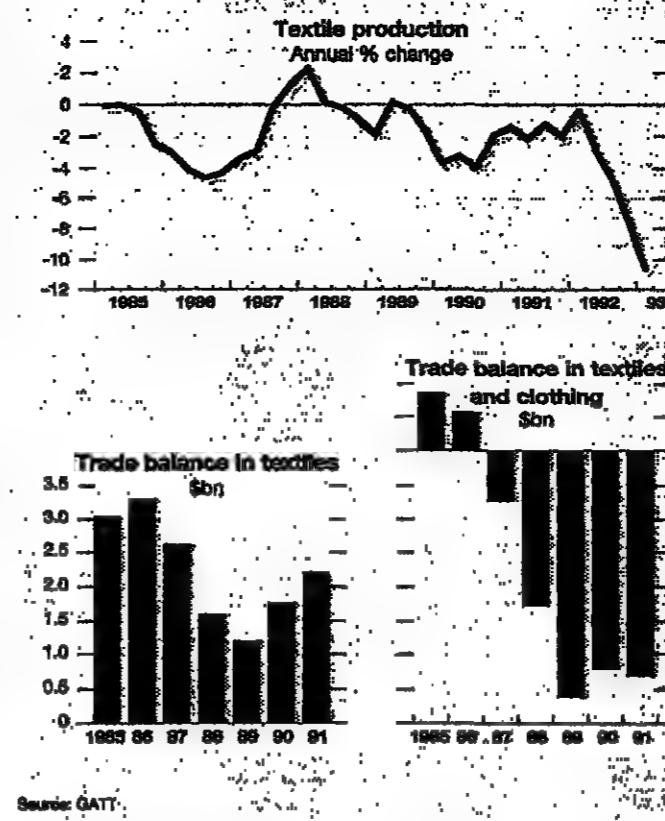
In April, Mr Fedorov and the central bank governor, Mr Viktor Gerashchenko, signed an agreement committing the central bank to reduce the rate of credit creation to less than 10 per cent a month by December. Inflation is now running at about 15 per cent a month, down sharply from the near-hyperinflationary 30 per cent at the end of 1992.

Implementation of these fiscal and credit policies will make low

Hanging on by a thread

Tariff barriers and low foreign labour costs are driving Japanese textile production offshore, writes Daniel Green

Japanese textiles: raw at the edges



Source: GATT

Asian products and western designer labels, the Japanese market succumbed to a flood of imports.

In the course of the 1980s, textile and clothing exports halved as a percentage of total exports. As recently as 1986, Japanese textiles and clothing ran a trade surplus. By 1991, the surplus had become an \$8bn deficit, the third-biggest in the world, overtaking that of the UK.

In textiles, South Korea, Taiwan and China have each outstripped Japan in synthetic fibre output, as the value of imports into Japan more than doubled during the 1980s to \$41bn.

In clothing, similar imports grew steadily to \$17bn during the 1980s and clothes made abroad are now the norm.

In response, Japanese textiles and

clothing companies are pressing the government to erect import barriers, but to little avail. "We want the government to limit imports. But they are hesitating," says Mr Nobuo Murakami, managing director of Kurabo, a large Osaka yarn and fabric maker. "Personally and in the industry as a whole, we are very dissatisfied with the government."

Mr Murakami has a lot to complain about. Kurabo specialises in cotton goods, a business that is hurting from increased imports more than synthetics. The manufacturing equipment is cheaper, and the skills and technology needed is simpler, so developing countries can more easily compete with industrialised rivals.

Japan's cotton-spinning capacity, for example, has fallen by a quarter since the mid-1980s and will halve over the next few years, says Mr Murakami. More than half the present 54 companies producing cotton in Japan will merge with rivals or go bust "soon", he says.

Even this projection might be optimistic. One textile industry observer at a Tokyo stockbroker said: "I don't see why cotton spinning in Japan should survive at all."

Mr Murakami draws a parallel with what happened in postwar Britain: Manchester, the capital of Britain's industrial north-west, was once known as King Cotton. Today, no large mills remain.

"We are like Manchester was," he said. "Under the hammer."

Two avenues offer some hope for the future: high fashion and high technology. As in the west, there is a small but prestigious business in high fashion garment making. Volumes are relatively small, less than 5 per cent of total garment sales, but margins are high. A few foreign investors have started to produce in Japan: Paul Smith, the UK menswear designer, manufacturers in 30 Japanese factories for its 78 Japanese shops.

High technology can also help Japan's synthetic manufacturers. They have invested heavily in research and development to create fabrics that, so far, cannot be copied elsewhere. The latest microfibre fabrics, those with filaments finer than silk, have been credited with sparking a revival in the high fashion fortunes of polyester. Toray's main Japanese plant, at Mishima in the shadow of Mount Fuji, is working at full capacity on microfibres.

But Japanese industrialists are aware that competitors will not let them retain their high-tech edge for long. "Within 10-20 years, Korea and Taiwan will catch up," admits Mr Hiroshi Maeda, managing director of Toray. "We are not confident we will always be able to stay ahead of these countries."

Remove roadblock to Russian reforms



Six months ago, the Russian economy stood at the brink of hyperinflation. Today the stabilisation of the rouble and the end of high inflation are within reach.

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government relative to the congress, to which the central bank is only stoat at the brink of hyperinflation. Today the stabilisation of the rouble and the end of high inflation are within reach.

The budget deficit planned for the second half of 1993 is about 10 per cent of GNP. Of this, about 3 per cent will be financed by central bank credit and 7 per cent from abroad, including the IMF, World Bank and western governments. By borrowing abroad to finance the budget deficit, the government reduces the amount of money it has to print, so reducing inflationary pressures.

Implementation of these fiscal and credit policies will make low

inflation possible, but they are not sufficient to stabilise the currency. To do that and reduce inflation rapidly, Russia should peg the exchange rate. The market value of the rouble would be supported by tight monetary and fiscal policies, and defended by the central bank.

The Group of Seven industrial countries' announcement in April of a \$25bn aid package has also strengthened the reformers. In May, the Russian government and the International Monetary Fund agreed on budget and credit targets, which will mean \$3bn in IMF loans should start flowing to Russia in July.

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Politicians lag far behind priests, businessmen and journalists and a mere 0.4 per cent of interviewees cited congress as the institution in which they most trust.

Yung love

The winds of change blowing through China have reached the byways of East Sussex. Larry Yung, China's vice president, has bought his first English country estate. He has snapped up Harold Macmillan's old family home of Birch Grove.

It is not known what Yung plans to do with the 14-bedroom mansion which has entertained statesmen ranging from Dwight Eisenhower

These western commitments should be reaffirmed to President Yeltsin at this week's Tokyo summit, though the actual flow of assistance would be conditional on Russia's implementation of the remaining steps for stabilisation.

The Russians could credibly commit to a stable, pegged exchange rate by September or October. They need several weeks to ensure that the credit agreement with the central bank is working, to adjust energy and other controlled prices before the start of the stabilisation programme; and to be reasonably sure that the budget deficit can be held to 5 per cent of GNP.

Will they? Ironically, one thing that might hold them back is the view that things are going rather well now. So why rock the boat? The answer is that restructuring of the economy cannot be undertaken with annual inflation of more than 400 per cent. At some point, Russia will have to stabilise, and the circumstances are unlikely to be more favourable than now.

Unfortunately, the G-7 is threatening to put a roadblock in the way

at this critical juncture. Recent reports suggest the Europeans and Japanese want to scale back sharply the \$4bn "privatisation fund" for enterprise restructuring, proposed by the US to complement the Western aid package announced previously. Failure to make significant funding available for this purpose would set back the restructuring of industry and lower the chances for successful stabilisation.

No single policy by the West will make or break Russia's stabilisation. But, with the opportunity for Russia's success so high, we can only hope that both Russia and the G-7 recognise the historic opportunity when they meet in Tokyo.

Stanley Fischer and Jeffrey Sachs

The authors are professors of economics at MIT and Harvard, respectively. Fischer is former vice-president and chief economist of the World Bank. Sachs is an economic adviser to Russia's government.

OBSERVER



and is now acquiring all the necessary trappings of a taipan.

Dead cert

Investors in business expansion schemes are often lured with promises of guaranteed returns. Now the enlightened Tobacco Company is extending its refreshingly honest approach to marketing - its Death brand of cigarettes has a skull and crossbones logo and unambiguous health warnings - to financial services. The only guarantee attached to its BES launch, which closes on Friday August 13, is that successful applicants will receive a Death certificate.

First and last

Too old at 65? One of the unfortunate casualties of the break up of ICI is the group's house magazine - The Roundel, whose circulation is just under 100,000. ICI was barely two years old when Sir Alfred Mond, ICI's first chairman, sent word that he wanted his employees to have a magazine that would make them all feel they were a "hand of brothers".

It started with the good wishes of King George VI, then the

INSIDE

Amic forges alliance with Daewoo

Anglo American Industrial Corporation (Amic) of South Africa has forged an alliance with the South Korean Daewoo group to establish a 50-50 joint venture to make high-value consumer goods and exploit international technology markets. Anglo has traditionally found its partners in Europe. Page 20

Rhône-Poulenc in stake sell-off

Rhône-Poulenc, France's state-controlled chemicals company, is selling its 35 per cent stake in Roussel-UCLAF, the specialist chemicals concern, for Fr4.39bn a share - valuing the holding at Fr4.39bn. The sale should reduce Rhône-Poulenc's debt before the government's privatisation programme. Page 20

Chinese listing in Hong Kong

Shanghai Petrochemical, the largest of the nine Chinese state-owned companies to seek a stock market listing in Hong Kong, has come to the market for up to HK\$2.72bn (\$350m) in an issue which will see 30 per cent of the company listed internationally. Page 22

Property group faces fee review

A management agreement between Great Portland Estates, the UK property company, and its chairman is likely to be scrapped in the light of the Cadbury report on corporate governance. In its last financial year Great Portland paid £2.97m (Fr4.5m) in management fees to a company fully owned by its chairman and chief executive. Page 24

UK banks try debt management

UK banks are still weighed down by a mass of corporate debt from the 1980s. In the US, many banks have either created operations to deal with this, leaving the bank unburdened by the debt or they have approached the secondary loan markets. Two UK banks - TSB Group and Royal Bank of Scotland - have gone for the former, establishing separate loan services units. Page 26

Coffee meeting leaves bitter taste

Latin American coffee producers, who account for almost two thirds of world production, are to retain 20 per cent of their exports from the start of October. It follows the collapse in March of talks to renew the international coffee agreement, which expires at the end of September. Page 28

New Zealand hits a high

The New Zealand stock exchange closed at a three-year high, gaining 16.48 to 1,715.52 in high turnover of NZ\$38.2m. Meanwhile, in Japan, the Nikkei posted marginal gains on the lowest volume since January 18 as investors remained inactive. Back Page

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Chief price changes yesterday

FRANKFURT (DM)			
Rheos	+ 0.5	Perle Resinco	377 - 12
GHE	+ 0.5	Pirelli Printng	720 - 27
Luchens Prt	+ 3.5	SLIC	781 - 22
Falts	- 0.7	SPK (Year)	358 - 0.5
Alba Ind	- 0.2	Streitko	1300 + 150
Barwick	- 0.3	Streitko	744 + 24
Beifan	- 0.5	Mobile Patchen	3100 + 630
Volkswagen Prf	- 0.7	Rohm	112 - 5
Rheos	- 0.7	Rohm	841 - 39
Dicks of France	+ 10.8	Rohm	859 - 34
Fette	- 0.5	Rohm & Sch	380 - 31
Font Lyonnaise	- 45	Rohm & Sch	495 - 12
New York closed.			
LONDON (Pence)			
Rheos	- 0.5	Lyon Higgs	34 + 5
Beckord Toys	+ 0.5	Shetland	26 + 3
Carlo Ind	- 0.5	Vogel	161 + 12
Chemex	- 0.7	Westland	214 + 24
Citroen	- 0.5	Whitcroft	80 + 5
Colgate	- 0.5		
Coupons	- 0.5		
Creditanstalt	- 0.5		
Dreyfus 19 1/2% Pr	- 1.5		
Hankey	- 0.5		
Honeyguide	- 0.5		
Imcon	- 0.5		
Katomco	- 0.5		
Lee Arthur	- 0.5		
Tisbury Douglas	- 10		

Siemens Nixdorf sees no advance

By Christopher Parkes
in Frankfurt

chairman, said yesterday.

STIFF price competition and the appreciation of the D-Mark have dashed hopes of improved results this year from Siemens Nixdorf (SND), the Siemens group's loss-making computer subsidiary.

In spite of cost-cutting and a 50 per cent increase in unit sales of hardware, losses in the 12 months to the end of September were expected to match last year's DM1.95bn (Fr30.5m) deficit.

Mr Heinrich von Pierer, group

decline in the full year, and the value of incoming orders would probably drop by 1 per cent to DM84bn.

Group sales, meanwhile, would rise by about 4 per cent to DM81bn. Initial forecasts, issued in January, were probably too optimistic, Mr von Pierer admitted.

At the start of the year he had expected new orders growth of up to 2 per cent and a 7 per cent increase in turnover.

Reviewing the first eight months of the financial year, Mr

von Pierer said group orders had fallen almost 6 per cent, while turnover had risen 2 per cent. Incoming domestic orders fell 14 per cent, while foreign demand rose 1 per cent.

The group's drive into south-east Asia was also yielding fruit. Demand for Siemens' mainstream products and skills in telecommunications, power generation and rail transport systems had so far this year yielded orders worth DM6bn compared with DM3.5bn for the whole of the previous financial year.

Mr von Pierer claimed restructuring in semiconductors, another drain on profits, was showing results, bolstered by increased demand for components.

The group's drive into south-east Asia was also yielding fruit.

Meanwhile, the workforce had been cut by 11,000, or 3 per cent. More than 2,000 more jobs would go by the end of the financial year, leaving a total workforce of less than 400,000.

The rationalisation of management and administration should reduce costs by as much as 30 per cent in the next few years.

Murdoch in push for Better Life

By Lynne O'Donnell in Beijing

MR RUPERT Murdoch is planning to buy a substantial stake in Better Life, a Shanghai-based lifestyle magazine.

According to the Chinese official Business Weekly newspaper, Mr Murdoch's News Corporation is discussing the purchase with China's State Media and Publication Administration.

Mr Hu Xiaosheng, editor-in-chief of Better Life, told the paper that Mr Murdoch's bid was "highly likely" to be given the go-ahead, but the Chinese government would probably retain 51 per cent to ensure it controlled editorial policy.

The government has loosened its grip on magazines and newspapers. Should the talks prove successful, Mr Murdoch would become one of the few foreign joint venture partners in the Chinese media.

A successful deal on Better Life could alleviate some of the disappointment Mr Murdoch has experienced with his HK\$1.85bn (Fr823.9m) bid for 22 per cent of Television Broadcasts of Hong Kong.

Economic reform in China has brought an explosion of popular tabloid-style newspapers and magazines, though they remain subject to scrutiny by the Communist Party's propaganda department.

With 800 new publications approved by March this year, China now has about 1,700 daily newspapers and 7,000 periodicals. Circulations of stalwart party organs such as the People's Daily have been falling rapidly in recent years. Of the 10 or so leading national daily newspapers, only the Economic Daily increased sales last year.

Last week, the Propaganda Ministry cut all state subsidies to the big newspapers, even though they maintain their role as party mouthpieces, and ordered them to reorganise their finances. With the Chinese government routinely trumpeting the success of campaigns to wipe out illiteracy, among its 1.2bn people, Mr Murdoch has obviously set his sights on the world's greatest potential readership.

Business Weekly said Better Life was already involved in exchanges with News Corporation. It is understood that Mr Murdoch's involvement could provide the money for a shift from bi-monthly to monthly publication and for the introduction of an overseas edition.

Talks may resume on combining defence interests ■ Relationship remains 'close'

Publicity killed GEC/BAe merger talks

By Tony Jackson in London

TALKS between the General Electric Company and British Aerospace on combining their defence interests were called off by BAe at the weekend because of press publicity, it emerged yesterday.

In a joint statement, the two UK companies said: "Discussions on fuller collaboration have

ceased". However, neither ruled out the possibility of talks being resumed. BAe played down the significance of the talks. Their disclosure in *The Sunday Times* had put it in "a messy situation".

GEC, which had made no secret of its desire to do a deal, attacked the weekend coverage as "irresponsible and destructive".

The joint statement said: "As

the two major defence contractors in the United Kingdom, BAe and GEC have a close commercial relationship. In recent months, the two companies explored, on a preliminary basis, the possibility of fuller collaboration". Despite the cessation of talks between the two companies remains close".

It is believed that the deal

being discussed would have involved putting all or part of their defence interests into a joint venture, of the type which GEC has set up with Alsthom of France in power generation.

BAe said conversations between the two companies had been going on since BAe was privatised in 1988. "This certainly wasn't the first time, and it probably won't be the last." However,

Balance changes in a dialogue of unequals

YESTERDAY'S news of the breakdown of joint venture talks between GEC and British Aerospace was accompanied by a sharp reminder of what prompted them in the first place. As yesterday's White Paper on defence spending shows, times are getting steadily tougher in the defence industry.

As the UK's two dominant defence contractors, GEC and BAe both compete and co-operate. They are rivals for a £500m-plus (Fr800m-plus) mid-range surface to air missile contract cancelled yesterday. At the same time, they are jointly bidding for several defence contracts in international markets.

Given the well-known predatory instincts of GEC's boss Lord Weinstein, it is thus a measure of BAe's increased self-confidence that it was prepared to talk to GEC at all. Indeed, it seems likely that the underlying reason for the breakdown of talks was not the unwelcome publicity, but a desire to keep the deal off the agenda.

It is unlikely that Sunday's breakdown of talks - precipitated by disclosure in the weekend press - is the end of the matter.

The two companies have held occasional discussions ever since BAe was privatised in 1988. The basic logic is clear. BAe makes warplanes and missiles, while GEC supplies them with sophisticated electronics. The relationship, as BAe conceded yesterday, is symbiotic.

In one sense, BAe might be

thought the senior partner. Its

defence business is at least as

large as GEC's. It is also a prime

contractor with a massive order

book, especially to Saudi Arabia. In all important respects, GEC is merely BAe's supplier.

But in reality, the two companies are far from being equals.</

Amic, Daewoo establish white goods joint venture

By Philip Gawith
in Johannesburg

ANGLO AMERICAN Industrial Corporation (Amic) of South Africa and the South Korean Daewoo group have established a 50:50 joint venture to manufacture high-value consumer goods and exploit international technology markets.

Mr Leslie Boyd, chairman of Amic, the industrial arm of the Anglo American group, said the deal with Daewoo was part of Amic's strategy to reduce its dependence on cyclical commodity markets.

The alliance with an Asian partner is an important one for Amic, which has traditionally found its partners in Europe.

Daewoo-Amic, the new company, will make an initial investment of about R20m (\$6m) to take a 29.99 per cent stake in Gentech, a company

that manufactures and distributes household electrical appliances. The basis for the venture includes growth potential in the southern African white goods market and Daewoo's extensive technology base and exposure to consumer durables.

The establishment by the new company of a local colour picture tube (CPT) manufacturing facility for televisions is also being considered.

Giving the reasons for the Daewoo tie-up, Mr Boyd said Amic needed Daewoo's specific technology and international marketing skills to establish its "boldly in downstream consumer industries".

Daewoo saw South Africa as a developing consumer market, and needed Amic's financial partnership and operating skills.

South African companies

suffered during the sanctions era from the lack of transfer of technology. Amic often said it was seeking joint venture partners.

Part of Amic's reason for seeking a Korean partner was the idea that Korean investors were more willing to accept the risks of the South African environment than US, Japanese or European investors.

Korea is also felt to be better attuned to the needs of developing countries, particularly regarding how to use labour-intensive manufacturing methods without sacrificing international competitive edge.

Altech, Amic's electronics associate, has a tie-up with the French group, Alcatel, while Samcor, the motor manufacturer in which Amic has a 19 per cent stake, has close ties with Ford.

UK brewing group hit by charge for shake-up

By Andrew Bolger in London

THE £13.9m (\$20.85m) cost of a shake-up in its beer division reduced annual profits at Scottish & Newcastle, the UK brewing and leisure group.

The division's reorganisation, already announced, will result in the loss of 600 jobs, 10 per cent of the workforce.

Group pre-tax profits fell 13 per cent to £192.5m. The company made £6.2m less on property disposals. Turnover rose marginally from £1.49bn to £1.51bn in the year to May 2.

Excluding exceptional items, profits were down 4 per cent.

Bad debts of £1.9m, compared with £1.6m, contributed to a fall in the beer division's operating profits to £23m from £25m.

Good results by Center Parcs helped the leisure division increase operating profits by 4.6 per cent to £78m.

A proposed final dividend of 11.07p, up from 10.59p, gives a total for the year of 16.83p, up from 16.1p, an increase of 4.5 per cent.

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Control of Queens Moat changes hands

By Michael Shapinka, Leisure Industries Correspondent

MR ANDREW Coppel yesterday took formal control of Queens Moat Houses, the troubled UK hotels group, and announced the resignation of most of the board.

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The group said yesterday that Mr John Bairstow, the chairman, is relinquishing his executive position but will remain non-executive chairman until a replacement is found. Mr Coppel said he expected Bull to stem its losses, and warned he would be much more stringent about injecting new capital than his predecessor.

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area of activity including research, manufacturing and marketing". It has already implemented more than 1,000 of the 6,500 job losses since the beginning of this year.

The latest round of rationalisation follows years of cost-cutting by Bull, which has been hit badly by the difficulties of the international computer industry. The group has shed staff steadily since 1988, when its worldwide workforce peaked at 45,500.

However, the cuts have failed to resolve Bull's financial problems. It recently reported a net loss of FF14.7bn (\$202m) for 1992, after losing FF13.8bn in 1991 and FF16.8bn in 1990. The group's financial

area fell 1.4 per cent for the six months to 290.5bnkWh.

The company, whose shareholders include Bergmann, a mining and machinery group with 35 per cent, the German subsidiary of British Petroleum with 25 per cent, and Brigitte Erdgas und Erdöl, Germany's largest natural gas producer,

also with 25 per cent, said the drop in sales stemmed mostly from a fall in the industrial use of gas because of the slowdown in the German economy.

Mr Klaus Liesen, chairman of the board, said he remained confident that sales for the year would reach their 1992 level.

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Bromsgrove advances 35% to £7.6m

By Paul Cheeseright,
Midlands Correspondent

BROMSGROVE Industries, the Birmingham-based specialist engineering conglomerate, increased annual profits by 35 per cent and yesterday reported that order books generally were improving.

Pre-tax profits of £7.6m for the 12 months to March 31 compared with £5.64m last time, restated for FRS 3. Fully diluted earnings per share, however, were 8.8p lower at 7.5p on capital enlarged by the 1992 rights issue.

A recommended final dividend of 2.75p brings the total for the year to 4.4p (dp).

The results reflected the acquisition in 1992 of Thornton, which led to a near doubling of turnover in the aerospace division to £16.2m. Total turnover was £10.9m against a restated £9.0m.

The aerospace division's operating profits rose proportionately and there were increases also in the marine & offshore, plastics and environmental divisions. Operating

profits were lower in the automotive and general industrial divisions as the markets in continental Europe weakened.

Bromsgrove has grown steadily by acquisition in specialist engineering markets but this stage of its development appears to be ending. Mr Brijen Seidgh, chairman, said "the range of activities is likely to become narrower as we concentrate upon a specialist and carefully selected operational portfolio which will form the basis of core activities."

He added that some peripheral operations could be sold in a divestment programme over the next three years.

Mr Seidgh was confident about the medium and longer term but said the short term was "still not easy to predict." For all that, he noted that order books were improving and drew attention to plans for expansion in the Far East and the US.

"The economic conditions governing the markets in which we operate are showing signs of gentle but gradual improvement," he said.

Securiguard silent on bid

By Andrew Bolger

A meeting between directors of Securiguard and Rentokil ended yesterday without the board of the security company making any recommendation concerning the £70.9m final offer which the environmental and property services company made for it on Friday.

Mr Clive Thompson, Rentokil's chief executive, said the future of Securiguard's business had been discussed and both companies shared similar views. A further meeting was expected to take place today. Mr Alan Baldwin, chairman of Securiguard, said the statement issued by Rentokil on yesterday's meeting had not been agreed and was premature.

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The creditors of any of the above named companies are required to send before the 17th day of January 1994 to send their names and addresses and the particulars of their debts or claims and the names and addresses of their joint and several creditors, if any, to: Mr. Alan Baldwin, 10 Albion Place, Dublin 2, Ireland, the Official Liquidator of the said companies and the Official Liquidator of the said companies and both companies shared similar views. A further meeting was expected to take place today. Mr Alan Baldwin, chairman of Securiguard, said the statement issued by Rentokil on yesterday's meeting had not been agreed and was premature.

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Gardiner up to £1.85m

By Catherine Milton

PRE-TAX PROFITS at Gardiner Group, the distributor of security and surveillance equipment, more than doubled from £283,000 to £1.85m in the six months to the end of April.

Mr Clemons said the new board was in the process of adopting the Cadbury principles and had formed both audit and remuneration committees. The results, prepared under FRS 3, showed turnover up at £42.0m (£36.6m), partly helped by exchange rate fluctuations. Gardiner's business is biased towards the first half.

Interest payments fell to £180,000 (£550,000) reflecting lower UK interest rates and reduced borrowings. Gearing

at the half-way stage stood at 41 per cent compared with 47 per cent at the October year-end.

Mr Harvey Samson, chief executive, said turnover was strong at Gardiner Security, the principal subsidiary, "despite what are still difficult economic conditions".

Mr Clemons said: "Tight control of costs and margins, together with the strength of our position in the market, gives the board optimism for the future."

Gardiner operates subsidiaries in Denmark, Norway, France, the Netherlands and Belgium.

ANS improves to £1.82m

By Catherine Milton

ASSOCIATED Nursing Services, the nursing home specialist, announced pre-tax profits improved from £1.12m to £1.82m in the year to end-March.

Mr Nick Dhandea, chief executive, said: "The group continues to grow profitably, particularly in its core nursing home business." He said the board proposed the resumption of dividends, passed since the 1991 interim, with a payment of 1p for the year.

The company's decision not to comply with the new FRS 3 accounting standards meant that a £1.05m charge in the 1992 figures remained below the line.

ANS said it had not yet adopted FRS 3 as it had already been forced to restate last year's figures to comply with the Financial Reporting Review Panel. In 1992, the Panel expressed concern over ANS's capitalisation of interest costs on new homes for longer than the three-month norm.

Profits were struck on turnover down to £17.8m compared with £18.5m last time, which included £3.4m from discontinued operations.

Administrative expenses fell to £3.95m (£4.23m) and interest payments fell on the back of lower UK interest rates and reduced borrowings. The company raised £1.5m in a placing and secured Business Enterprise Scheme funding to operate 200 beds. Earnings per share fell to 16.6p (19p) diluted by the placing.

Rolls-Royce foreign holding breached

By Roland Rudd

ROLLS-ROYCE, the aero-engine manufacturer, yesterday said non-UK shareholders had taken their holdings above the permitted level. The investors have been asked to relinquish their shares.

The level of the group's foreign ownership of its shares has risen to 30.19 per cent, breaching the 29.5 per cent permitted by the company's articles of association. The limit was raised to its present level in 1989.

Rolls-Royce has asked foreign shareholders which bought shares since the company said it had reached its maximum level last month to relinquish their purchase by July 28. If they fail to do so their shares will be sold and the proceeds returned.

Buying from overseas investors has underpinned the share price in recent months. However, until the level of foreign shareholding is reduced below the maximum permitted limit, it is likely that all new purchases of foreign held shares presented for registration will be classified as *new issues*.

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Great Portland scheme likely to be scrapped

By Vanessa Houlder,
Property Correspondent

A CONTROVERSIAL management agreement between Great Portland Estates, the UK's sixth largest property company, and its chairman is likely to be scrapped in the light of the Cadbury report on corporate governance.

At its next meeting, the board will discuss proposals to reform a long-standing arrangement by which Great Portland pays management fees to a company fully owned by Mr Richard Peskin, its chairman and chief executive.

"It is more than likely that we shall be changing it [the arrangement] in some form or other," said Mr Roger Payton, deputy chairman. "I think it is very likely that it has outlived its usefulness."

In its last financial year, Great Portland paid £2.97m in management fees to Basil & Howard Samuel, a management agent owned by Mr Peskin that solely acts for

Great Portland.

Some institutional shareholders dislike the arrangement because it obscures the size of Mr Peskin's pay package and could present a possible conflict of interest.

The £2.97m fee paid to B&HS by Great Portland, which has a rental income of £83.8m, is at the top end of fees charged by managing agents, which are normally in the range of 1 to 3.5 per cent of the rent roll.

Great Portland said that the fees were "in accordance with the scale of professional charges laid down on 1 January 1983 by the Royal Institution of Chartered Surveyors".

However, the RICS abandoned the scale in 1982 at the instigation of the Monopolies and Mergers Commission and strongly discourages companies from referring to it.

Mr Peskin, who is paid a direct salary of £33,000 by Great Portland, declined to disclose how much income he draws from his management company. The company is not

obliged to disclose its income because it is classified as a small company under the 1985 Companies Act.

The agreement between B&HS and Great Portland has a 57 month notice period. If the agreement is terminated for any reason, Great Portland has agreed to pay Mr Peskin an additional salary, equal to his

salary from B&HS.

"There cannot be any advantages to shareholders of Great Portland Estates at all in this arrangement," said one analyst. "I think this agreement is unique."

Although Great Portland has used this arrangement for the last 34 years, the company may come under pressure to reform it because institutional shareholders are starting to take a greater interest in the pay packages of top executives.

Mr Payton's decision to raise the issue at the next board meeting stemmed from the publication of the Cadbury Committee report last December.

Coutts Consulting dividend plan thwarted by ex-chief executive

By Paul Taylor

A MOVE by Coutts Consulting Group, formerly DC Gardner, to reduce its share premium account in order to resume dividend payments was blocked yesterday by Mr Barry Topple, the restructuring outfit's disgruntled former chief executive.

The restructuring follows the sale last month of the banking and management training division to Euromoney Publications for £3.7m and the termination of a costly long term

lease on a property in Docklands.

The change would have restored reserves, paving the way for arrears of £400,000 on its 5m convertible preference shares to be paid and hastening the return of ordinary dividends.

However, the proposed 28.65p reduction in the share premium account required the support of three quarters in nominal value of the issued convertible stock. Mr Topple, who was replaced as chief executive of DC Gardner in

November, controls 70 per cent of convertible preference shares and blocked the move.

Mr Topple has been in dispute with his former employer over compensation and other matters and had issued a writ against the company claiming substantial damages. The company, which had made a £150,000 provision in its accounts to cover possible compensation costs, has issued a counter suit claiming £2.4m in damages.

Sir Kit McMahon, Coutts chairman, said yesterday the two sides appeared to have reached an agreement on a compensation package "a little better" than the £150,000 during negotiations 10 days ago.

However, the settlement was conditional upon Mr Topple supporting the financial restructuring and he apparently changed his mind on Friday.

Heron refinancing approved

Heron International, Mr Gerald Ronson's property and trading group, saw its refinancing proposals approved at its third and final creditor meeting held in the Netherlands and Netherlands Antilles. The proposals were

approved by over 95 per cent by value and 81 per cent by number of those who submitted claims. The proposals now have to be ratified by courts in the UK, Netherlands and Netherlands Antilles.

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Greycoat in finance talks with Postel

By Vanessa Houlder,
Property Correspondent

GREYCOAT, the property group, is in talks with Postel Investment Management about a financial restructuring.

An announcement about a £120m refinancing, which involves the restructuring of Greycoat's debt and capital base, is expected today.

The announcement of restructuring talks prompted the preference shares to rise from 34.1p to 51.1p, while the ordinary shares dipped from 20.4p to 19.4p.

Greycoat, which is heavily exposed to the central London office market, has come under increasing financial pressure. Last September, it was forced to pass its preference dividend and rescind its recommendation to pay a final dividend. In its half year to end-September, it incurred a pre-tax loss of £39.2m.

Without a restructuring, Greycoat's financial position would deteriorate sharply over the next few years, as a result of its reliance on suspended coupon bonds, on which interest payments rise as the bonds mature.

Postel, which manages the pension funds of the Post Office and British Telecom, owns 5.38 per cent of Greycoat.

Downturn at Scott Pickford

SCOTT PICKFORD, the USM-quoted petroleum consultant, blamed tighter trading conditions for a fall in pre-tax profits from £404,000 to £231,000 for the year to the end of March. Turnover dipped from £2.45m to £2.33m.

An extraordinary charge of £97,000 incurred in an aborted acquisition left attributable profit at £86,000 (£267,000).

Earnings per share were 0.93p (3.79p) and an unchanged single final dividend of 0.6p is recommended.

Mr. He said that since Cowie

agreed to the £29.5m purchase of Keep Trust, the motor dealer subsidiary of Fitzwilliam, in April it had had its hands full.

He said the timing of the sale

had nothing to do with Sir Tom Cowie's decision to retire as chairman and his elevation to life president announced last week.

Mr Robert Wood, chief executive of Henlys, said he had not

felt threatened by Cowie's

stake but was pleased to "see the matter brought to a conclusion". He said the stake had been placed by SG Warburg with five institutions. It is thought that some are new investors while others are already Henlys shareholders.

In the closing stages of the

bid Cowie bought the stake

from a foreign investor.

The book value is £21.2m and the money will be used to

reduce debt. It is estimated that pro-forma net debt will be £23.6m after the already announced issue of £12.1m of convertible loan stock and the £20.3m acquisition of a portfolio of properties.

Perpetual Japanese

The offer for subscription by Perpetual Japanese Investment Trust pulled in applications for 36.5m ordinary shares, with warrants attached.

Some 23.7m of the shares

were committed prior to the offer period and a further 12.8m were applied for during the offer for sale period, which closed on July 2.

All applications will be met in full. Warrants will be allotted on a 1-for-5 basis.

Abtrust New Dawn

Undiluted net asset value per share of Abtrust New Dawn Investment Trust improved from 135.79p to 171.96p over the 12 months ended April 30.

Attributable revenue amounted to £385,655 (£182,723), equal to basic earnings of 1.29p (0.61p) per share.

The dividend for the year is lifted from 0.5p to 0.75p.

Unigate

Unigate, the foods group, has sold Erex, its Dutch freight forwarding company, for an undisclosed sum which is "not material in the context of the overall group".

Erex had turnover of £11m in the year to March 1992.

Hemingway Props

Hemingway Properties is selling Dorset House, which is occupied by the Department of the Environment on a 25 year lease, for £21.8m cash to

Arthur Lee acquisition should be earnings enhancing in first year

Improved margins boost Carclo

By Richard Gourlay

CARCLO Engineering increased profits and earnings by 55 per cent last year, helped by the devaluation of sterling and improved demand in the UK.

Mr John Ewart, chairman, said high gross margins on its products meant that the increase in sales led to an immediate rise in bottom line profits.

Pre-tax profits in the year to March 31 rose from £5.63m to £2.75m on sales up 7 per cent at £24.4m. The 1991-92 results were held back by a £1.17m

exceptional charge.

Earnings per share rose from 9.6p to 14.5p and a recommended final dividend of 3.4p raises the total by 10 per cent to an 8.5p.

On May 11 Carclo announced the agreed takeover of Arthur Lee, the Sheffield-based maker of steel and plastics products, in which it already had a 29.9 per cent stake.

Lee yesterday reported pre-tax profits of £2.3m (£20.000) in the half year to March 31 on sales of £42m (£51.9m). The interim dividend is 4p (1.65p).

Mr Ewart said the £55m acquisition of Arthur Lee

would lead to savings by bringing together the two companies' wire rope and steel purchasing interests.

The wire division's profits rose 41 per cent to £1.9m on sales almost unchanged and the group expects this area to be a significant beneficiary of the merger.

Carclo said yesterday that its offer for Arthur Lee had been accepted by holders of 21.7m shares, representing 91.7 per cent of Lee's capital. The remaining shares would be compulsorily purchased.

Carclo shares rose 10p to close at 224p.

Fyffes turns in 13.5% advance to £14.1m

By Tim Coone in Dublin and Richard Gourlay in London

FYFFES, the UK and Irish fruit and vegetable distributor, reported a 13.5 per cent increase in pre-tax profits to £12.1m on turnover down 7.6 per cent to £126.7m for the six months to April 30 1992.

Interest and income from financial assets accounted for 18.6m of the pre-tax figure.

The company said that sales volume increased in all its markets but turnover fell "due to the unusually low fruit prices experienced during this period. In particular European banana prices were weak in the first six months in the lead up to the new EC banana regime".

Fyffes' traditional sources of supply from the ACP countries have been supplemented in recent years by sources from dollar-producing areas to sup-

ply the continental European market, and will benefit from the new quota arrangements.

The company said that inter-

est income would be lower in the second half of the current year due to lower interest rates, and expects earnings per share for the year to be "not be materially greater than that of last year".

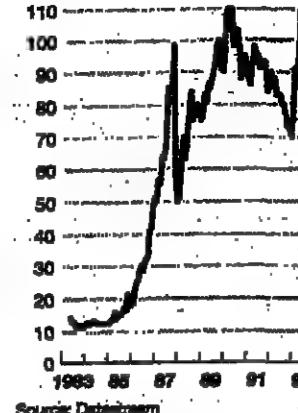
Shareholders' funds stood at £11.87m with net cash balances of £9.19m at April 30. Earnings per share were 2.75p (2.23p). The interim dividend is 0.3904p, 10 per cent up on last year.

Fyffes also announced it had

acquired 50 per cent of Brdr Lembcke "which supplies about 25 per cent of the Danish fresh produce market".

Source: Datamark

Figure



Creighton's improves 7% to £1m

PROFITS of Creighton's

Naturally, the USM-quoted cre-

ator and maker of natural health and beauty products, rose from £284,000 to £1m pre-tax for the year to end-March.

The shares responded via a

14p rise to 170p.

The 7 per cent profits

improvement was scored in spite of a fall in turnover to £22.5m (£21.2m).

The directors blamed the sales fall on the

depressed domestic market.

However, expansion overseas

resulted in exports to the US exceeding £1m. More than a quarter of group production is now exported.

Earnings rose to 13.8p (13.1p)

and a proposed rise in the final dividend to 5.2p

makes a 7.5p (7p) total.

Source: Datamark

Kalon

Kalon, the paints group, is sell-

ing the business and assets of

its industrial coatings activi-

ties to Croda International for an

estimated £1.8m cash.

The assets being sold are the

goodwill and intellectual

rights of the business, produc-

tion plant and machinery and

stocks. Their book value is

estimated at about £1.32m.

COMPANY NEWS: UK

The escape from bad debt mountain

AS BRITISH banks show signs of emerging into a fresh era of profitability, they are still weighed down by their past.

A mass of corporate debt from the 1980s held by companies that have stopped paying interest, or defaulted on the capital, looms menacingly on their balance sheets.

Little wonder that most prefer to avoid the subject of bad debt. Instead, emphasising steps they are taking to reshape and develop new fee-earning operations.

Yet as they do so, they face the danger that they will fail to devote enough attention to managing the problems of the past.

In the US, some banks have opted for two radical solutions to such difficulties.

The first is to split in two, creating a "bad bank" to carry old bad debt, and a "good bank" which can trade unbundled. The second solution is to sell the old poor loans at a heavy discount on secondary loan markets.

But in Britain, no bank has yet chosen to split itself, and the secondary market is less developed. This means many banks are simply struggling along with increasingly divided businesses.

Two banks, TSB Group and Royal Bank of Scotland, have set up new operations in response.

TSB Group's problems with poor corporate loans largely stem from its misguided purchase of Hill Samuel, the merchant bank. Hill Samuel built up a portfolio of bad loans in

the late 1980s, and has now been put up for sale. But TSB must still deal with the £1.6bn net debt burden.

To manage down this debt, it established a separate "loan administration unit" at the end of last year. Mr Mike Fairey, director of credit, says the unit has two purposes. One is to "relieve Hill Samuel of its debt mountain" and allow its management to concentrate on reshaping the business.

The second purpose is to allow 50 full-time managers in the unit supported by specialists in areas such as property who advise under contract to concentrate on the task. Mr Fairey argues that such concentration is required because there is "no generic approach" to getting rid of the debt.

Mr Fairey does not rule out selling debt, or securitising assets to remove them from the balance sheet. But he believes it will only be possible in a few cases. So the task in many cases comes down to selling the underlying assets on which the loans were secured. This largely means property.

Signs of a revival of investor interest in the UK property market are unlikely to have an immediate impact, because much of the old book is what he terms "secondary" property

of 54 per cent - to £747m.

On one hand, the bank has an incentive to rid itself of the property book fast. Carrying the unit's loans cost £42m in interest last year. Yet there is a risk that it could imitate the bank's mistake in selling less developed country debt cheaply in the 1980s before it started performing again.

"We want to get rid of it, but I believe we are adequately provided, and there could be

some potential in the future," says Mr Fairey.

This means the bank is not trying to reclaim the underlying security in many cases but instead allowing management to remain in place to make the best of it.

Royal Bank of Scotland is also trying to keep as many of its troubled corporate debtors trading as possible, although it is sometimes less keen to keep current managers in place.

The bank established a "specialised lending services" unit last year to deal with many of the poor loans that led to it making £400m of bad debt provisions in 1992. It is headed by Mr Derek Sachs, who was formerly UK managing director of 3i, the venture capital company owned by the big banks.

Rather than concentrating on liquidating the asset on which property is secured, the unit's efforts are mostly aimed at restructuring debt and making businesses more viable. It has deliberately intervened to make it more difficult for branch managers to place small businesses in receivership.

Mr Sachs summarises his task within the bank as "trying to promote a rescue culture". He says this will remain useful even when it has rid itself of its current debt burden. It could then apply the equity finance and accountancy skills among the 300 people in the unit for new lending.

Yet the development of such skills also poses the question of whether Royal Bank might exercise them on other portfolios, by buying distressed debt from others. It has not done so yet, but fellow bankers expect it to be among bidders if a secondary loan market starts to develop in the UK.

It attempts to do this by assigning teams of specialists, including accountants and lawyers, to restructure both the terms of financing and often management.

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COMMODITIES AND AGRICULTURE

Coffee producers mount effort to boost prices

By David Blackwell

LATIN AMERICAN coffee producers, who account for almost two thirds of world production, are to retain 20 per cent of their exports from the start of October.

The move was agreed over the weekend in San Salvador, capital of El Salvador. It follows the collapse in March of London talks to renegotiate the International Coffee Agreement, the producer/consumer price stabilisation pact, which expires at the end of September.

Indonesia, the world's third biggest coffee producer, and some African producers indicated yesterday that they

might join the Latin American's scheme. World producers are thought to have lost a cumulative \$10bn since the International Coffee Organisation's export quota system collapsed in July 1989, more than halving world prices.

September robusta coffee futures on the London Commodities Exchange closed up \$24 yesterday at \$352 a tonne. The New York arabica market was closed for the Independence Day holiday. But last Friday September arabica futures closed 2.45 cents higher at 62.25 cents a lb in anticipation of the San Salvador meeting.

"I think the markets will begin to take us seriously

now," Mr Herbert de Sola, El Salvador's top coffee negotiator, told the Reuter news agency after the San Salvador meeting.

"This will have an immediate effect on prices. They have to believe that the political commitment is there among producer nations, even if they question how the agreement will function."

The plan to retain 20 per cent of exports was proposed by Brazil, the world's biggest producer. It supersedes an agreement made last May under which the Central American producers - Costa Rica, Nicaragua, El Salvador and Guatemala - were to withhold 15 per cent of their production

while Brazil and Colombia were to limit exports to 17m and 13m bags (60 kgs each) respectively.

The countries meet again on August 15 as the Confederation of Coffee Producing Countries, when they will work out the details of the scheme. It will aim to reduce the level of exports retained as market prices rise.

London analysts expect the market to move ahead in the initial stages. "I'm quite positive about it," said Mr Peter Kettle of E.D. & F. Man, the London trade house. "I don't think producers have to do a large amount to turn it around a bit."

He argued that the producers

were not seeking a huge increase in prices, but were going for something fairly modest.

Mr Lawrence Eagles, analyst with GNI, the London futures broker, put a ceiling of 80 cents a lb for the nearby New York arabica contract on any upward move. Above that level, he argued, consumers would resort to their 20m-bag stockpiles and producers would start to circumvent the return scheme.

"The problem with the scheme is verification," he suggested. "Who is going to determine the crop size? How do they know the volume of exports? What happens if someone cheats?"

He argued that the producers

Green shoots appear at Royal Agricultural show

Thanks to the pound's devaluation Britain's farm sector is faring better than was expected a year ago



Gillian Shephard: She hoped her policies would help to cut the country's food trade gap of about \$2bn a year.

safety throughout the food chain were among her priorities for the next few years.

She went on to say that as a result of her policies she hoped the country's food trade gap, at present about \$2bn a year, would be reduced considerably by the end of the century.

But there is a long way to go. Mrs Shephard's own bonfires in the Agricultural Development and Advisory Service, the ministry's advisory arm, recently concluded that there was a widespread inability among UK farmers to meet the needs of food industry buyers or to understand the business pressures they were facing, and an "us against them" attitude among farmers and growers towards retailers and manufacturers.

That must be corrected, the minister said. For the prosperity of agriculture was vital to Britain. Four fifths of the UK was farmland; while the farming and food industries together accounted for 8 per cent of GNP and 14 per cent of all jobs.

The farmers' stock reply is

that they have been losing out to the food trade over recent years. While the UK consumer spend on food on food has increased from \$23bn to \$27bn since 1982 the value of agricultural output has gone up only from \$10.5bn to \$12bn. The obvious implication is that the supermarkets have pocketed the difference.

The truth is not quite that simple of course but such figures have added to the antipathy between some sectors of the food trade and their actual or potential suppliers.

But at least the food giants are now making a move towards farmers, if their presence at the Royal Show is a fair indication.

Safeway, which has been a regular exhibitor for some years, is at the show in strength on its own stand and sponsoring others; Marks & Spencer has returned after an absence of several years with the declared objective of getting closer to its suppliers and customers; and both Tesco and Northern Foods are also exhibiting, although the latter is probably there mainly to try to persuade more dairy farmers to join the Northern Foods Partnership and supply it with milk after the imminent demise of the Milk Marketing Board.

Nevertheless, their presence marks real progress towards the generally accepted goal of supplying more British food to British consumers.

Oil companies meet on Azerbaijan project

By Deborah Hargreaves

WESTERN OIL companies involved in negotiations over a \$3bn project to develop three oilfields in the Azerbaijan sector of the Caspian Sea are meeting in New York today following talks with the new Azerbaijani government last Thursday.

The group of eight western oil companies saw long-term talks with Socar, the Azerbaijani state oil company, interrupted recently by political upheaval in the republic which replaced the populist government with

hardliners.

The companies are continuing to discuss plans in New York for unifying the three oilfields in one development in spite of indications that the new government could switch back to individual negotiations.

Mr Stephen Remp, chairman and chief executive of Ramco, a small UK oil services company which is involved in the talks said the companies had instructions from Socar, the Azerbaijani state oil company to continue talks on integrating the development.

He said that the group of eight oil companies including British Petroleum, Amoco and Pennzoil hoped to hear from the Azerbaijani government this week. The Azerbaijanis are being represented in New York by their advisers, Morgan Grenfell.

Socar yesterday indicated to the Reuter news agency that the Azerbaijani government would be looking for more profit from the deal and could throw open the negotiations to other oil companies.

"The new government wants to see what is going on, but

there is a strong desire to move forward quickly by both the government and Socar," Mr Remp said.

He added that it would severely delay the projects if a tender were to be put out to other oil companies.

The western partners are talking about the development of the Guneshli, Azeri and Chirakh fields offshore of Baku. Guneshli is already in production, but the other two fields need to be explored and developed. The three fields are estimated to contain 4bn barrels of oil.

Rates for municipalities will go up an average of 15.7 per cent on October 1, but Mr Stuart Clarke, spokesman for the Bonneville Power Administration, said aluminium companies will see an increase of about 17 per cent. The BPA had earlier suggested the rise could be as high as 24 per cent.

The agency said that a two-year drought had reduced power production at its big hydro-electric projects, cutting revenues and contributing to the rate increase. Growing demands on the utility to protect fish and wildlife in its vast operating regions had also taxed the agency's budget.

The BPA delivers power to Washington, Oregon, Montana, Idaho, and several other western states. Ironically, the BPA said low aluminium prices contributed to the decision to hike power rates. The utility pegs the power rates it charges aluminium smelters to the world price of aluminium. With aluminium prices at historic lows, smelters have been receiving the cheapest power available from the BPA, reducing the agency's revenues. Analysts say the area's aluminium producers already pay 20 per cent more for power than competitors in other countries. Nine of the region's biggest smelters trimmed output by about 25 per cent in March, when the drought forced the BPA to reduce power delivery.

US smelters face energy cost rise

By Laurie Morse in Chicago

THE HUGE government-owned electric utility that provides power to half of the US's pacific north-west has proposed a power rate increase that could dent the region's faltering economy, and is expected to trim output at some of the area's ten big aluminum smelters.

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And when farmers have money they will spend it. UK tractors sales, for instance, are, according to the Agricultural Engineers Association, up 17 per cent at \$1.65 units for the first six months of this year compared with the same period in 1992, which was, admittedly, a poor year. Nevertheless, it is a welcome and unexpected improvement for which manufacturers are truly thankful.

Or the farmers' stock reply is

that they have been losing out to the food trade over recent years. While the UK consumer spend on food on food has increased from \$23bn to \$27bn since 1982 the value of agricultural output has gone up only from \$10.5bn to \$12bn. The obvious implication is that the supermarkets have pocketed the difference.

The truth is not quite that simple of course but such figures have added to the antipathy between some sectors of the food trade and their actual or potential suppliers.

But at least the food giants are now making a move towards farmers, if their presence at the Royal Show is a fair indication.

Safeway, which has been a regular exhibitor for some years, is at the show in strength on its own stand and sponsoring others; Marks & Spencer has returned after an absence of several years with the declared objective of getting closer to its suppliers and customers; and both Tesco and Northern Foods are also exhibiting, although the latter is probably there mainly to try to persuade more dairy farmers to join the Northern Foods Partnership and supply it with milk after the imminent demise of the Milk Marketing Board.

The point was taken up by both Mrs Gillian Shephard, the minister of agriculture, and Mr David Nash, president of the National Farmers' Union, during their visits. The agricultural industry, said Mr Nash, must get its marketing act together in anticipation of a deal being reached in the General Agreement on Tariffs and Trade. "If we do not we risk that the Dutch, the Danes and the French will grab even more of the British food market."

The minister, just a month

into her new job, declared that

taking initiatives to encourage

better marketing and promotion

of farm products, together

with maintaining the consumers' confidence in quality and

Phillips seeks extension of Ekofisk licence

By Karen Fossel in Oslo

PHILLIPS PETROLEUM Norway is to seek an extension of its licence for the giant Norwegian North Sea Ekofisk field, hub of the world's largest petroleum transportation system, before committing itself to a plan calling for investment of \$4bn to build new facilities.

The Ekofisk licence, of which Phillips is the operator with a 26.98 per cent stake, is due to expire in the year 2011, but the plan envisages production until 2040.

Phillips announced recently that it is considering a comprehensive plan to extend the economic life and enhance the

value of the field by installing new facilities, to be called Ekofisk II, outside an area which is plagued by an annual rate of subsidence of 35 centimetres.

Concerned over safety at Ekofisk, the Norwegian Petroleum Directorate, the oil industry watchdog, last October warned Phillips it would close the main processing and transportation facilities at the field's storage tanks through 40 per cent of Norway's petroleum production passes, by the winter of 1995-96.

The NPD said ageing technical equipment combined with inadequate maintenance were the main causes of concern over Ekofisk and ordered Phillips to submit a plan by July to remedy the problems. Phillips believes Ekofisk still contains 1bn barrels of extractable reserves.

Industry officials say Phillips aims to undertake the Ekofisk II project without having to seek outside financing, which would put a heavy burden on the cash-strapped company. That is also the reason that will be seeking substantial tax concessions for the project.

The battle over Ekofisk II will not be fought over the technical solutions, but over redistribution of ownership of the field and the extension of the licence," officials said.

Phillips said it did not antic-

pate problems in securing financing for the project. A detailed commercial and definitive technical plan for Ekofisk II will be submitted to the Norwegian authorities by the end of the year, for which the company hopes to gain approval by parliament during spring 1994 to meet a planned target of 1988 for start-up.

Phillips is also expected to deploy the most advanced technology available for Ekofisk II in which remotely-operated, unmanned platforms may be built in order to eliminate as many as possible of the 2,000 offshore jobs at the field, and thus reduce costs significantly.

The battle over Ekofisk II will not be fought over the technical solutions, but over redistribution of ownership of the field and the extension of the licence," officials said.

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ipate problems in securing a separate supply committee was taken by the Ministry of Industry and Energy in order to put greater emphasis on upstream issues and gain broader planning of supplies before the GFU starts sales talks," Statoil explained.

The foreign oil companies will be selected for two-year terms on the basis of their operatorships of licences.

"The decision to establish a separate supply committee was taken by the Ministry of Industry and Energy in order to put greater emphasis on upstream issues and gain broader planning of supplies before the GFU starts sales talks," Statoil explained.

The foreign oil companies will be selected for two-year terms on the basis of their operatorships of licences.

Norway unveils reorganisation of gas sales policy

By Karen Fossel

NORWAY HAS unveiled details of a reorganisation of its gas sales system designed to give foreign oil companies greater influence over their natural gas reserves and to facilitate more efficient gas resource management.

From August the foreign companies will be represented in two-year rotations on a sup-

ply committee augmenting the existing Gas Negotiating Committee, comprised of the three Norwegian oil companies.

Gas sales administration has hitherto been conducted solely by the GFU, comprising Statoil, Norsk Hydro and Saga Petroleum.

Under the new plan, Statoil, providing the secretariat and chairman, will lead the supply committee, which will include

Hydro and Saga and foreign oil

companies Total, Norsk Shell, Conoco, Elf Aquitaine, Esso, Phillips Petroleum and Neste Petroleum. It will take over GFU's role as adviser to the Ministry of Industry and Energy on the disposition of gas reserves and will advise the ministry on the development and utilisation of gas pipeline infrastructure and production capacity.

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MARKET REPORT

COCOA - LCM

Turnover: 4,984 (1992) lots of 10 tonnes
ICO indicator prices (US cents per pound) for July 2

Comp. daily 55.17 55.07 55.00 55.01 54.93

Open: 55.02 55.03 55.04 55.05 55.06

Close: 55.01 55.02 55.03 55.04 55.05

High/Low: 55.01 55.02 55.03 55.04 55.05

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• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

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OFFSHORE INSURANCE

3. OFFSHORE INSURANCES

FT MANAGED FUNDS SERVICE

- FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

MANAGED FUNDS NOTES

These are in place unless otherwise indicated and the minimum \$ 500 will be paid to U.S. dollars. Yield is paid at all buying expenses. Prices of certain older funds are not subject to capital gains tax or sales taxes. Income tax of UK taxes, a periodic premium is payable as a single premium insurance is disclosed in London as a *UK Annuities* for Conservative Investments in International Securities. A limited option is available for certain excepted companies. Premiums may be paid in U.S. dollars, £ Sterling, \$ US Dollars, + Yield before buying expenses. + Only available to charitable bodies. 1 column shows annualized rates of NAV increase, etc.

WORLD STOCK MARKETS

WORLD STOCK MARKETS																			
AUSTRALIA		FRANCE		GERMANY (continued)		NETHERLANDS		SWITZERLAND		CANADA									
July 5	Secs	Secs	Secs	Secs	Secs	Secs	Secs	Secs	Secs	Sales Stock	High	Low	Closing Day	Sales Stock	High	Low	Closing Day		
Austrian Airlines	+100									7000	Deutsche A	31	30	30	7000	Loeben	821 1/2	821 1/2	821 1/2
Creditanstalt Pt.	+111									43000	Deutsche B	373	350	350	43000	Marken	352 1/2	352 1/2	352 1/2
DA General	+2,130									178283	Deutsche C	314 1/2	314 1/2	314 1/2	178283	StadtCan A	329 1/2	329 1/2	329 1/2
EMV	+100									16144	Deutsche D	314 1/2	314 1/2	314 1/2	16144	StadtCan B	329 1/2	329 1/2	329 1/2
Ernst	+100									862	De Post A	567	567	567	862	StadtCan C	569 1/2	569 1/2	569 1/2
Deutsche	+100									20219	Deutsche D	565	565	565	20219	StadtCan D	574 1/2	574 1/2	574 1/2
Postbank Zürich	+795									50030	Deutsche E	577 1/2	577 1/2	577 1/2	50030	StadtCan E	585 1/2	585 1/2	585 1/2
PostFinance	+100									40000	Deutsche F	577 1/2	577 1/2	577 1/2	40000	StadtCan F	585 1/2	585 1/2	585 1/2
PostFinance	+100									33844	Deutsche G	577 1/2	577 1/2	577 1/2	33844	StadtCan G	585 1/2	585 1/2	585 1/2
PostFinance	+100									16044	Deutsche H	577 1/2	577 1/2	577 1/2	16044	StadtCan H	585 1/2	585 1/2	585 1/2
PostFinance	+100									14692	Deutsche I	577 1/2	577 1/2	577 1/2	14692	StadtCan I	585 1/2	585 1/2	585 1/2
PostFinance	+100									30375	Deutsche J	577 1/2	577 1/2	577 1/2	30375	StadtCan J	585 1/2	585 1/2	585 1/2
PostFinance	+100									14871	Deutsche K	577 1/2	577 1/2	577 1/2	14871	StadtCan K	585 1/2	585 1/2	585 1/2
PostFinance	+100									14124	Euro May	534	525	525	14124	StadtCan L	585 1/2	585 1/2	585 1/2
PostFinance	+100									20219	Euro May	534	525	525	20219	StadtCan M	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan N	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan O	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan P	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan Q	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan R	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan S	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan T	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan U	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan V	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan W	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan X	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan Y	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan Z	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan A	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan B	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan C	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan D	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan E	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan F	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan G	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan H	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan I	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan J	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan K	585 1/2	585 1/2	585 1/2
PostFinance	+100									128655	Euro May	534	525	525	128655	StadtCan L	585 1/2	585 1/2	585 1/2
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EUROPE

Milan sluggish despite labour accord

SUMMER holidays in Europe, and the Independence Day holiday in the US were reflected in low turnover figures from bourses yesterday, writes *Our Markets Staff*.

MILAN surprised many observers by not performing as strongly as expected following the weekend agreement on wages. The Comit index closed up 2.77 at 540.53.

The labour accord raises hopes of a cut in interest rates in the near future, probably in the order of 50 basis points, analysts remarked.

However, in spite of this positive news, the overall mood continued to be dampened by Ferruzzi group shares, with Montedison losing another L40 or 5.5 per cent to L880. The chairman of the Consob is due to testify today to parliament on the group's situation.

Telecommunications stocks,

FT-SE Actuaries Share Indices

July 5		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100	1195.81	1195.81	1197.62	1197.87	1197.12	1197.83	1196.89	1197.01			
FT-SE Eurotrack 200	1252.22	1252.24	1254.00	1253.25	1252.62	1251.48	1252.81	1253.51			
FT-SE Eurotrack 100	1201.31	1212.31	1208.59	1207.97	1210.15						
FT-SE Eurotrack 200	1259.19	1270.98	1266.14	1263.58	1265.02						

Prev week 1000 points High/Low: 100 - 1194.87; 200 - 1254.00; Low 1194.85; 200 - 1251.48; 100 - 1197.01

which have been one of the strongest performing sectors in recent weeks, also eased on worries that privatisation might be delayed. Stet lost L40 or 1.692.17 as turnover fell from DM6.2bn to DM4.8bn and Siemens and Volkswagen came under pressure.

Siemens finished DM3.30 lower at DM612.50 after the

electrical major made downward revisions to its 1992-93 sales and orders forecasts and said that earnings would be hit by the overall rise of the D-Mark against the dollar.

A large sell order, technical consolidation after recent strong gains and further developments in the inter-company strife over the departure of Mr Ignacio Lopez from GM to Volkswagen left VW DM4.50 lower at DM385.80.

PARIS drifted lower in an unenthusiastic session, the

CAC-40 index losing 15.72 to 1,925.44. Turnover was also low at FF1.8bn.

Rhone-Poulenc, which

announced last week a four-

for-one share split next Monday, and yesterday set a price of FF15.63 for the sale of its 35 per cent stake of Roussel Uclaf, lost FF1.74 to FF15.71.

MARSDID's turnover fell from

Pt16.5bn to Pt15.3bn as the

general index closed 1.97 lower

at 257.42, Banesto falling Pt10

to Pt21.15 as James Capel

described it as "at best a hold".

AMSTERDAM saw a good

gain in KLM, up Fl 1.00 to

Fl 27.10 but otherwise the market

was negative and the CBS

Tendency index finished off 0.2

at 112.3.

HELSINKI rose on strength

in Nokia, up FM6 at FM19.1,

together with low money market rates. The shares have

been helped higher by news

last week that it was to

increase the size of an interna-

tional share placement. The

Hex index gained 2.62 per cent

to close at 1,204.0.

VIENNA fell by 1.7 per cent

but volume was reported low

as the ATX index fell 14.55 to

255.16.

TEL AVIV, down 1.4 per cent, lost most of Sunday's

gains in a late sell-off as the

Mishmar blue chip index lost

2.78 to 197.17 in active turnover

of Shk226m.

WARSAW shot up again,

this time by 8.9 per cent as the

WIG passed the 4,000 barrier

for the first time to close at

4,045.1. Turnover was high at

478.16b (zcyt) (\$23m).

ISTANBUL was depressed by

weekend violence in central

Anatolia where 36 people were

killed and the composite index

lost 9.7 to 1,169.

Issues closely linked with

East Japan Railway, the state-

owned regional railway com-

pany which officially applied

for listing on the Tokyo Stock

Exchange yesterday, were

mixed. Market participants

hope that the JR East shares

will be a catalyst for the equity

market, by attracting the inter-

est of individual investors.

Nippon Signal, a leading rail-

way signal maker, rose Y20 to

Y1,590, but Kyosan Electric,

another signal manufacturer,

rose Y10 to Y1,180.

Nikkatsu, the movie pro-

ducer which filed for court pro-

tection under the bankruptcy

law yesterday, ended at an

offered price of Y98. The com-

pany is scheduled to be

delisted on October 2.

Meanwhile, Shionogi, the

drug maker which will replace

Nikkatsu as a Nikkei 225 com-

ponent stock, became the day's

most active issue, firming Y10

to Y1,180 on continued buying

orders.

Janome Sewing Machine

dropped Y10 to Y390. Reports

of Wall Street was closed for

Independence Day.

Muted response to Buba rate cut

By William Cochrane

Poor economic news from the US, political uncertainty in Japan, and a weak response by senior European bourses to the first Bundesbank key interest rate cuts in more than two months, restricted the FT-Actuaries World Index to a token gain, of 0.1 per cent in local currency terms last week.

On Wall Street, the Dow was flat in advance of the week's economic data, beat a minor tactical retreat on Thursday's drop in the NAPM index of industrial activity, and tumbled after Friday's rise in the national unemployment rate. The losses in equities, however, were restrained by an improvement in the domestic bond market.

Japan's equity market, similarly, started with a recovery as the ruling Liberal Democratic party showed resilience in municipal elections in Tokyo. However, after that it faltered, fluctuated and faltered again on a bribery scandal in the construction industry, and renewed political uncertainty ahead of the Japanese general election in 12 days' time.

The Bundesbank rate cuts were the first since April 22. Bourses had anticipated them, although 50 basis points off the discount rate, against a 25-point cut in the Lombard, was more than most analysts had expected.

Unfortunately, although a number of other European central banks cut their rates too, the depth of the German discount rate cut rebounded against equity markets as economists decided that the Bundesbank was now unlikely to come back with another rate cut until September.

The most interesting performances last week were put in by Belgium and the Nordic bloc in Europe, and by the Pacific markets excluding Japan.

After peaking in April, Belgium suffered along with other strong currency markets as the Bundesbank's interest rate policies were hamstrung by the costs of integrating eastern Germany and its wariness of domestic inflation. However, says Ms Rachael Rowe of Kleinwort Benson, Belgium delivered an outstanding performance in June as two domestic interest rate cuts in as many weeks drove the market to an all-time high.

The next Bundesbank rate reduction is not expected until

after the summer recess," says Ms Rowe, "but the Belgian desire to reduce rates in concert with the Dutch should drive the market higher."

Finland was the outstanding performer of the week with an 8.6 per cent gain, taking its local currency appreciation to 46.3 per cent this year. Helsinki was the prime mover in a Nordic bloc rise of 2.5 per cent; but Hoare Govett notes that the market was not permanently on the upgrade, falling 3.8 per cent during the month to June 25 and underperforming continental Europe by 8.2 per cent.

Performance around the Pacific Rim has been taken almost for granted in the past quarter, as fund managers have tried to escape from the grinding poverty of US equity returns, the slowdown in Japan and the fear that Europe had seen all of its gains in virtually the first three months of 1993.

But Australia, which has

been lagging behind, came close to the front of the pack as the gold bullion price put on another spurt and gold shares rose 17.8 per cent.

FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World Indices as at JUNE 30, 1993 are expressed below in millions of US dollars and as a percentage of the World Index.

The percentage change for each Dollar Index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS	Market Capitalisation as at JUNE 30, 1993 (US\$bn)	% of World Index	Market Capitalisation as at MARCH 31, 1993 (US\$bn)	% of World Index	% change in \$ value since DECEMBER 31, 1992				
					1 Week	4 Weeks	1 Year	Start of 1993	Start of 1992
Australia (68)	102986.7	1.25	107178.6	1.37	+5.27	+4.50	+4.05	+1.45	+1.79
Austria (16)	103454.4	0.12	98511.5	0.13	-4.79	-4.79	-4.79	-1.00	-1.00
Belgium (42)	54451.8	0.65	58425.1	0.72	+10.13	+10.13	+10.13	+1.00	+1.00
Caribbean (108)	141914.2	1.71	138258.3	1.74	+10.55	+10.55	+10.55	+1.00	+1.00
Denmark (23)	26551.7								